

Australia	680.00	Indonesia	1000.00	Pakistan	100.00
Belgium	100.00	Israel	100.00	Philippines	100.00
Canada	100.00	Italy	100.00	Poland	100.00
Denmark	100.00	Japan	100.00	Portugal	100.00
France	100.00	Korea	100.00	Romania	100.00
Germany	100.00	Malaysia	100.00	Singapore	100.00
Greece	100.00	Thailand	100.00	Taiwan	100.00
Holland	100.00	UK	100.00	USA	100.00
India	100.00				

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

GOLD
Symbol aims to add new shine to sales
Page 28

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Thursday November 14 1991

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BEHIND CLOSED DOORS

PART FIVE

'In the court of the Sheikh'

Page 6

World News Business Summary

US to speed development and approval of new drugs

Procedures for approving new drugs and medicines in the US are to be partly privatised in a move to cut years off the time it takes for a pharmaceutical company to bring a drug from the laboratory to the patient. Experimental treatments for conditions such as AIDS are likely to be developed more quickly. Page 20

Date for S Africa meeting
All-party talks on South Africa's first non-racial constitution are expected to begin on November 29, African National Congress president Nelson Mandela said. Page 4

Threat to health drink
British police arrested 10 people after uncovering a plot by suspected animal rights activists to contaminate bottles of Lucozade, a health drink manufactured by SmithKline Beecham. More than 5m bottles are being withdrawn from shops. Page 7

Irish reshuffle
The Irish cabinet has been reshuffled after last weekend's failed challenge to Charles Haughey's leadership of the Fianna Fail party. Page 2

Mid East talks venues
The US and the Soviet Union plan to host the next stage of the Middle East peace talks in two parts in or near their respective capitals, according to Arab officials. Page 4

Afghan peace hope
A team representing Afghan Mujahideen guerrillas met Russian Vice-President Alexander Rutskoi in Moscow and is considering Soviet proposals for ending Afghanistan's 13-year-old civil war.

Ghana elections pledge
Ghanaian leader Jerry Rawlings, who banned party politics after taking power in a 1981 coup, has agreed to set up an independent body to oversee next year's multi-party elections.

Bank robbers killed
Three bank robbers carrying automatic rifles were shot dead by police, a fourth was critically wounded and a fifth was arrested after a tip-off about an attempted raid on a central Johannesburg bank.

Politicians under attack
Italian shops have attacked the country's political system, accusing politicians of declining standards. Page 2

Toronto's woman mayor
Jane Hume, 57, became the first woman mayor of Toronto, Canada's largest city.

Panda twins born
Giant panda Dong Dong has given birth to twins in China. Scientists have yet to establish whether the father is Pan Pan, her partner in China's Wolong nature reserve, or Lin Nan, by whom she was artificially inseminated.

England qualify
England drew 1-1 with Poland in Germany to qualify for the first stages of the European soccer championships in Sweden next summer. The Republic of Ireland, who as a result could not qualify, beat Turkey 3-1 in Istanbul.



Russia plans Polish style economic shake-up

By John Lloyd in Moscow

THE RUSSIAN government's new economic team is planning a Polish style 'big bang' liberalisation of prices and simultaneous sharp cuts in state spending. Most prices will be fully freed from January 1, except for a limited number of basic foods and oil and oil products, which will remain controlled because of the effects of a full liberalisation of fuel prices on the rest of the economy. Prices of some basic goods are already going up. Although

the price of the simplest types of black and white bread remains unchanged at between 50 and 60 kopecks, superior quality bread rose sixfold in Moscow yesterday. The burgeoning budget deficit, which is approaching 30bn roubles, according to figures issued by the Russian Finance Ministry last month, will be slashed by cutting subsidies and social payments. However, a social safety net is being prepared for introduction before the price rises are announced

to shield the poor and pensioners against the worst effects. Professor Jeffrey Sachs, the Harvard economist who played a leading role in the Polish economic reforms introduced two years ago, is understood to have advised the Russian economic team during a four-day visit to Moscow last weekend. Prof Sachs, en route to Yugoslavia, was not available for comment last night. The ministers and senior figures in the economics team have now been appointed and

are being presented as a group united on a common plan of action - unlike the previous cabinet, within which there were constant squabbles on economic reform. The economics team is headed by Mr Egor Gaidar, also a deputy prime minister, who has won the right to appoint close associates. These include Mr Vladimir Lopukhin as energy minister; Mr Anatoly Chubais, a former aide to Mr Anatoly Sobchak, mayor of Leningrad, who becomes chair-

man of the privatisation committee; Mr Andrei Nechaev, Mr Gaidar's former deputy at the Institute of Economic Policy who is chairman of the Committee on Investment; and Mr Konstantin Kalashnikov, head of the Institute of Market Research, who becomes head of a new committee overseeing foreign technical assistance. These men, largely in their early thirties with little experience of politics, have been catapulted into positions of enormous responsibility and

difficulty as the economic crisis of the Russian republic, and the Soviet Union, grows daily more intractable. Waves of foreign economic advisers are descending on Moscow, crowding out the few luxury hotels and circling anxiously round the overburdened ministers and officials. The International Monetary Fund Continued on Page 20

Yeltsin vows to keep Russian control of Chechen-Ingushetia. Page 2

Rise in US wholesale prices hits markets

By Michael Prowse in Washington

AN UNEXPECTED jump in US wholesale prices jolted Wall Street yesterday. The Labour Department said the producer price index for finished goods rose 0.7 per cent last month - the biggest increase since last autumn when higher oil prices caused a temporary rise in inflation.

Bond prices plunged on the news but, by early afternoon, the benchmark long bond had recovered some ground and stood just over a full point down at 10 1/8 to yield 7.87 per cent. Rising bond yields unsettled equity investors, pushing the Dow Jones Industrial Average down 13.86 to 3,040.25 at mid-session.

Analysts said a renewed acceleration of inflation was unlikely in a weak economy. However, the jump in wholesale prices embarrassed the Federal Reserve, which last week justified a 1/4 point cut in the discount rate to 4.5 per cent by pointing to "abating inflationary pressures". Fed officials indicated the figures were an aberration and said they would not influence future policy.

But the jump in prices may fuel criticism that the Fed, in reacting quickly to political pressure for lower interest rates, may have jeopardised progress in the long-term fight against inflation. One Fed gov-

ernor, Mr Wayne Angell, opposed the discount rate cut on the grounds that it would raise fears about inflation. Consumer price figures, due out today, will be scrutinised for signs of a deteriorating trend. But the consensus view is that they will rise by only about 0.2 per cent. Consumer price inflation is expected to average about 3.5 per cent over the next year.

The price jump puzzled analysts because no single sector could be identified as the culprit. Energy and food prices accounted for some of the increase, rising by 1.7 per cent and 0.4 per cent respectively. But the closely watched "core" producer price index, which excludes these volatile elements, rose 0.5 per cent - the sharpest increase since January and worryingly high given weak demand. Core consumer price inflation has also been disturbingly high, with the index rising by 0.4 per cent for four months running. Mr Edward McElvey, an economist at Goldman Sachs, the New York investment bank, said the figures prompted "shock followed by disbelief". Core producer prices rose 0.2 per cent in August and were flat in September.

Government bonds, Page 24
World stocks, Page 37

Yugoslav talks show progress

By Laura Silber in Belgrade

TALKS to end the fighting in Yugoslavia made "considerable progress" yesterday, Lord Carrington, chairman of the European Community-sponsored peace conference, said in Belgrade.

"I think we made considerable progress and I'm going to see [Defense Minister Veljko] Kadijevic tomorrow morning. But I'm quite encouraged by my talks here this evening," Lord Carrington said. He will then travel to the ethnically-mixed central republic of Bosnia-Herzegovina.

But diplomats said wide differences remained on how to implement a ceasefire. So far 12 ceasefires have collapsed amid mutual accusations of violations of the agreements.

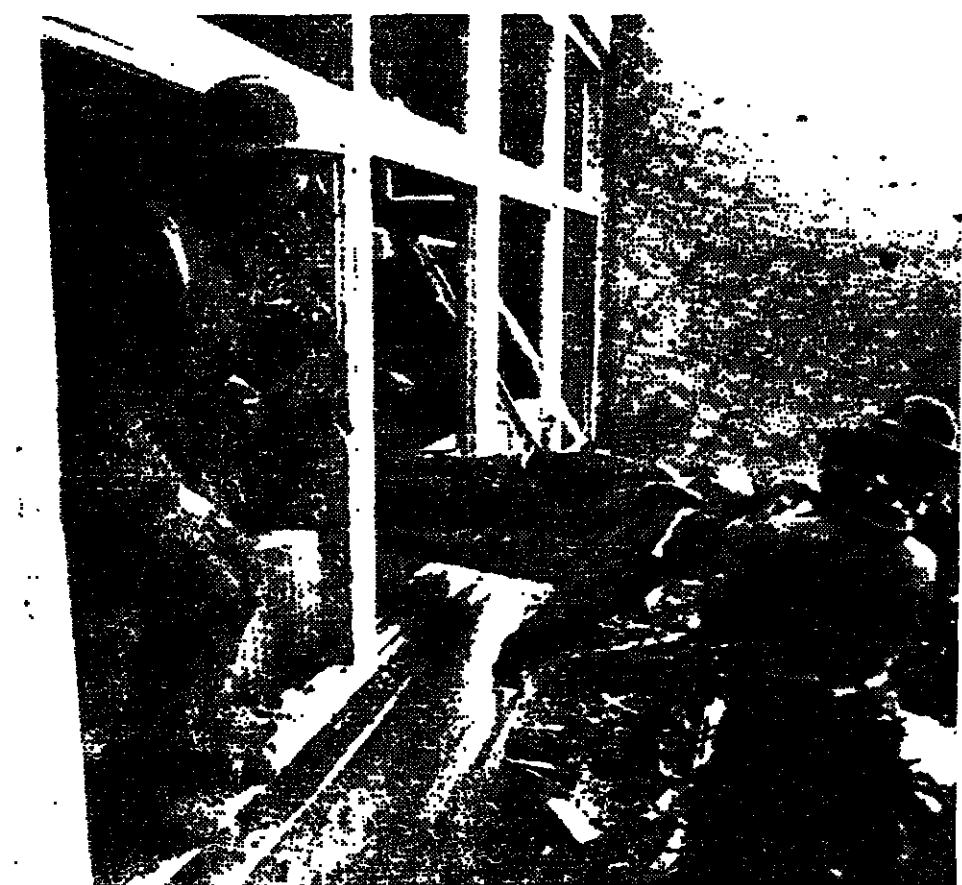
As the talks opened, there were reports of continued fighting in Croatia, particularly around the besieged eastern town of Vukovar. In the medieval city of Dubrovnik, federal army troops and Croat forces appeared to be honouring the latest ceasefire, allowing evacuations to take place.

Earlier, Lord Carrington, former British foreign secretary and Nato secretary-general, had declined comment after a 90-minute meeting with Croatian President Franjo Tudjman in southern Austria. But he seemed buoyant after two hours of talks with Serbian President Slobodan Milosevic in Belgrade.

He told reporters his talks with Mr Milosevic included discussion of a lasting "ceasefire and the peacekeeping force, which would go together".

Lord Carrington's party, which includes Mr Henri Wijnens, the special EC envoy in Yugoslavia, is attempting to negotiate a ceasefire, discuss the deployment of United Nations peacekeeping troops and consider a plan for carrying out the peacekeeping operations.

Croatia and Serbia have separately appealed for UN peacekeeping troops. But they dis-



Hope amid the rubble: Serbian soldiers carry a wounded companion from a ruined house in the besieged eastern Croatian city of Vukovar yesterday

agree on where the troops would be positioned.

Mr Mario Nobile, an adviser to Mr Tudjman, said after the talks that an international peacekeeping force was a "realistic possibility" but declined to give further details.

But a western diplomat said: "Lord Carrington will try to develop the plan for UN troops. But there must be a peace to keep before peacekeeping troops are deployed anywhere".

Yesterday the besieged eastern Croatian city of Vukovar,

on the Serbian border, was again under attack.

Tanjung, the Belgrade-based news agency, said fighting continued along the main motorway linking Croatia and Serbia, which has been closed since August.

Eyewitnesses described the centre of Vukovar as "ghostly and gutted" after three months of vain attempts by Serb rebels and federal forces to capture it. In Dubrovnik, the Serb-dominated federal army agreed to lift its naval blockade to allow the Slavija, a relief ferry, into

the port to evacuate EC monitors and foreign nationals trapped there by the Yugoslav army and navy.

The Slavija may also evacuate local women and children who, with 50,000 others, have been under siege for the past 43 days.

The federal army began withdrawing from the Jastrebarsko barracks, southwest of Zagreb, after Croat authorities lifted the blockade round the garrison.

Battlers defy hopes, Page 20

Britain still at odds with partners on future of EC

By David Buchan and Ronald van de Krol in Noordwijk

BRITAIN is still at odds with most of its EC partners on the broad philosophy, and many details, of the European Community's future development.

This emerged at the end of two days' bargaining by the Twelve's foreign ministers, which nevertheless produced a firm, though partial, agreement on new law-making powers for the European parliament.

A British concession made this possible. A determined effort by Mr Douglas Hurd, the UK foreign secretary, to excise the words "federal goal" from the draft treaty's preamble prompted a debate over the extent to which European integration should develop through the EC, or, as the UK insisted, equally through co-operation among governments.

Mr Hans van den Broek, the Dutch foreign minister and the current EC president, suggested the word federal could come out of the treaty, but said Britain would have to "pay a price", in terms of

accepting the underlying integrationist aims of the treaty. "There are those around the table who believe in integration [through the EC] as the only worthwhile way for Europe to progress," Mr Hurd said. "If they insist, there won't be an agreement".

But Mr van den Broek said that "the willingness of all delegations to negotiate and to discuss compromise solutions and possible trade-offs", constituted a significant step towards success at next month's Maastricht summit.

The Dutch president ticked off a number of minor accords - on slimming down the number of EC commissioners, on parliamentary approval of incoming Commissioners and on raising the number of German MEPs by 13 to reflect unification, and on European Court of Justice funds on governments which do not implement EC laws.

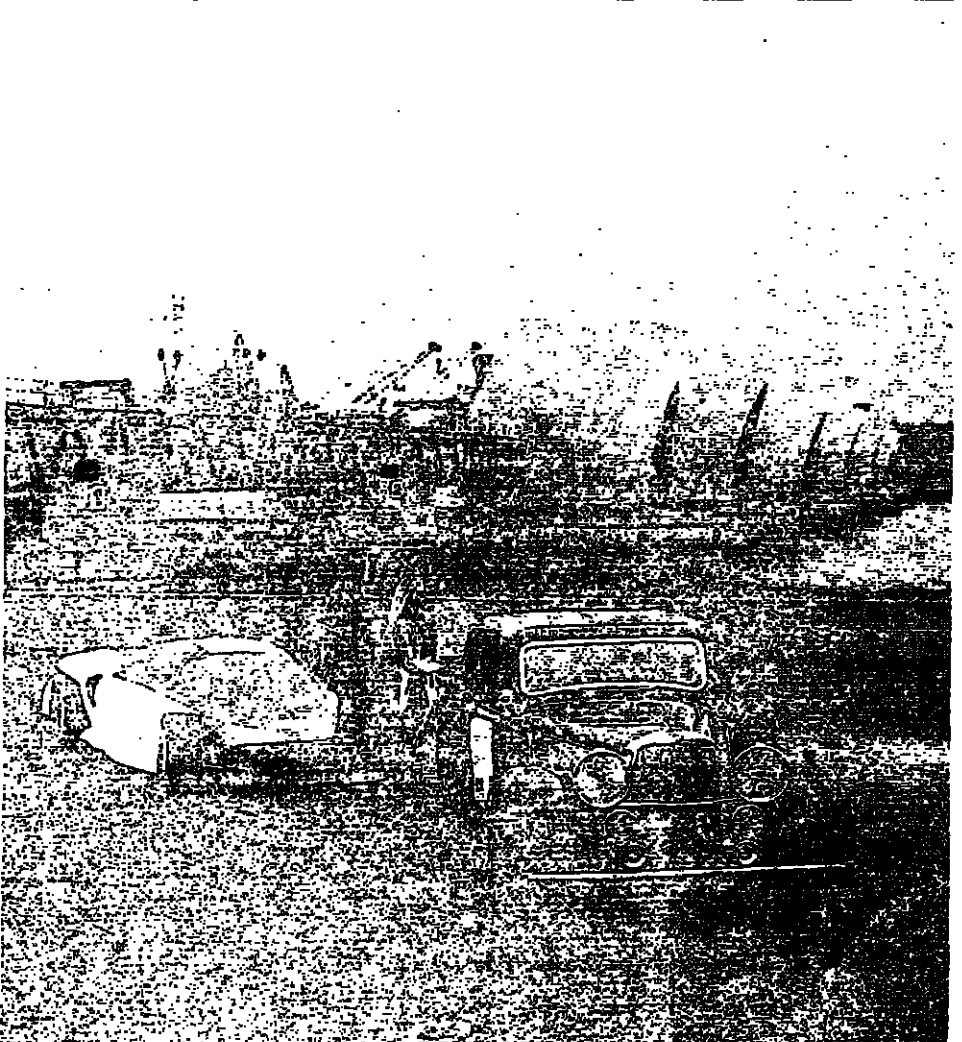
The vexed issue of a future EC defence policy was brought "closer to agreement", the

Dutch minister said, in contrast to the question of taking foreign policy decisions by majority vote, on which there was still disagreement.

The heaviest bargaining came on the issue of new EC competences to be written into the EC treaty, and the related questions of what policy areas should be settled by majority vote in the Council of Ministers and of where the European parliament should get equal law-making power to that of governments.

The first day's euphoria among Britain's partners that the UK was ready to accept some co-decision rights for Strasbourg MEPs began to evaporate as fundamental differences emerged between the UK and Germany over policies subject to this co-decision.

'Ecu zone', Page 3
German attack, Page 3
An odd couple, Page 24
Contest, Page 8



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North Korea's nuclear plans prompt international fears



South Korea, Japan, China and the US fear the growing threat of North Korea's nuclear capability - a threat compounded by the unpredictability of the country's self-proclaimed Great Leader, Kim Il Sung (left). Page 4

MARKETS

STERLING New York lunchtime: \$1.7782 London: \$1.7711 (1.773) DM12.95 (2.90) FF9.9175 (9.9075) SF12.5725 (same) Y230.5 (229.75) £ index 91.2 (same)	DOLLAR New York lunchtime: DM1.634 FF5.5825 SF1.4485 Y129.95 London: DM1.64 (1.635) FF5.60 (5.5875) SF1.4525 (1.4505) Y130.1 (129.5) S&P Comp 384.87 (-1.87) Tokyo close: 129.98 US lunchtime rates Fed Funds: 4 1/8 % 3-mo Treasury Bill: 4.742 % Long Bond: 10 1/8 % yield: 7.877 %	STOCK INDICES FT-SE 100: 2,546.5 (-29.0) FT-SE Eurotrack 100: 1,104.9 (-1.82) FT-A All-Share: 1,229.01 (-1.1%) New York lunchtime: DJ Ind. Av. 3,039.8 (-14.31) S&P Comp 384.87 (-1.87) Tokyo: Nikkei 24,418.23 (-251.5) LONDON MONEY 3-month interbank: 10 1/8 % (10 1/8 %) Line long gilt future: Dec 96 1/2 (95 1/2)
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EUROPEAN NEWS

Haughey reshuffles Irish cabinet

By Tim Coone in Dublin

BIG changes have been made in the Irish cabinet in the wake of last weekend's failed challenge to Mr Charles Haughey's leadership of the Fianna Fail party.

Most senior cabinet posts have been reshuffled, although two Haughey stalwarts held on to their important portfolios - Mr Gerry Collins the foreign minister and Mr Ray Burke, the justice minister.

Mr Bertie Ahern has moved to the Finance Ministry from Labour, replacing Mr Albert Reynolds whom Mr Haughey sacked last week. "I will be following the work done by Albert Reynolds," Mr Ahern said yesterday. "There are no differences between him and myself." He added that he planned "a tough budget" for 1992.

Along with Mr Reynolds, Mr Ahern was a key figure in negotiating in 1989 the programme of economic and social progress which has to be renegotiated with the trade unions in next few months. He also took part in negotiations to draw up the government programme with the Progressive Democrats, junior partners in the coalition.

The most controversial cabinet appointments are the promotion of two relatively unknown and inexperienced backbenchers, Mr James

McDaid and Mr Noel Davern, over the heads of junior ministers. They will fill the defence and education portfolios respectively.

Mr Padraig Flynn, the dissenting environment minister was also fired and his job has been given to Rory O'Hanlon, minister of health for the past four years. Ms Mary O'Rourke, another hopeful in the Haughey succession stakes, moved from education to health.

In announcing the reshuffle, Mr Haughey said: "It is our paramount duty to implement the new comprehensive programme for government and to concentrate our full attention on the many important problems and issues facing the nation."

He identified the forthcoming Maastricht summit, the 1992 budget, the PESP renegotiations and political progress in Northern Ireland, as being priority issues for his new cabinet. Mr Haughey outflanked the rebels at a weekend party meeting. He insisted on an open ballot and won by 55 votes to 22, sealing off the fourth challenge to his leadership in a decade.

With the government trailing in opinion polls, the cabinet reshuffle was designed to rejuvenate the party and boost morale after the bruising



Haughey: reshuffle designed to rejuvenate the party

low. He has been criticised for his handling of a string of financial scandals in state companies and the once flourishing economy is now stagnant.

Bank of Spain cuts intervention rate

THE Bank of Spain yesterday cut its official intervention rate by 10 basis points to 12.5 per cent, the fifth interest rate reduction this year, following evidence that Spanish inflation is falling, writes Peter Bruce in Madrid.

The October consumer price index rose just 0.6 per cent, drawing annual inflation down to 5.5 per cent, more than a full point below the October 1990 figure and within striking distance of the government's 5.3 per cent annual target.

The bank's failure to match market expectations of a deeper interest rate cut follows a small increase in underlying inflation in October, to 6.2 per cent for the year. That probably explains why the Central Bank failed to meet some market expectations for a deeper interest rate cut. Some economists were warning yesterday that stubborn underlying inflation and a relatively expensive 1992 budget made further interest rate cuts unlikely until well into next year.

This pessimism was reinforced yesterday by a 13 per cent rise in the broad money supply measure - well above target - and a sharp rise of 60,000 people unemployed last month.

Nevertheless, the Spanish interest rates are, to an extent, being dictated by the markets and further small falls might be necessary soon if foreign interest in Spanish government bonds tails off.

Portugal's inflation rate slows further

Portuguese inflation slowed in October for the fourth consecutive month, taking the annual rate to 9.8 per cent, writes Patrick Blum in Lisbon.

It is the first time since July 1989 that the annual rate has dropped below 10 per cent. Prices in October rose only 0.7 per cent, following a slowing in price rises for food and drinks compared with a rise of 1 per cent in October 1990.

Portugal wants to take the second into the exchange rate mechanism of the European Monetary System in 1992, but officials say this will be possible only when inflation has been brought closer to the European average.

The figures suggest the government's target of an average annualised rate of 11.5 per cent for 1991 will be achieved. The social democratic administration has made fighting inflation its top priority, and Mr Anibal Cavaco Silva, the prime minister, has promised to bring the annual rate down to single digits next year.

French action on illegal immigrants

The French government yesterday approved measures to penalise airlines and other transport carriers bringing illegal immigrants to the country, writes Peter Bruce in Paris.

Mr Philippe Marchand, interior minister, said the cabinet approved a proposal allowing the state to fine carriers up to FF10,000 (\$1,770) per violation for bringing in immigrants lacking proper documents.

Immigration, blamed by many on the right for exacerbating France's economic woes and social unrest, has been one of the country's most sensitive political issues and one the Socialist-led government has been unable to ignore.

Earlier this year Prime Minister Edith Cresson risked the wrath of the left by proposing special charter flights to send illegal immigrants back home.

Yeltsin vows to keep Russian control of Chechen-Ingushetia

By Chrystie Freeland in Moscow

MR Boris Yeltsin, the Russian president, yesterday said Russia would never surrender the breakaway autonomous republic of Chechen-Ingushetia.

"One barrier we will not agree to cross - that is the unity of Russia," he told Die Zeit, the German newspaper, before a visit to Bonn next week. "That means Chechen-Ingushetia is part of Russia."

This was Mr Yeltsin's first public comment since the Russian parliament refused to support his effort to bring Chechen-Ingushetia to heel by enforcing a state of emergency in the autonomous republic.

The Russian leader said his republic must be prepared to fend off Moslem fundamentalism, which he believes plays a large role in Chechen-Ingushetia's resistance to Russian control. The stand-off in the Caucasian region of Chechen-Ingushetia continued yesterday as Chechen civilians manning a

net of defence posts organised by the republic's Defence Committee showed no signs of backing down.

At a post on the Stavropol-Astrakhan highway in the sensitive area near the Russian border, rifle-toting farmers slipped tea and prepared to block the path of Russian troops with tractors.

"We will not go home because we do not trust the Russians," said 28-year-old Joris Saralapov.

"We know in our souls that as soon as we leave our post, Russia will return. Russians have been drinking our blood for 50 years - we will not surrender now."

The defence network is ad hoc, but effective. Just hours after Mr Yeltsin issued his state of emergency decree, Chechens seized a military airport used to train cadets near the northern village of Kalinovskiy by blocking the run-

way with 40 tractors. Not a single aircraft has landed or taken off since.

● Reuter adds: Mr Yeltsin told Die Zeit that his efforts to hand the former East German leader, Mr Erich Honecker, back to Germany to stand trial are being blocked by President Mikhail Gorbachev.

"Honecker has made no request for political asylum. And you (Germans) have certain claims to him. But there is a problem, a moral problem, between Gorbachev and Honecker."

Mr Yeltsin said Mr Honecker was obstinately resisting efforts by Moscow to persuade him to return voluntarily.

Mr Honecker, East German leader for almost two decades until forced to resign by popular protests in October, was split to Moscow by the Soviet army in March this year without the assent of German authorities.

EC reassures third world on aid

By Robert Graham in Rome

THE EC yesterday sought to reassure poor third world nations that their aid requirements would not be forgotten despite new and pressing commitments towards eastern Europe.

Speaking to ministers at the biannual meeting of the Food and Agriculture Organisation (FAO) of the United Nations, Mr Ray MacSharry, the EC agriculture commissioner, said aid to the third world had not been cut and in the case of Africa had even been increased this year.

"We have heard fears expressed that our important efforts in assisting central and eastern Europe as well as the Soviet Union could lead to a reduction in our assistance to developing countries," Mr MacSharry said. However, he insisted: "This is clearly not the case. Not only have we



MacSharry: pointed to increased aid for Africa

kept up earlier assistance levels but in the case of food aid we have this year even increased the level of emergency assistance to Africa."

A number of delegations at the FAO meeting have voiced concern that the urgent and still largely unmet demands for financial and food aid, especially coming from the republics of the former Soviet Union, would oblige the EC to be more selective elsewhere.

Testing Mr MacSharry's commitment by announcing that the Community had applied to become a formal member of FAO.

This entails altering the UN organisation's charter. However, the necessary changes are now being worked on and could be completed by the weekend.

In June 1991 the Commission signed a framework agreement with the FAO for co-operation both in the area of policy review and field activities.

Geremek gives up efforts to form new government

FORMER Solidarity adviser Mr Bronislaw Geremek gave up his efforts to form a government yesterday and outgoing Prime Minister Jan Krzysztof Bielecki immediately said he was ready for a second term, writes Peter Bruce in Warsaw.

Polish sources said President Lech Walesa was likely to nominate Mr Bielecki to try to form a government today.

Mr Bielecki's free-market Liberal Democratic Congress (KLD) party has been involved in the past few days in parallel talks on forming a rival centrist government while simultaneously holding negotiations with Mr Geremek.

Mr Geremek, considered one of Poland's shrewdest politicians, gave up his attempt five days after Mr Walesa asked him to form a government to continue tough economic reforms begun by Solidarity in 1989.

He told reporters he failed because other parties rooted in the Solidarity movement, including Mr Bielecki's KLD, refused to discuss clearly a political and economic programme for the new government.

Mr Geremek's Democratic Union (UD) emerged from last month's elections as the biggest party in the deeply fragmented parliament.

But he is viewed with suspicion by other pro-Solidarity

parties which hold him responsible for a 1989 agreement under which ex-communists dominated parliament until the election.

The October 27 election produced a parliament so split that politicians face a baffling puzzle in trying to forge a lasting majority coalition. The Sejm (lower house) has 29 political groups, none of which won more than 12 per cent of the vote.

Parties originating from Solidarity hold a theoretical majority but they, too, are split both over whether to campaign against ex-communists and whether to pursue the economic reforms which have brought widespread hardship and unemployment.

About 70 per cent of the deputies who won seats in the Sejm represent parties which campaigned on platforms criticising reforms and demanding a change of direction.

Mr Geremek accused Mr Bielecki's KLD of lack of clarity in his negotiations with them and said the Centre Agreement (PC) rejected his offer.

"I asked the UD, PC and KLD for a pact on the government for a clear description of the economic and political programme and for a joint appeal for support from the pro-reform forces in parliament," he said. "The PC rejected the proposal and KLD presented an

unclear position. In this situation I came to the conclusion that I cannot undertake the proposed mission."

PC leader Mr Jaroslaw Kaczynski, whose party wants a purge of ex-communists from public life, walked out of coalition talks with Mr Geremek yesterday.

In a statement read by his spokesman, Mr Walesa indicated that he considered Mr Kaczynski's behaviour irresponsible. However, the PC is expected to be at the core of a centre-right alliance headed by Mr Bielecki. Other parties that have also been involved in talks are the church-backed Catholic Electoral Alliance (WAK) and the Confederation for Independent Poland (KOP).

Mr Bielecki had presented a tough programme of continued free market reforms drawn up by the KLD as the basis for the proposed programme of the new government.

He told a news conference the government should not fulfil promises to ease up on the reforms that were made by parties during the election campaign, saying this would lead Poland to chaos and anarchy. "The KLD is not thinking of submitting to the pressure of election promises but wants to talk about a vision for Poland which is the only chance for our country," Mr Bielecki said.

Poles charged in financial scandal

Christopher Bobinski and Hugh Carnegie on an alleged \$360m fraud

POST-COMMUNIST Poland's biggest financial scandal has taken a fresh turn as the Warsaw prosecutor's office this week charged the two former owners of Art-B, the controversial Polish financial company, with defrauding the state of at least \$360m.

The two men, Mr Janusz Gasiorowski and Mr Boguslaw Bagelski, left for Israel last August. According to the prosecution's case as reported on state television, they are accused of "using a flow of bank documents" to pull off an alleged crime which has thrown into sharp relief the weaknesses of Poland's banking system. The charges follow a five-month investigation since a police raid on Art-B offices throughout the country on August 7.

The missing sum of 214,943bn (\$360m) represents the company's debts when its financial operations collapsed at the end of July and Art-B was handed over to the private Bank Handlowy Kredytowy (BHK) in Katowice, its main creditor at that time.

The burden of Art-B's debts has since overwhelmed the

BHK, forcing the National Bank of Poland, the central bank, initially to put BHK into receivership and then suspend its management at the end of October. In an unprecedented move for Poland's fledgling private banking sector, the NBP also agreed to save BHK from collapse and cover Art-B's debts as they fall due.

The latest news on what could turn out to be Poland's largest fraud was tucked away among the television news reports on President Lech Walesa's tortuous efforts to form a new government.

Resentment at the ostentatious lifestyle of the new rich and scandals such as Art-B and another involving illegal sales of Polish foreign debt on secondary markets, contributed to the voter apathy which characterised last month's elections and could have further unpredictable political consequences.

The company's links with the present ruling establishment and with Israeli businessmen could fuel latent anti-semitism and could make the case a political time bomb.

Local newspapers have reported that both President Walesa and Mr Tadeusz Mazowiecki, his main rival in the presidential election campaign a year ago were among politicians who received campaign contributions from Art-B's former owners. President Walesa appealed a few weeks ago in a television interview for "Polish patriots" to bring Mr Bagelski home.

Poland and Israel, whose citizenship Mr Bagelski now holds, do not have an extradition treaty.

Top banking officials say that \$300m was taken out of the country by the company's owners before they left. Charges denied this week by a spokesman for the two men in Israel.

Art-B still has 21,550m on deposit in Polish banks while the former owners state optimistically from their refuge in Israel that its fixed assets and shares in Poland are worth another 21,777bn (\$115m).

Last summer the two men who founded Art-B as a small trading company in February 1989 worked out an ingenious computer-based system to take advantage of high interest rates and the notorious slowness of the commercial bank clearing system to set up a py-

ramid of deposits in different banks.

They used a helicopter to fly around the country depositing the same borrowed funds with different banks at the same time and collecting the interest. This was not illegal under existing banking laws. But the entire operation was allegedly based on credit guarantees of dubious value issued by the state-owned PKO BP savings bank. It is these latter operations which are at the heart of the prosecutor's case.

The affair has already seen the arrest of Mr Grzegorz Wojtowicz, the former head of the central bank on charges of negligence and his deputy Mr Wojciech Prokop who was allegedly involved in issuing the credit guarantees. Six other bank officials have been under arrest since August.

The number of charges in the so-called "cheque-kiting operation" helped obfuscate the scale of borrowing. Foreign bankers have noted that similar "kiting" operations were once a feature of the poorly regulated Israeli banking system in early years of the fledgling state.



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EUROPEAN NEWS

Europe aims for big leap in computing

By Andrew Fisher in Frankfurt

A GROUP of European companies, including Daimler-Benz of Germany, Immos of Britain, and CASA of Spain, is combining with universities and research institutes to develop high-performance computing systems for European industry.

The aim is to establish a strong competitive lead over the US and Japan, although industry observers point out that advanced systems of the kind proposed already operate in both these countries.

The initiative will be launched tomorrow in Konstanz, Germany, by the 16 founding members to try to attract other companies in Europe which want to develop more powerful computing technologies for their products.

Known as EIS, the initiative is based on parallel computing in which many micro-processors work in concert to solve a problem by breaking it up into different parts. "European programmes and projects have successfully acquired a technological edge in the parallel processing field," EIS's liaison office said.

The European technological edge has to be turned into an industrial advantage, it added. As well as Daimler's own research institute, the group's AEG Electrocom subsidiary and its Dornier engineering unit are also involved, as is Telefunken Systemtechnik (part of Deutsche Aerospace owned by Daimler), Pirakti-Patrakti, Greece's big-

gest weaving company, is also a member.

The computing needs of the user companies cover products and applications such as letter sorting machines (ARG), traffic surveillance and control systems (Telefunken), textile quality assurance (Pirakti), flight simulation (CASA), medical examination equipment (Dornier), and technical documentation systems (Daimler).

Among the initial members on the research and development side is Immos, owned by SGS-Thomson, the French-Irish concern. Immos has had a strong influence on the development of parallel processing, as has Parsytec, a German member of the initiative.

CAP Gemini, the French software house in which Daimler-Benz owns a big minority stake, is also involved in EIS, along with TNO, the Dutch research institute, Fraunhofer, an independent German research body, HITEC, a Greek software house, and IMBSC, a Portuguese research organisation.

On November 27, the project will be formally presented in Brussels at a conference of the European strategic programme for research and development in information technology.

EIS will cover the range of computing equipment and services from hardware to software. The aim, said EIS's statement, made through AEG Electrocom, which is playing a co-ordinating role, is to "enable European industry to reduce the dependency on US and Japanese technology sources".

Brussels revives anti-fraud proposal

By Andrew Hill in Brussels

A CONTROVERSIAL call by the European Commission for closer co-ordination of criminal action against Euro-fraudsters was discussed yesterday by EC justice ministers.

It is a revival of a 15-year-old Commission proposal to bring member states' punishment of agricultural and customs fraud - in effect, theft from the Community budget - into line.

Although the Commission played down the significance of the debate, it has reawakened the concerns of some countries, notably Britain, that Brussels might begin to tamper with national penal codes if the EC were given greater competence over home office affairs in any treaty on European political union.

The justice ministers - meeting in that capacity for the first time since 1984 - decided to set up a working group to examine the different ways in which EC fraud is punished.

In some countries it is dealt with by means of a fine, in others it is treated as a criminal offence carrying a jail sentence.

"They [the ministers] are all quite aware of the problem of defining where fraud begins and where it stops," said a Commission official yesterday.

The Commission could eventually propose a binding regulation laying down a standard Community-wide punishment for fraud against the EC, but such a move would almost certainly be opposed by Britain.

Less controversially, Brussels could press for gradual harmonisation of different member states' action against community fraud, or insist that countries punish it in the same way as they punish fraud against national financial interests.

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In search of clearer legal base for EC activities

By David Buchan in Noordwijk, Netherlands

NEWSPAPER readers may be forgiven for being baffled after learning that Britain objects to the EC getting "new competences" in areas like health while in the same week EC health ministers met in Brussels to discuss restrictions on tobacco advertising.

Much of the confusing debate arises from the desire of the majority of EC states to put existing Community activities on to a clearer legal footing in the EC treaty. In short, they are pouring old wine into new bottles.

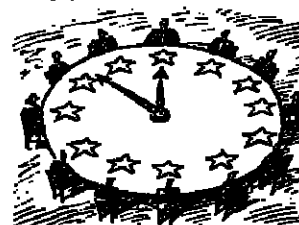
The European Commission generally faces two legal constraints at present when it comes up with new plans on industry, energy, infrastructure, health, education and consumer protection in the quest for greater European

integration. Its proposals must be justified either under Article 235 (a catch-all clause that allows the EC to do anything provided all its members agree), or Article 100A (which allows measures related to the internal market to pass by majority vote).

The hope of many EC states - and Britain's fear - is that by giving each of these policy areas a separate little chapter in the new treaty, the Commission will be spurred on to making more proposals. In addition, it would no longer need to go through the legalistic contortion of having to tie its proposals to the internal market in order for them to become law on a majority vote. The argument is most acute on, but no means confined to:

● Industrial policy. Despite

COUNTDOWN TO MAASTRICHT



the fact that the overwhelming part of EC laws bears on industry, nowhere in the current EC treaty is it treated as a distinct policy area. Instead, the constitutional base of EC industrial policy is a series of clauses on competition, high-technology research, and training - and that's the way the UK, in par-

ticular, wants it to stay.

The Dutch treaty draft, however, has an industry chapter, calling for the EC to promote structural change, to help small and medium-sized companies, to encourage technical innovation by business. This is pruned down from the French-inspired text in the earlier Luxembourg presidency draft, but still is too interventionist for the UK.

"We don't want to give the Commission a clear legal base to come up with an industrial adaptation fund that could be approved on a majority vote," explained a British official yesterday, with Brussels' plans for the car and electronics sectors in mind.

● Consumer protection. Last month an EC directive on product safety was passed by the

Council on a majority vote, because it related to goods being traded across Community borders. But "we do not want the EC to set up a network of consumer advice offices, as some southern states would like, and expect us to pay for it," said the UK official.

● Energy. The original Euratom (nuclear power) treaty makes this an area of unquestioned Community competence. But still, most measures, like recent liberalisation of gas and electricity transit, have to be tied to the internal market rationale if they are to pass the Council on a majority. Giving energy its own treaty chapter might allow oil-rationing contingency plans to be nodded through on a majority, the UK fears.

● Trans-European networks

(TENs). Again, the EC has long dealt piecemeal with transport and telecommunications. But to have these TENs written into the treaty - at the request of France which wants to promote its high-speed trains and broad band telecoms - conjures up, to the British, the spectre of Brussels Gosplaners dreaming up giant new infrastructure schemes at the EC taxpayer's expense.

● Health and education would get separate treaty chapters in the Dutch draft. This would not be grounds for harmonising national laws in these areas. But this still goes too far for the UK which believes the only relevant considerations for Community action should be the safety and training of workers, not the general citizenry of Europe.

German attack on wider industrial powers for Community

By Andrew Fisher in Frankfurt

MR WOLFGANG KARTTE, outspoken head of Germany's Federal Cartel Office, has hit out strongly at French-inspired proposals to give the EC more industrial powers which he said would amount to "an abandonment of the market economy and a move towards a new mercantilism".

He said France was pressing for new EC treaty regulations giving the Council of Ministers the power to

decide on measures which would benefit "future-oriented" industries. These would be decided by majority vote on the basis of European Commission proposals.

The new rules would also ease industries' adjustment to structural changes and promote industrial co-operation. The French proposals amounted to "the doping of large national or European industrial

champions" to give them an unfair advantage, he said. This would lead to a run on the Commission's finances and on Germany's own stretched budget.

Mr Kartte said the French idea to push the EC into a more interventionist approach to industry was broadly supported by the southern European nations - Italy, Greece, Spain, and Portugal - but was opposed by the

UK, Ireland, Denmark, and the Netherlands. He would also like the German government to show stronger opposition and has written to Mr Jürgen Möllemann, its economics minister, expressing concern over what he sees as the danger to free world trade posed by the plans.

The possibility that new industrial policy could be enshrined in the EC treaty "would create a new sub-

sidy trough", he said. He repeated his concern at the strong opposition to the decision by Sir Leon Brittan, the competition commissioner, to block the bid by Aérospatiale and Alenia, the French and Italian aircraft makers, for De Havilland, the Canadian subsidiary of Boeing of the US. This is the only bid so far blocked by the EC under its competition powers.



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INTERNATIONAL NEWS

Date for South African talks on constitution

By Patti Waldmeir in Johannesburg

HISTORIC all-party talks on South Africa's first non-racial constitution are expected to begin on November 29, the culmination of years of formal and informal contacts between the African National Congress (ANC) and the government.

Mr Nelson Mandela, the ANC president, said yesterday that the talks were due to take place on November 29 and 30, though an ANC spokeswoman said later that the dates were tentative. The ANC and the government had agreed to the dates, but accord had not yet been reached with the many other political parties and organisations which are expected to attend.

Both Pretoria and the ANC have repeatedly said they are ready to open negotiations on a post-apartheid democratic constitution, giving blacks the right to vote in national elections for the first time.

"We are prepared to sit around the table with everybody who wishes to make a positive contribution towards the success of the conference," Mr Mandela said yesterday. "Whatever attitude [President F.W.] de Klerk takes, we are determined for it to succeed," he added, a reference to the President's recent sharp attacks on the ANC. Each side has stepped up its rhetoric as the date for substantive

Most miners returned to work yesterday at Impala Platinum in the Bophuthatswana black homeland, bringing a two-day strike at the world's second-largest platinum producer near to an end. AP reports from Johannesburg. At least 35,000 workers struck on Monday at the company's four mines to protest the dismissal of 220 employees for taking part in a protest.

negotiations has drawn near. Both sides seem confident that the first session of the long-awaited talks will take place before year-end, even if the November 29 date proves too optimistic. A steering committee of leading political groups is to meet tomorrow to finalise not only the date, but the venue, agenda, conveners, participants and other details of the talks.

Besides the ANC and the government, the Zulu Inkatha Freedom party and political parties from so-called black "homelands" are likely to attend, along with the ultra-radical Pan Africanist Congress (PAC), and the liberal white Democratic Party. Right-wing whites and the black militant Azanian Peoples Organisation have so far refused, though they may join later.

E Timor killings probe

By Claire Bolderson in Jakarta

GENERAL Try Sutrisno, Indonesia's army commander, yesterday denied reports that more than 100 people were shot dead by troops in East Timor. He promised an investigation.

General Try expressed regret over the incident in Dili, the capital, but gave no details of casualties.

The military said on Tuesday that troops used force to break up an anti-Indonesian demonstration. Witnesses said the army opened fire on a crowd holding a peaceful memorial ceremony at the

grave of a boy shot dead at a church in Dili two weeks ago. Unofficial sources put the number dead at between 20 and 50.

The International Committee of the Red Cross yesterday expressed shock at the "extreme violence" used by the Indonesian security forces and requested immediate access to all people detained.

Portugal, the former colonial power, reacted angrily to the incident, calling for an immediate end to Indonesia's "illegal occupation".

Fears grow as North Korea builds nuclear arms

Weapons programme of unpredictable regime is likely to reach fruition by 1995, John Ridding writes

AS the foreign ministers of South Korea, Japan and China and the US secretary of state meet in Seoul this week under the auspices of a regional trade forum they are likely to share a common nightmare.

All are concerned about the growing menace of a North Korean nuclear capability and all are stepping up diplomatic efforts to neutralise what is regarded as the biggest threat to security in north-east Asia.

They are right to be worried. Western intelligence officials have little doubt that nuclear installations under construction at Yongbyon, 100km north of Pyongyang, are intended to develop nuclear weapons. They estimate that reprocessing facilities for nuclear fuel will be completed by 1993 and that North Korea will be producing nuclear devices by 1995.

Compounding this concern is the unpredictability of the regime of Mr Kim Il Sung. North Korea's self-proclaimed Great Leader.

His government, which ordered the assassination of much of the South Korean cabinet in Rangoon in 1983, and which ordered the bombing of a South Korean airliner in 1987 is perhaps the country the world least wants to have a nuclear device.

China yesterday cautioned against any international attempts to pressure North Korea "into a corner" over its refusal to accept international inspection of its nuclear programme. Reuters reports from Seoul. A Japanese government spokesman said Qian Qichen, the Chinese foreign minister, told Mr Michio Watanabe, his Japanese counterpart, that "it is not good for many nations to pressure one country into a corner."

An uneasy truce has prevailed on the Korean peninsula since the North Koreans and Chinese on one side and South Korea, the US and the United Nations on the other, fought to a stalemate in the Korean war of 1950-53. Since then, North Korea has never renounced the use of force in its desire to "regain" the southern half of the peninsula.

"Nuclear weapons in North Korea would be so dangerous and destabilising that it would not only threaten the survival of our nation but could in an instant threaten the peace in north-east Asia," said Mr Roh Tae Woo, South Korea's president, in a speech last week.

But if the threat is obvious, the solution is not. Over recent months, South Korea and the US have concentrated their efforts on pressuring Pyongyang into accepting its obligations under the Nuclear Non-

In Tokyo Mr Kichiro Miyazawa, the prime minister, told parliament that Japan would urge Pyongyang to comply with a South Korean request to scrap its nuclear fuel reprocessing plant during talks next week on normalising relations between the two countries. Mr Miyazawa said he would instruct negotiators to press the issue during a fifth round of normalisation talks with North Korea to be held in Beijing on November 18 and 19.

Proliferation Treaty - to which it is a signatory - and allowing inspection of its nuclear plants.

But North Korea has argued that international inspection is impossible while there are US nuclear warheads in South Korea.

Indications over recent weeks from Washington and Seoul that US nuclear arms will shortly be withdrawn from the south have been met with the response that inspection will not be allowed as long as South Korea remains under the US nuclear umbrella of sea and air-launched warheads.

Pressure is also being applied on Pyongyang through economic levers. The North Korean economy, under severe strain because of collapsing economic relations with former socialist partners, and in particular the Soviet Union, is looking to Tokyo for investment and aid. But Japan insists that diplomatic relations, and the economic benefits which would flow from it, must wait until Pyongyang opens up to nuclear inspection.



in Seoul this week of Qian Qichen, the Chinese foreign minister, is seen as having great importance. He is the highest ranking Chinese official ever to visit South Korea.

How far Beijing will go in pressuring its ally in Pyongyang is far from clear, but China is known to be concerned about the destabilising implications of a North Korean nuclear capability.

In a meeting with Mr Lee Sang Ok, the South Korean foreign minister, Mr James Baker, the US secretary of state, expressed concern about North Korea's nuclear weapons programme. He described it as urgent global issue that

"requires the diplomatic and political muscle of the major powers". During his visit to China at the end of the week, Mr Baker will attempt to capitalise on these concerns as much as possible and is likely to seek Beijing's participation in a regional forum on security issues in north-east Asia.

However, diplomacy takes time and with the prospect of a North Korean nuclear device being completed in the next two to three years, a military option is also being considered by US and South Korean defence officials.

Such an option is fraught with risk. There is the obvious danger of triggering a wider conflict, while North Korea has means of responding short of full-scale war. In particular, it could launch missile strikes against targets in the South.

A clean strike against the North Korean facilities would also be difficult. "The possibility of an Asian Chernobyl is very real," says Mr Michael Mazarr, fellow of the Centre for Strategic and International Studies.

For these reasons, the onus remains on regional diplomacy. For Mr Baker and his counterparts in Seoul, Tokyo and Beijing, the work at Yongbyon are likely to cause many more sleepless nights.

Daunting task faces Sihanouk on return

By Victor Mallet in Phnom Penh

THE Cambodian government warned yesterday it would be difficult to protect leaders of the extremist Khmer Rouge guerrilla group when they return to the capital in the next few days in accordance with a UN peace plan.

Maj-Gen Sin Sen, deputy interior minister, compared the bitterness about Khmer Rouge atrocities during their reign of terror between 1975 and 1979 to the warm welcome awaiting Prince Norodom Sihanouk, the Cambodian monarch who is due to fly home from Beijing today.

"I think it is extremely difficult to guarantee the safety of the Khmer Rouge," he said. "When the people see the Khmer Rouge and their collaborators they will think of what they underwent during the Khmer Rouge regime."

Residents of Phnom Penh seem too busy preparing for the arrival of Prince Sihanouk to think of demonstrations against the Khmer Rouge, although diplomats point out that the 10 bodyguards appointed to each member of the new umbrella organisation known as the Supreme National Council (SNC) would not be enough to protect the Khmer Rouge leaders from a riot.

Maj-Gen Sin Sen, himself a member of the SNC, serves in the Vietnamese-backed caretaker government which will be partially eclipsed by the SNC and the United Nations in the run-up to elections in 1993. He rejected the idea of closing any of the memorials to Cambodians killed by the Khmer Rouge in their brutal efforts to build a collectivist rural society.

Maj-Gen Sin Sen also said that there were "less than



An artist puts the final touches to a huge portrait of Prince Sihanouk

1,000" political prisoners in Cambodia and that they were receiving visits from the International Committee of the Red Cross - an assertion denied by ICRC officials.

His comments reflected the size of the task facing the UN and Prince Sihanouk, who heads the SNC. The UN High Commission for Refugees is embarking on a programme to repatriate 350,000 Cambodians

from Thailand, but hundreds of thousands of land mines laid by the various armies and guerrilla factions has made the task difficult.

"The mine problem in Cambodia dominates everything else and it certainly dominates relief work," said Col Colin Mitchell, a British volunteer. By last night, however, there was already a festive mood in Phnom Penh ahead of

69-year-old Prince Sihanouk's arrival. Balloons were on sale in the square outside the newly-redecorated royal palace, and a huge painting of the prince (pictured as he was 30 years ago) adorned the palace gates.

"Tomorrow morning, it is the new Cambodia," said Mr Soa Ph, the driver of a "cyclo" or tricycle taxi, as he pedalled through the unit streets.

Baker optimistic for Asia Pacific

By John Ridding

THE Asia Pacific region will enjoy improved economic performance next year because of stronger growth in the industrialised world, Mr James Baker, US secretary of state, forecast yesterday.

In an address in Seoul to the third ministerial meeting of the Asia Pacific Economic Co-operation, a 15-member forum, he stressed the continuing US commitment to the region.

"America's future lies across the Pacific," he said. "The end of US-Soviet confrontation and the possibility of peace in south-east Asia will allow us to turn a page in history and focus on the new challenges."

Mr Baker said he was encouraged by the performance of the US economy in the third quarter of this year and forecast a modest recovery from now through next year, for other industrialised economies. He said this would stimulate the economies of the Asia Pacific.

But Mr Baker also urged

increased efforts towards market liberalisation among economies of the region. Refusal by South Korea and Japan to allow imports of rice are proving a stumbling block to progress in the Uruguay Round of world trade talks.

Mr Baker, along with Mrs Carla Hills, the US trade representative, and delegates from Australia and New Zealand have used the Apec conference as an opportunity to press their demands on agricultural market liberalisation. But South Korea has so far shown no sign of compromise.

In yesterday's opening speech Mr Lee Sang Ok, the South Korean foreign minister, called for a successful conclusion of the Uruguay Round and warned of increasing national and regional protectionist sentiments.

"In this heyday of regional and sub-regional economic grouping, Apec must serve as a model of an open regionalism that can complement rather than undermine the free trade regime," he told delegates.

US restores full ties with Laos as links with Indochina grow

THE decision by President Bush to appoint an ambassador to Laos, announced on Tuesday, follows help from the Lao authorities in tracing American servicemen missing from the Indochina war, and narcotics control, according to US officials, agencies report.

The move is part of a gradual warming of US relations with countries in Indochina. A US ambassador arrived in Cambodia this week and Washington announced last month that it was ready for talks with Vietnam on diplomatic links.

The US and Vietnam are expected to hold talks in New York next week.

Mr Bush, in a speech to the Asia Society in New York, said Laos had taken steps toward economic and political reform. In August, it adopted a constitution promising free enterprise.

He said the US had entered a "period of healing and constructive co-operation" with Vietnam, Laos and Cambodia and was ready to improve relations.

A Laotian diplomat in Bangkok said about 10 years of negotiations had preceded Bush's announcement.

"It's good news for Laos and for the United States and one more step towards improving relations," he said.

A Vietnamese diplomat in Bangkok welcomed Mr Bush's announcement on Laos, but said it did not mean Vietnam in from the cold.

Vietnam is worried Washington will stick to a four-phase "road-map" linking normalisation of relations with Vietnam to peace in Cambodia and Vietnam's accounting for American servicemen listed as prisoners of war or missing in action.

Under the plan, Washington would not open full diplomatic ties or lift its block on International Monetary Fund and World Bank lending to Vietnam until 1993 at the earliest.

The US lifted its ban on aid to Laos in 1985 and recently increased the number of diplomats.

Mr Bush said: "We envision normal relations with Vietnam as the logical conclusion of a step-by-step process that begins by resolving the problems in Cambodia and by addressing thoroughly, openly and conclusively the status of American POW-MIAs."

Western diplomats say Vietnam has met earlier US demands to withdraw its troops from Cambodia, help US experts search for remains of American servicemen, and release tens of thousands of re-education camp inmates and let them resettle overseas.

HK legislators demand utilities review

By Angus Foster in Hong Kong

HONG KONG'S legislative council yesterday called for a review of public utilities, some of the colony's most powerful companies, and demanded a greater say in monitoring their business.

A succession of legislators - both conservatives and recently-elected liberal activists - also criticised the government for allowing the companies guaranteed profits at the expense of levels of service. A lack of public consultation during discussions of utilities' agreements was also attacked.

The calls for review reflect the entrance to the Council in September of Hong Kong's first

directly-elected politicians. The public is also becoming more aware of civic rights and is demanding greater transparency in government.

Hong Kong's main utilities, including China Light and Power, Hongkong Electric and Hongkong Telecom, are governed by schemes of control which limit profits to a percentage of average fixed assets. For most companies the permitted rate of return is around 15 per cent.

Although standards of service provided by the companies are generally thought reasonable, the schemes of control can encourage companies to

make investments at the expense of cost control. "The utilities do not have to shoulder the responsibility of mismanagement and maladministration," said Mr Lau Chin-shek, a labour activist who introduced the debate.

The government is unlikely to alter the schemes of control greatly. This week it extended its agreement with China Light and Power, monopoly provider of electricity for Kowloon and the New Territories, for 15 years from 1993.

But government is likely to agree to a review of the way utilities operate, and ways of increasing public involvement.

China Motor Bus, unpopular with commuters because of poor service, is being urged to become more consumer-conscious. Hongkong Telecom's request to move from a scheme of control to inflation-linked price increases has been held up pending a government review of telecommunications policy.

But the government is unlikely to agree to some councillors' demands to be consulted before schemes of control are extended. The utilities, and the government, say commercially sensitive information cannot be released and negotiations are extremely complex.

Moscow and Washington to host next Mideast talks

By Tony Walker in Cairo

THE US and the Soviet Union are planning to host the next stage of Middle East peace talks in or near their respective capitals, according to Arab officials.

A spokesman for Mr Amr Moussa, Egypt's foreign minister, said that multilateral talks involving many of the states of the region plus countries like Japan and Canada would probably convene in Moscow by early next month.

The next stage of bilateral discussions between Israel and neighbouring Arab states plus the Palestinians were expected to be held more or less simultaneously in the Washington

area. But Arab officials concede that obstacles still remain, not least Syrian opposition to multilateral discussions on regional issues like water resources and disarmament until progress is made in "land-for-peace" bilateral talks.

Mr James Baker, the US secretary of state, architect of this month's Madrid peace talks, is expected to again play a decisive role in bringing the parties together for the crucial bilateral discussions that are the core of his peace strategy.

Arab officials say the US will need to maintain pressure on Israel and its neighbours to ensure that the peace

process does not lose momentum after its promising start. They expect Mr Baker to throw his weight behind renewed efforts to bring the parties together once he returns from a trip to Asia this week.

Washington is keen to get the multilateral round started to demonstrate to Israel and the Arabs that discussions on practical issues like water and the environment can go forward at the same time as more complex questions such as boundaries and sovereignty.

US officials want to show Israel that it can escape its regional isolation if a genuine and broad-based

peace effort gets under way, especially if it is accompanied by confidence-building measures on both sides.

Participants in the regional talks would include those involved in bilateral discussions - Syria, Lebanon, Jordan and the Palestinians - plus representatives from the Gulf and North African Arab states. Turkey, which has surplus water, would also take part.

Arab objections to convening the next round of bilateral talks in the US appear to have lessened since the Palestinians in particular gave such a good account of themselves in Mad-

rid. There had been some concern among the Arabs and in particular Syria, that the strength of the pro-Israel lobby in the US might cast a shadow over these second-round bilateral talks.

US and Soviet officials, assisted by the Egyptians who are playing an important co-ordinating role, are said to step up efforts to advance both the bilateral and multilateral procedures. The multilateral talks will be launched with a ceremonial opening along the lines of the Madrid round, although Presidents Bush and Gorbachev will not be involved.

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CABLENET (UK) LIMITED

Registered number: 221410
Nature of business: Installers of electronic communication systems
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Date of appointment of administrative receiver(s): 1 November 1991
Name of person appointed the administrative receiver(s): National Westminster Bank plc, National Westminster Bank plc, National Westminster Bank plc, Corporate Banking Group, 3 High Street, Maidstone, Kent ME1 4JG
N J Vooght and C J Hughes
Joint Administrative Receivers
(Joint holder nos 2104 and 2041) of Cable Net
Orchard House
10 Albion Place
Maidstone
Kent ME1 4JG

Ream Engineering Limited

Registered number: 309886
Nature of business: Engineering and Allied Industries
Trade classification: 10 07
Date of appointment of administrative receiver(s): 31 October 1991
Name of person appointed the administrative receiver(s): Lloyd Bank plc
N J Vooght and J M Ingle
Joint Administrative Receivers
(Joint holder nos 6775, 2104) of Ream Engineering Limited
Matreux House
42 Dingswall Road
Croydon
Surrey CR9 2NE

In the matter of HEADLEY FLOWERLAND LTD (IN RECEIVERSHIP)

and in the matter of the Insolvency Act 1986
Registered number: 215539
Nature of business: Societate Wholesale Nursery
Trade classification: 1
Date of appointment of administrative receiver(s): 31 October 1991
Name of person appointed the administrative receiver(s): National Westminster Bank plc
John Martin Bragg and Nigel John Vooght
Joint Administrative Receivers
(Joint holder nos 2104 and 2041) of Headley Flowerland Ltd
Reading
Berkshire RG1 1JG

AJG WATERS LIMITED

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AMERICAN NEWS

Strengthening of supervision remains priority

Shaky compromise sees fresh drive on bank bill

By George Graham in Washington

THE US Congress yesterday renewed efforts to craft a bank reform bill, after the Democratic leadership reached a shaky compromise with the Bush administration over how to approach the legislation.

Both the Senate and the House of Representatives were expected to start debate yesterday on different versions of a bill, 10 days after a first compromise effort was soundly defeated in the House.

Last week's House defeat revealed how uncomfortable many members of Congress were with legislation dealing with the banking industry, and congressional lawyers were yesterday far from sure the new compromise would garner enough support to pass.

The House debate opened yesterday with the narrowest possible version of a bank

reform bill. This would include the most essential element of any banking legislation, the recapitalisation of the bank deposit insurance fund by allowing it to borrow up to \$70bn more, and a few measures intended to strengthen supervision of the banking industry.

Without recapitalisation, the fund will run out of money early next year and will no longer be able to honour the US government's guarantee to depositors in failed banks.

Leaders of the Democratic majority decided, however, to allow amendments to be offered which could add a number of key reforms to this narrow bill.

Possible additions include allowing banks to open branches freely outside their home state, but exclude any

attempt to broaden banks' powers to expand into the securities, real estate and insurance businesses, a move which was regarded as too controversial.

The Senate was due to discuss a more comprehensive bill hammered out in committee over the summer, including many of the reforms sought by the administration when it first proposed the legislation in February.

The bill's fate remained uncertain, however. Many congressmen do not want to vote for a narrow bill including only the recapitalisation of the deposit insurance fund, which would be viewed as a bailout for the banks with no attempt to reform the underlying problems, but each extra provision adds to the disparate coalition of no votes.

Peru introduces sweeping powers to combat terrorism

By Sally Bowen in Lima

IN A sweeping series of official decrees, the Peruvian government has taken the first legislative steps towards an "integral" strategy to combat terrorism and drugs trafficking.

The power of the armed forces is being enhanced in a wide range of counter-subversive measures, which include the creation of a Unified Command to co-ordinate anti-terrorist actions.

The armed forces may now enter prisons and universities in case of riot or disorder. University campuses thus lose their traditional autonomy, except in the areas of academic and administrative matters.

The thesis requirement for first degree students has also been eliminated to "prevent students remaining indefinitely in the universities and devoting themselves to terrorist activities." In the words of one decree:

A law of "national mobilisation" places all

Peruvians and foreigners resident in Peru, as well as all public and private services, at the disposition of the government in case of emergency.

Any resistance to such mobilisation will be considered as treason.

In the countryside, the peasant "rondas", or vigilante groups, are authorised to acquire twelve-calibre rifles "for the defence of themselves and their communities against terrorists and drugs traffickers".

Another decree grants official recognition for the first time to the "Defence Committee" which operate in similar fashion to the rondas, but mainly in the jungle areas where the illegal coca trade flourishes.

Both types of organisation are to operate in conjunction with the armed forces and under the authority of the Joint Chiefs of Staff.

Under complementary measures intended to

strengthen observance of human rights, the armed forces are obliged to permit the access of local judges to detainees in emergency zones.

Police found guilty under their own court martial procedures will now be jailed as common criminals instead of being placed in special police prisons - which have proved notoriously easy to escape from in the past.

In two important modifications to the Penal Code, minimum jail sentences for drug trafficking and money laundering are being raised to five and six years respectively. There will be doubled if the crime also involves terrorism.

The decrees on pacification were issued under emergency legislative faculties granted by Congress to the executive which expire on Friday.

They form part of a package of measures that also includes further economic liberalisation and the ending state monopolies.



RACETRACKING: Bush killed two earlier versions of the jobless benefits extension

Shadowy BCCI affiliate kept several sets of accounts

Bank blanked out customers' names

By Bernard Simon

THE management of International Credit and Investment Company, the shadowy Cayman-based affiliate of Bank of Credit and Commerce International, kept several different sets of accounts and blanked out names of customers in its computer records, according to a confidential report by ICIC's provisional liquidators.

ICIC acted as an international private bank for BCCI's key customers and is suspected of being the main conduit for much of the bank's illegal activity, including the clandestine purchase of various US banks.

The report by Deloitte Ross Tohmatsu confirms suspicions that the affairs of BCCI and ICIC are virtually inseparable. It notes that "the decision-making in ICIC Overseas (the group's main operating company) was initiated and co-ordinated by BCCI Holdings' management and the affairs of ICIC and BCCI were intertwined further by cross-borrowings and deposits".

According to the report, which was prepared for a court hearing in the Caymans in early September, ICIC advanced loans to several customers for the purchase of BCCI shares.

Half of ICIC Overseas' total loans of \$275m were secured by BCCI stock. Some of these loans are non-recourse against the borrowers.

The report notes that ICIC did not require regular repayments on most loans, except those to employees.

The report does not identify any ICIC customers, beyond noting that a significant portion of its loan portfolio consists of advances "to influential individuals and their affiliated companies located primarily in the Middle East." Although fewer than a quarter of ICIC's 130 depositors were resident in the Middle East and

Bruised Bush ready to agree to jobless plan

By Nancy Dunne in Washington

PRESIDENT George Bush, with his popularity in the polls ebbing, looks set to agree to a Democratic plan to extend benefits for millions of unemployed Americans.

The apparent agreement comes after the President had twice killed different versions of the benefit extension.

The House Ways and Means Committee was yesterday debating a \$5.1bn plan which would provide from six to 20 weeks of extra benefits for unemployed workers who have already had up to 26 weeks of benefit coverage. The President has insisted on abiding by last year's budget agreement, which means the new spending must be financed by new revenues or budget cuts.

At the same time Mr Bush has stepped up attacks on "the liberals that control the Congress." Democrats have responded by portraying a "panicked" White House, unable to develop a comprehensive programme to move the sluggish economy.

The plan under consideration would speed up tax collection from high income earners; maintain the current unemployment payroll tax at

0.08 per cent, rather than letting it drop to 0.06 percent as scheduled; and continue withholding tax refunds from former students who have defaulted on government-backed college loans.

The apparent agreement over unemployment extension brings to an end a bruising five-month battle, begun when it became clear that the economy was not creating new jobs at a rate typical of recoveries.

Rising US budget deficit has more jobless payouts a controversial issue

Fewer Americans are covered by unemployment benefits than in the past because of a series of rule changes. The restructuring underway in the services sector and government job cuts has hit many white collar workers and managers.

Extension of jobless benefits, once a routine matter in recessions, has become a serious problem because of the huge and rising budget deficit.

Chile to have new bank chief

MR ANDRES Bianchi, president of Chile's central bank, will retire next month after a two-year term that spanned the country's transition to democracy and the bank's first steps as an independent institution. Leslie Crawford reports from Santiago. Mr Roberto Zahler, the vice-president, is tipped to replace him. Mr Bianchi's main achievement, at the head of the developing world's only autonomous central bank, was to ensure that the end of 18 years of military rule in March 1990 was not accompanied by capital flight.

Under Mr Bianchi, the bank eased foreign investment curbs and worked with the finance ministry to cut inflation from a yearly 30 per cent two years ago to about 18 per cent now.

WORLD TRADE NEWS

MacSharry sees Uruguay Round deal by new year

By Robert Graham in Rome

MR Ray MacSharry, EC agriculture commissioner, yesterday expressed optimism that an agreement could be reached before the end of the year on the Uruguay Round under the General Agreement on Tariffs and Trade.

He told ministers in Rome for the bi-annual meeting of the UN's Food and Agriculture Organisation (FAO): "I am now more optimistic about a successful, balanced outcome before the end of the year in which all participants will find advantages".

He was speaking after talks on Tuesday night with Mr Edward Madigan, US agriculture secretary, when the two had assessed the concessions made by the EC and US in weekend talks at The Hague under the aegis of President Bush. These talks, Mr MacSharry said, showed both sides were willing to narrow their differences on farm subsidies and US farm exports. His talks with Mr Madigan had served to establish exactly where outstanding differences lay, and ensure both sides understood each other's latest positions.

The EC feels its negotiating hand has been strengthened by backing from the 12 member states for Mr MacSharry's latest Gatt proposals, also framed

in the context of reforming the Common Agricultural Policy. He wants to clear Brussels' new stance with other interested parties, especially the Cairns group of 14 farm exporters. He stressed the need for "a balanced agreement" satisfactory to all. Officials said EC movement on farm subsidies had to take account of issues like Japanese and South Korean rice protection.

Mr MacSharry said talks now centred on narrowing differences over export refund cuts. Over the weekend, the US asked the EC to consider cuts of either 50 per cent over six years or 30 per cent over five years. This is near what the EC would now be ready to accept, but the two sides disagree on the base years from which the cuts will be calculated. The US would also like to see cuts not merely in export funding but export volume.

Another problem to resolve was "re-balancing", centring on the US desire to force the EC to accept further purchases of cheap US feedstock substitutes. But the EC is resisting any suggestion it can simultaneously remove cereals from the world market and allow the US greater licence with these substitutes.

Brazil wants EC-US farm talks brought into Round

BRAZIL'S farm minister Mr Antonio Cabrera yesterday urged EC and US to bring their dialogue on farm reform into the Uruguay Round multilateral talks. William Dullforce reports from Geneva.

While seeing the need for the EC and US to break their deadlock on how to cut farm subsidies, Mr Cabrera said he had 23m farmers at home asking if Brazil's government was on the right course with its shift to a market economy and its policy in the round. The farmers had close ties with some 250 Brazilian congressmen.

In central Brazil, farmers were producing wheat at \$150 a tonne. Costs for French farmers were \$230 a tonne but with

EC subsidies, France could sell its wheat on the world market at \$80-\$95 a tonne. The EC demand to be allowed to raise border barriers to imports of oilseeds in return for scrapping supports to domestic processors was unacceptable to Brazil. Access to the EC soyabean market was "important for us".

Mr Cabrera had met Mr Edward Madigan, US agriculture secretary, and Mr Ray MacSharry, EC farm commissioner, in Rome on Tuesday, and Mr Arthur Dunkel, Gatt secretary-general, in Geneva yesterday. He was reflecting fears in the Cairns Group of farm-exporting nations that their interests might be overlooked.

Aircraft makers fight a battle royal in the Gulf

The region, and the whole Middle East, is seen as offering attractive sales prospects, Paul Betts writes

THE world's big three commercial aircraft manufacturers and the three engine suppliers are currently fighting a battle royal in the Gulf. The region and the Middle East as a whole is currently seen by airframe and engine makers as offering some of the most attractive new aircraft sales prospects in a generally depressed international civil aviation market.

Middle East airlines are expected to order more than \$10bn (\$5.8bn) worth of new aircraft during the next 10 years to renew ageing fleets and expand their operations. By far the worst hit by the slump in air travel caused by the Gulf war and the recession, many Middle East airlines are now seeing a pick-up in traffic.

The battle between the aircraft makers is all the more intense because the US manufacturers are seeking to regain market share in a region which has seen the European Airbus consortium win the majority of new aircraft orders during the past few years.

The US manufacturers dominated this market in the 1970s. But they have seen their positions eroded by Airbus, which targeted the Middle East as one of its big markets. Mr Jean Pierson, Airbus chairman, said at the Dubai air show last week the European consortium had won 82 per cent of all Middle East orders and commitments for commercial aircraft over the past three years.

Kuwait Airways, the first

Middle East carrier to order Airbus aircraft in the late 1970s, signed last month an agreement to buy \$2bn-worth of Airbus aircraft to rebuild its fleet after the Gulf war. Boeing, which has also won orders for three Boeing 747s from Kuwait Airways, is now negotiating the sale of additional aircraft to the Kuwaiti carrier, including its new Boeing 777 widebody airliner.

The most immediate contest involves Emirates, the Dubai-based airline started only six years ago, which has been expanding rapidly and was the only Gulf carrier to fly throughout the war. Emirates has been a good Airbus customer. Its fleet includes three Boeing 737s and six Airbus A300/A310 widebody jets. Another six A300/A310s are on order, and it has just agreed to buy another two A310s.

The airline is now about to announce a \$1.5bn order for new widebody jets to meet its expansion needs. Sheikh Ahmed bin Saad Al-Maktoum, the airline's chairman, said the airline was expected to announce its big order "in the next few weeks". It would probably involve firm orders for seven widebodies and options for a further seven.

Airbus, Boeing and McDonnell Douglas are all offering competing products including the A320, the Boeing 777 and the MD-11. Airbus and Boeing appear in the strongest position because McDonnell Douglas has up to now been virtu-



Pierson: the lion's share of orders has gone to Airbus over the past three years

ally absent from this market.

For Boeing, winning the Emirates order would give it a significant boost in its efforts to regain its position in the Middle East at the expense of Airbus. Mr Mark Muhlen, Boeing's director of Middle East sales, said the US company was ultimately aiming to gain 60 per cent of the market.

All three aero-engine makers, including Rolls-Royce of the UK and General Electric and Pratt & Whitney of the US,

are also competing for the order to supply engines for the new Emirates widebodies. The aero-engine groups are now engaged in a fierce competition to place their new heavy-thrust engines on the new generation of widebody aircraft, which are expected to account for an increasingly large share of the overall commercial aero-engine market. Other carriers in the region are expected to begin at some stage to seek new aircraft to replace its old Boeing 707s.

Saudia, the Saudi Arabian national carrier, may need to replace about 40-50 jets during the next few years, including older Boeing 737s and Lockheed L1011 TriStars.

But no decisions are expected during the next six months. Gulf Air is also starting to look at a possible new widebody aircraft purchase, while the Beirut-based Middle East Airlines is expected to begin at some stage to seek new aircraft to replace its old Boeing 707s.

Iran is also regarded as a potentially important commercial aircraft market.

The battle for new Middle East commercial aircraft orders between European and US aerospace groups coincides with an equally fierce competition for post Gulf war military orders. This was evident at the Dubai air show, where the French fielded an imposing delegation including the chairman of all the country's main aerospace groups.

A significant defence supplier to Saudi Arabia and the smaller Gulf countries, France's position in the region was badly undermined by the country's political hesitations to commit itself to the defence of the Gulf after Iraq's invasion of Kuwait.

The US appears to be scoring heavily as a result of its commitment and decisive role in the Gulf war. McDonnell Douglas announced at Dubai last week that Saudi Arabia wanted to acquire an additional 73 F-15 multi-purpose and air superiority fighters worth about \$2bn. It also indicated prospects for other US military aircraft orders in the region, including Kuwait, the United Arab Emirates and Saudi Arabia.

Though they are reluctant to admit it publicly, US companies are now hoping to cash in on a post-Gulf war "dividend" by winning new commercial aircraft orders in the region in an effort to recoup some market share they have lost to the European Airbus consortium.

Sainsbury in mission to S Africa

MR Tim Sainsbury, Britain's trade minister, flew to South Africa yesterday leading the first trade mission to the country for more than two decades. David Dodwell, World Trade Editor, writes.

While the visit is modestly aimed at "exploring the commercial potential" of trade and investment links, he and the eight-strong business group travelling with him will be keen to ensure Britain keeps its place as South Africa's second most important supplier, behind Germany.

He will also press Pretoria to drop its import taxes, "which reflect that for a long time the country was a siege economy". Mr Sainsbury conceded that uncertainty over South

Africa's future political complexion was inhibiting resurgence of foreign investment, while asserting that the UK remained the largest overseas investor in the country.

He plans to meet African National Congress and other black leaders to argue the need for them to make "nothing less than a full-blooded commitment to a market economy, and the removal of all barriers to trade", in contrast to the state intervention policies to which the ANC has been wedded.

He plans to tell local business leaders: "South Africa must return to the mainstream of world trade without delay. It is regrettable that the Commonwealth could not achieve a consensus in favour

of relaxing trade and financial sanctions now."

"But in reality this is yesterday's debate. The EC, the US and Japan have already moved to dismantle sanctions."

He will pledge that Britain will keep pressing for South African access to the IMF and the World Bank. UK exports to South Africa rose above £1bn in 1988, and have topped this level since. Visible exports last year rose to £1.1bn.

Imports from South Africa, excluding diamonds, rose last year to £1.08bn, narrowing the visible trade gap to just £26m. Britain's main exports include power generating, industrial machinery and pharmaceuticals.

Cubans seek to arrange Lithuanian trade pact

By Gillian Tett in Vilnius

A CUBAN trade delegation, led by Mr Ricardo Cabrisas, Cuban trade minister, met Lithuanian leaders in Vilnius yesterday, to try to arrange the first direct trade deal between Cuba and the newly-independent Lithuanian state.

The deal reflects increasingly urgent attempts being made by the Baltic states to resurrect trade links with other former members of the now-defunct Comecon, following the demise of the centralised Soviet economic system.

In light of the lack of hard currency on both sides, it is intended the trade deal would be based on a "dollar clearing

system", using hypothetical dollar prices to decide the rates for barter deals.

Lithuanian exports to Cuba, mainly light industrial goods, previously accounted for 18 per cent of Lithuania's foreign exports, or Rbs6m (\$58.8m) in 1989. Although Cuban exports represented less than 6 per cent of Lithuanian imports, Cuban sugar, of which 84,000 tonnes were imported in 1988, had a key role, chiefly in Lithuania's processed food industry. Since 1990, Cuban sugar exports have virtually ceased to all three Baltic states, leading to an acute sugar shortage there, officials say.

Full loan cover from Eximbank

THE US Export-Import Bank will provide full cover for its loan guarantees to encourage more commercial banks to finance US exports, it said yesterday. Nancy Dunne reports from Washington. The new policy could mean extra financing to the Soviet Union and other nations where risk of repayment seems high.

In recent years, Eximbank has been devoting more of its resources to loan guarantees, underwriting loans of up to 85 per cent of their value, with a cash payment of at least 15 per cent required on each transaction. But under the new policy offering full cover, it will approve the terms and conditions of the loan, including interest rate.

UK NEWS

OFT fails to close price-fixing loophole

By Andrew Taylor, Construction Correspondent

A DECISION by Britain's most senior court is likely to make it more difficult for the Office of Fair Trading (OFT) to win legal actions against companies operating price fixing agreements.

The Law Lords yesterday refused permission for the OFT to appeal to the House of Lords against an Appeal Court ruling which cleared a leading concrete producer of operating unlawful agreements.

Smiths Concrete, 49 per cent owned by ARC the aggregates subsidiary of Hanson, had told the court that a manager who

had attended price fixing meetings at a Berkshire public house had acted against the company's wishes.

It argued that it had taken all reasonable steps to dissuade staff from entering unlawful agreements.

The OFT was concerned that this could become a standard defence for companies facing proceedings in the Restrictive Practices Court. This could make it more difficult for court actions to succeed.

Sir Gordon Borrie, director-general of fair trading, is expected to use yesterday's

decision to step up pressure on the government to introduce tougher legislation, including stiffer penalties against companies and individuals.

The OFT said last night that it was disappointed by the Lords decision but this would not deter it from taking court action against companies breaking the law. It is currently investigating more than 50 price fixing and market sharing agreements involving some of Britain's biggest concrete producers.

Smiths Concrete previously had appealed successfully

against a £35,000 fine by the Restrictive Practices Court. At the same time, three other companies were fined £56,000 for disobeying court orders prohibiting them from entering market sharing agreements.

Proposals to stiffen the UK's 30-year-old restrictive trade practices legislation were put forward by the government in a policy document two years ago but new measures have still to be introduced.

The policy document proposed fines of up to 10 per cent of UK turnover of companies found guilty of negotiating

unlawful agreements.

● Secret meetings of stock-broking firms, to discuss ways of improving the profitability of their research departments, are under investigation by the Office of Fair Trading. The OFT has written to the six firms - Barclays de Zoete Wedd, James Capel, County NatWest, UBS Phillips & Drew, Warburg Securities and Kleinwort Benson Securities - asking for information to assess whether they were in effect acting as a cartel and infringing the Restrictive Trade Practices Act.

BRITAIN IN BRIEF



Eurotunnel chief attacks government

Sir Alastair Morton, Eurotunnel's chairman, has bitterly attacked the government and British Rail for delays and inadequacies in the provision of infrastructure linking the tunnel with mainland transport systems. Sir Alastair accused the government of undermining Eurotunnel's prospects by failing to keep its side of the bargain struck between the public and private sectors when Eurotunnel was given the tunnel concession in 1986.

Action taken on sherry

Spanish sherry houses are to seek an injunction today to prevent supermarket chain Tesco from selling a drink called Stone's Original Pale Cream. Spanish sherry interests claim that because the drink is a mixture of sherries it is being sold under a false description.

TV station appeal fails

Television South West has failed to overturn the Independent Television Commission decision that it should lose its franchise despite being the highest bidder in its region.

Free coal may cost £54m

Prospective purchasers of British Coal may inherit obligations to hand out up to £54m a year of free fuel after the industry is privatised. This follows a government commitment to safeguard concessionary fuel entitlements to miners.

Trust hospital within budget

Guy's hospital, London, the most controversial of the government's self-governing trusts, announced a financial turnaround and plans to increase staff pay above nationally agreed levels. It says a £7m overspend predicted early in the financial year had been almost eliminated. It is predicted that the trust will end the year within its budget.

Heseltine to raise City funds



The government's £32m-a-year "city challenge" programme, designed to help councils combat urban decay and deprivation, is to be streamlined, giving councils quicker access to more funds. Mr Michael Heseltine, environment secretary, (pictured above) said that the government would increase its funding of revenue projects from 75 to 90 per cent.

Battle over power prices

Large electricity users including ICI and British Steel say they are prepared to bypass Offer, the electricity watchdog, in their battle for lower electricity prices.

Delay in Maxwell tests

Clues which could clarify some of the mystery surrounding the death of Mr Robert Maxwell, the publisher, without which insurance claims cannot be triggered, are not expected to be known now for at least another ten days, says the National Institute of Toxicology in Madrid.

Campaign for business club

A campaign to create a National Business Club with a membership of 500,000 small companies within three years has been launched. Durham Small Business Club says a national network catering specifically for very small companies would cut the failure rate among the 95% of UK companies with fewer than 20 employees and provide a "feeder route" to Chamber of Commerce membership.

Report hints at union talks

Some senior officials of the TGWU general union appear ready to abandon the union's historic enmity with the UK's other main general union, the GMB, and are even considering eventual merger. The TGWU would "neither deny nor confirm" a newspaper report of exploratory merger talks.

Correction Invesco MIM

In Tuesday's report "Invesco fined by investment regulator", we incorrectly stated that Imro had said Invesco MIM had submitted a deliberately misleading "statement of representation" for the first six months of 1989 which assured regulators that administrative rules were being complied with. In fact, Imro found that it had not been deliberately misleading. We regret the error.

Ten arrests follow health drink plot

By Philip Rawstone

FIVE MILLION bottles of Lucozade, a popular health drink, were withdrawn from shops throughout the UK yesterday after a police warning that animal rights activists planned a contamination plot. Police arrested ten people in dawn raids throughout the country.

The alleged plot is the latest in a series of "consumer terrorism" incidents which have affected companies including Mars, Heinz, Cadbury and Sainsbury.

Lucozade, manufactured by SmithKline Beecham, the pharmaceuticals and consumer group, is sold in distinctive yellow-wrapped bottles. It has long been known as a health drink but has recently been extended into flavoured soft drinks and sports drinks.

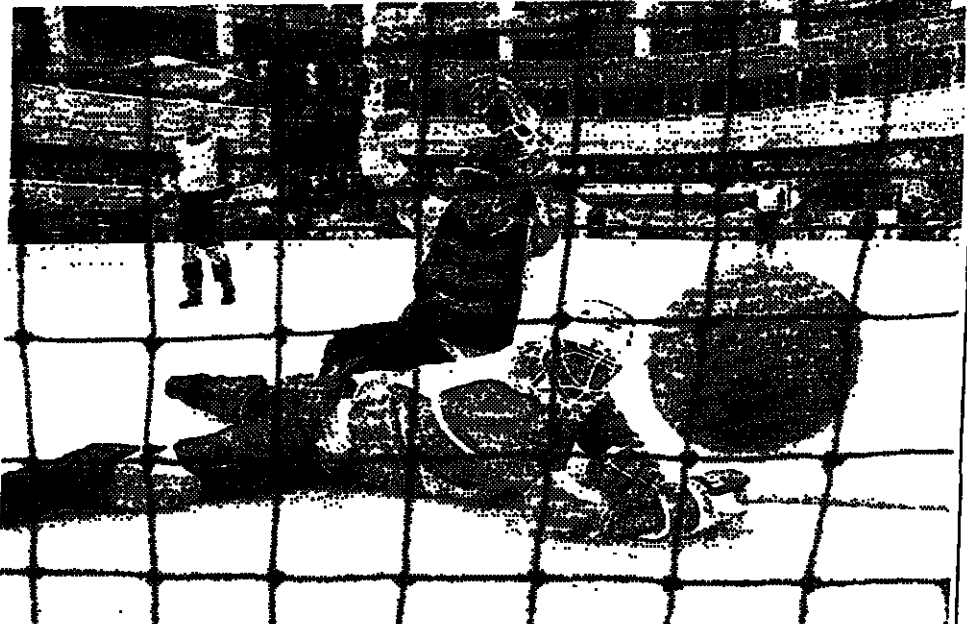
Retail sales last year totalled £90m.

Shares in SmithKline Beecham fell 14p on the news and closed 10p lower at 808p.

The company was tipped off on Tuesday night by detectives from the anti-terrorist squad. Police said animal rights activists intended to contaminate bottles at a number of stores around the country to gain a propaganda coup.

It was the first time that the group, which uses animals in its pharmaceutical research, had been the target for such an attack.

Contingency plans for dealing with such an emergency were put into immediate effect. Supermarkets and other big stores were alerted and further warnings were broadcast on the radio and television.



NET GAIN: The ball hits the net in a game of Netball during a demonstration match in the City of London yesterday. Defending champions Kankaku (Europe), the Japanese securities house, were defeated 4-0 by the Broadgate club. The sport is unique to London in the UK, but originated in Canada and Russia and pre-dates ice-hockey. It is played between two teams of four players on ice.

Local authorities defend decision to invest in BCCI

By Richard Evans

SOME of Britain's local authorities defended themselves against sustained attacks from MPs yesterday over investments in the failed Bank of Credit and Commerce International (BCCI) by arguing that the Bank of England should have warned them much earlier.

Councils should have taken more care before investing community charge payers' money in BCCI, particularly by

taking credit rating advice, according to members of the House of Commons Treasury and Civil Service Committee. The total loss sustained by local authorities in England and Wales was £59.7m among 20-30 councils, and £28m among four authorities in Scotland. By far the biggest individual loss was £23m by Western Isles council.

It was also claimed that some of the money brokers used by local authorities had advised investments in BCCI. The total loss sustained by local authorities in England and Wales was £59.7m among 20-30 councils, and £28m among four authorities in Scotland. By far the biggest individual loss was £23m by Western Isles council.

Mr Ian Ward, assistant secretary, finance and the Association of District Councils, said: "Banking regulation has certainly failed us...nobody could have protected themselves by any credit rating system from an event such as this."

The local authority chiefs argued that the Western Isles should be regarded as a special case for help because of the scale of the disaster there, which would mean the children of current poll tax payers would still be paying off debts. Sir Terence Higgins, chairman of the committee, said he had heard "elements of great sophistication and a mix of great naivety" in the finances of the local authorities.

Weekend FT

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Along with the more serious business of "looking after it" we focus our minds on how to enjoy it, or in *Lucia van der Post's* case, quite unashamedly "How to Spend it" - on which, incidentally, she's never short of ideas. Our property pages feature, along with some sound advice, many of the most interesting homes on the market.

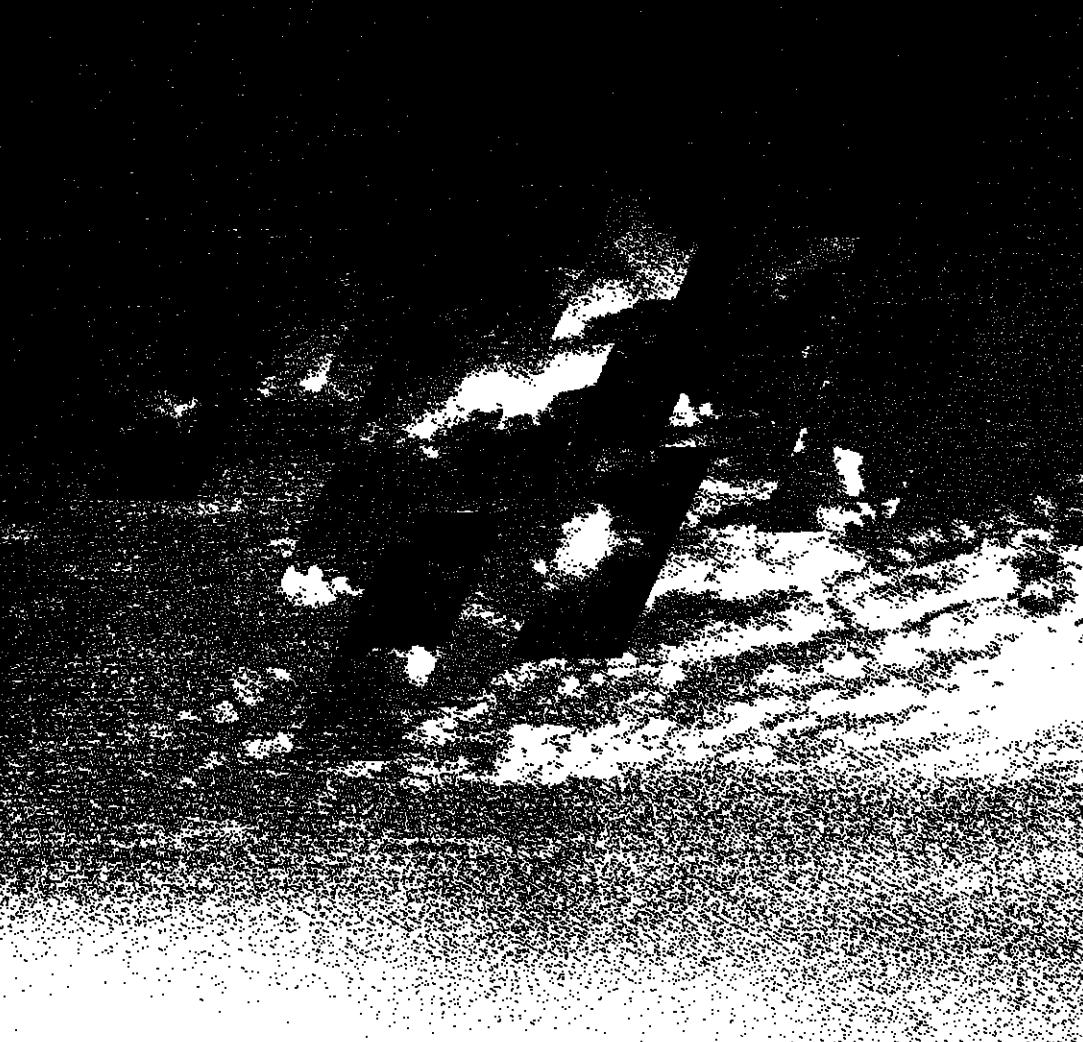
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UK NEWS

Stagnant output puts chances of upturn in doubt

By Rachel Johnson, Economics Staff

UK manufacturing output stagnated in the third quarter, according to official figures, which yesterday raised doubts about the government's forecasts of a second-half recovery. Production data from the Central Statistical Office (CSO) showed that manufacturing output - about a quarter of gross domestic product (GDP) - has barely moved since April.

In last week's Autumn Statement, the government forecast a rise of 1/2 per cent in GDP between the first and second half of the year and a rise of 1/2 per cent in manufacturing output over the same period. The index for manufacturing stayed unchanged between August and September, a result the Treasury called "weaker than expected." A rise of 1/2 per cent had been predicted on the back of strong car production in September. The disappointing figures - coupled with diminished hopes of an interest rate cut - hit the stock market. The FTSE 100 index fell 29.0 to 2546.5 as the production data compounded worries of lower profits and earnings next year. The three-month interbank money

rate closed at around 10 1/4, after a previous 10 1/2, with sterling's position on the foreign exchanges ruling out an interest rate cut.

Between the second and third quarters of this year factory output also failed to rise, in spite of hopes that higher business confidence would have translated into higher production over the quarter.

A strong performance from the chemical industry - up 4 per cent between the second and third quarters - was responsible for propping overall output in spite of the continuing decline in engineering and slack production levels in the food, drink and tobacco and textiles industries.

Manufacturing output is 5.3 per cent below levels in the third quarter of last year.

Industrial production rose a provisional seasonally-adjusted 0.8 per cent in September after a revised 1.8 per cent fall in August.

CSO officials attributed the sharp fall in August to erratic car production and the small rise in September to higher car and oil output.

UK gills market, Page 24
Stock market, Page 29

Manufacturers still confident of recovery

By Peter Marsh, Economics Staff

MANUFACTURERS from nearly every region in the UK expect a recovery over the next four months, according to a survey by the Confederation of British Industry and Business Strategies, an economics consultancy.

According to the survey published yesterday, 10 out of 11 regions expect either manufacturing demand or output to increase by February 1992. The exception is the West Midlands, where manufacturers expect a further decline, although at a slower rate than over the past year.

Manufacturers in the east Midlands and Wales are the most bullish about economic

prospects, while those in south-west and north-west England are the most pessimistic.

London and the south-east, the most economically active region, which accounts for about a third of UK gross domestic product, has seen a continued fall in demand in recent months, but at a rate slightly below the average for the country as a whole.

Despite signs of an upturn, all regions are likely to experience further big manufacturing job losses over the next few months, the study says. In the third quarter, manufacturing employment dropped by an estimated 70,000.

Contest strengthens Major's hand on Europe

By Ralph Atkins

A CONVINCING victory in elections for Conservative party's European affairs committee last night strengthened Mr John Major's hand against rebel MPs in the run up to December's European summit at Maastricht. Sir Norman Fowler, former employment secretary, was elected chairman of the committee in a contest that took on unprecedented importance for the parliamentary party. He defeated Mr William Cash, a prominent Euro-sceptic.

More than 200 Tory MPs - includ-

ing Mr Edward Heath, the former Tory prime minister - voted amid chaotic scenes in a cramped Commons' room.

Party managers refused to reveal the results but the estimated three to one victory for Sir Norman will help Mr Major lay out Euro-sceptics in his party, including Mrs Margaret Thatcher, another former prime minister.

Pro-European MPs also defeated anti-EC candidates to win the two posts of vice chairman of the commit-

tee and its secretary.

In contrast to his predecessor, Sir Norman is expected to back Mr Major unreservedly in the approach to Maastricht and will be more acceptable to Downing Street as representing back-bench opinion.

Downing Street, although officially playing not part in the contest, was clearly pleased with the result of what became a dry run for future battles over European unity, including next week's Commons debate on Europe. The contest sparked angry scenes

in the Commons' committee corridor. Mr Cash's supporters protested at the break with tradition in a former Cabinet minister running for what is usually a low-profile committee post.

Mr Norman Tebbit, former party chairman, who had considered running for chairman as a Euro-sceptic, had to walk across tables in the room to cast his vote within the five minutes allowed.

"It was conducted like a strike meeting... The whole thing was unprecedented," Mr Tebbit said.

Others MPs complained of scenes like "feeding time at the zoo" or "a futures market".

Mr Cash's supporters disputed Sir Norman's claim to have won by a wide margin. The government did not wish to reveal a closely contested race, they said. Sir Norman, however, said the result showed Conservatives "four square behind the government's negotiating position as far as Maastricht is concerned."

UK demands, Page 3
Editorial Comment, Page 24



Norman Tebbit: facing an uncertain future

Decline and fall of a Euro-sceptic

Philip Stephens on why Norman Tebbit is no longer a political force

IN THE frenetic moments last November after Mrs Margaret Thatcher sur-

rendered the Conservative party leadership, a group of her most ardent admirers surrounded Mr Norman Tebbit in one of the corridors of the House of Commons.

He should carry the Thatcherite standard in the leadership fight, they demanded. Mr Tebbit - a former chairman of the party and trade and industry secretary - demurred. He would back Mr John Major. He was her chosen successor.

A year on, many in that same tight-knit group urged Mr Tebbit to put his name forward for a more modest post.

Fearful of a "sell-out" of British sovereignty at the Maastricht summit, they wanted him to stand for the chairmanship of the Tory backbench committee on Europe, which was won by Sir Norman Fowler last night.

A victory for such an outspoken Euro-sceptic, the argument ran, would have sent a powerful message to Downing Street about the mood of the party at

Westminster. Mr Major would compromise with his European partners at his peril.

Mr Tebbit considered their arguments - and then decided not to run. The explanation offered by the former party chairman yesterday was that had he won, it would have been interpreted as a defeat for the prime minister. Most of his colleagues were less charitable.

Their assessment was that just as a year ago Mr Tebbit had realised he could not win the party leadership, he understood that against a candidate backed by Mr Major he would be similarly sidelined in the committee elections.

"He fumbled it," was the judgement of one of Mr Fowler's friends. "His currency has been devalued," added a minister in an intentionally spiteful reference to Mr Tebbit's hostility towards Mr Major's willingness to accept the possibility of a single European currency.

His currency was not quite so harsh, but it was hard to escape the conclusion that Mr Tebbit's high profile in the media is no longer matched by

his influence in the corridors of power.

In the first months of this year, Mr Tebbit was a frequent visitor to Downing Street, sought out for his advice and reassured that the prime minister would remain loyal to his Thatcherite inheritance. As he began reversing Mrs Thatcher's approach to Europe and of sinking the poll tax, Mr Major needed Mr Tebbit's support.

By the spring, however, Mr Tebbit had become restless, leading an abortive rebellion against plans to allow more Hong Kong citizens to enter Britain. It had become clear that Mr Chris Patten, the party chairman, would not offer him a high-profile role in the general election campaign. Mrs Thatcher, meanwhile, was rapidly becoming disenchanted with her successor.

More recently, Mr Tebbit is said to have become agitated by reports of Mr Michael Heseltine's increasing prominence in government decision-making. He has not forgiven his former cabinet colleague for prompting the leadership

election which toppled Mrs Thatcher.

Mr Tebbit's strident attacks on European integration - particularly against the carefully-crafted compromise on a single currency backed by Mr Major - have completed the estrangement. He is seen in Downing Street as a surrogate for Mrs Thatcher, willing to put his personal profile ahead of the Conservatives' chances of re-election.

The typically blunt terms in which he frames his thoughts on Europe - talking again yesterday about the threat of a resurgence of fascism and the alleged propensity of the French to turn water cannons on nurses - are seen as out of touch with reality. He speaks still in the harsh language of Thatcherism. Mr Major prefers a softer tone.

Mr Tebbit will not vanish from the stage. He is an accomplished politician whose right-wing instincts strike a chord in every saloon bar in the country. But in the politics of Mr Major's government, his time has passed.

Smaller army 'will meet commitments' says minister

CONTROVERSIAL army cuts

might have to be reconsidered if a large number of British troops were required for peacekeeping forces in eastern Europe, Mr Archie Hamilton, armed forces minister, told a House of Commons committee yesterday, writes David White.

However, he made clear that only an unforeseen new commitment would persuade the government to go back on its plans to reduce army strength

by 40,000 to 116,000. The reduced army planned for the mid-1990s allowed for "a margin of error" and a large degree of flexibility, he said.

"We would not have allowed this figure to go forward unless we were confident in our own minds that we could fill the commitments that we have," he said.

Pressed on the government's reasons for making further reductions after initially set-

ting a target figure of 120,000, Mr Hamilton said a range of figures had been discussed.

"All I would say is that 116,000 was not the lowest option," he said, denying that the extra cut was imposed by the Treasury.

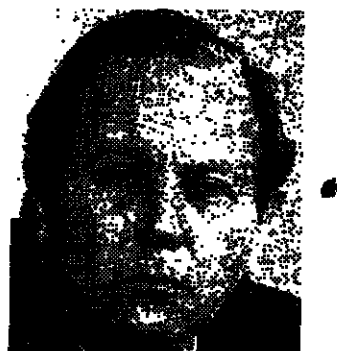
The new figure was the result of careful assessment, mainly reflecting reduced requirements for British troops abroad. Some 32,000 personnel were to be removed

from the British Army of the Rhine, 5,000 from Berlin, 4,000 from Hong Kong, with further reductions being made in headquarters, training and support units in the UK.

By 1997, Mr Hamilton said, the number of infantry battalions required for the Britain's Nato role, direct defence of the UK and overseas commitments would be 19 fewer than now. But the government's much-contested plans foresaw a

reduction of only 17 battalions. The selection of regiments for amalgamation had been made "on the fairest basis possible", he said.

Mr Michael Mates, Conservative chairman of the cross-party committee, challenged Mr Hamilton to justify cut-backs in training activity, arguing that these were not only reducing the army's capability but were also hitting morale.



Hamilton: army assurance

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VIETNAM

Thursday November 14 1991

■ Agriculture: Pedal power delivers the goods before dawn every day Page 3



Although the Vietnamese are beset by poverty, they feel they are now poised for

prosperity. Alexander Nicoll examines the atmosphere of reform in a country which is desperately waiting for the US to lift its diplomatic and economic embargo

Ready for the green light

A SPIRIT of enterprise has replaced the food queues and coupons, the curfews and checkpoints which used to characterise Vietnam's authoritarian regime.

Through the Communist Party still tolerates no challenges to its monopoly on political power it is rapidly letting go of the reins of central control of the economy. It has unleashed capitalists eager to take advantage of the country's rich natural resources and industrial labour force.

The Vietnamese remain beset by poverty. But they are proud after decades of struggle to assert their independence against the French, Americans and Chinese - as well as the war among themselves leading to the unification of north and south in 1975. They now feel they are poised for prosperity and are desperate for the world, and especially the US, to recognise their achievements.

Aid from international institutions, urgently needed to upgrade the country's infrastructure and provide the seed capital for growth, is blocked by a US embargo on dealings with Vietnam. Foreign companies, though excited at the prospects, remain hesitant to

invest significant funds.

While the US balks at unlocking the future of a country which brought it so much grief, the Vietnamese are enthusiastically making the most of their limited resources. Stalls selling cigarettes, drinks, farm produce, petrol and cycle parts have sprung up throughout Hanoi, as poor families seize the opportunity to earn a little extra income. Markets for clothes and household and electrical goods are booming in the capital and in the commercial centre, Ho Chi Minh City.

The new atmosphere is a result of the *doi moi* economic renovation policies launched by the government five years ago - though agricultural reforms actually began to dismantle the collectives in 1979, a mere four years after the south was "liberated".

Doi moi was an admission that the centrally planned, collectivised economy could not deliver an improvement in living standards. Having viewed with dismay the collapse of communist parties in the rest of the former Soviet bloc, the Vietnamese party hopes to achieve what they did not: a planned switch to a market-driven economy without political instability or loss of power.



Motorcyclists and cyclists wait for the off in Ho Chi Minh City, the country's bustling commercial centre

The renovation of Vietnamese industry and agriculture has been rudely forced into a second stage over the past two years by the collapse of subsidised trade with the Soviet Union and eastern Europe. Suddenly, exporters' prices and quality have to be competitive, and market prices must be paid for imports.

Though there has been undoubted economic progress in the petty fields and in parts of industry, formidable obstacles still stand in the way of lasting progress.

The country is starved of capital for investment. This is not only because of the US embargo; it is also due to the inadequacy of the banking system, which has been used almost entirely as a conduit for subsidy to unprofitable state enterprises.

This, coupled with high inflation and the absence of instruments to fight it, keeps

savings from being put to work within Vietnam and instead encourages a boom in spending on imported consumer items such as motorcycles and cigarettes. Foreign currency is drained out of the country, causing balance of payments problems and an inexorable weakening of the currency, the dong.

For the Vietnamese, however, the outside world remains frustratingly slow to recognise the steps taken so far to open the economy.

According to Mr Phan Van Khai, one of the chief architects of reform, who became deputy prime minister in June, "we have achieved many important results in a short period". He said in an interview: "Our policy is to encourage the whole people to get rich. We are applying the slogan: only when people are prosperous is the country strong."

The most obvious area of progress is agriculture, by far the largest sector of the economy. Peasants now lease their land and are free to buy inputs and sell produce at market prices. This has resulted in a rise in agricultural production and yields, and exports.

The second aspect of *doi moi* consists of dismantling price controls, abolishing multiple exchange rates, and eliminating subsidies for state industries. These are model steps to a market economy, applauded by the International Monetary Fund. However, their success has so far been partial.

Mr Le Dang Doan, deputy director of the Central Institute for Economic Management and a government adviser, says: "State-owned enterprises produce 26 per cent of GDP, using 75 per cent of fixed capital and 13 per cent of the labour force but using entirely the educated intelligentsia, and 86 per cent

of credit volume." Banks lend to them at lower rates than they pay depositors - though sharp rises in interest rates have reduced inflation, now running at about 4.5 per cent a month.

Many industries are operating with obsolete equipment and producing uncompetitive products. The state can no longer afford to support them, and so closures and job cuts are occurring, even though unemployment is already high. The government needs to improve its own finances by strengthening the collection of taxes.

However, Vietnam cannot really transform its economy without foreign help. Thus the third element of *doi moi* is the promotion of foreign investment through a law which compares well with those of south-east Asia, and through creation of a one-stop agency to deal with applications. Official aid, especially from

the IMF and World Bank, would act as a catalyst for private investment. According to the United Nations Development Programme, which works closely with the government, the biggest financing needs are for improved infrastructure, especially transport; for supply of agricultural inputs; and for generation of employment for discarded state employees and demobilised soldiers.

This must await the end of the US embargo. The conditions most recently applied by Washington are peace and democracy in Cambodia - whose warring factions last month signed a peace agreement - and progress on the issue of 2,273 American servicemen unaccounted for after the war in Indochina. Since July this year, the US military has had a team resident in Hanoi, working with the Vietnamese authorities on the issue. It

IN THIS SURVEY

■ FOREIGN POLICY: Economic embargo hampers development
■ POLITICS: The communist party has staked its future on reform.....Page 2

■ INVESTMENT: Still the domain of the trader

■ OIL: High hopes for a quick fix

■ TEXTILES: Potential for exports.....Page 3

■ BUSINESS GUIDE

■ TRAVEL TIPS: Stefan Wagstyl draws on his own experience.....Page 4

remains to be seen what Washington will count as progress. Vietnam is seeking to upgrade its international relationships. Ties with Beijing have been resumed following compromises by both sides over Cambodia, where each was supporting factions in a 12-year civil war. The goodwill generated by the Cambodia accord is leading to closer relations with south-east Asia, Australia and Europe.

Vietnam's openness on the economic front and abroad might in the end lead to contradictions with communist dogma and to internal pressures for greater democracy. For the time being, however, party officials have espoused *doi moi* as the only course open to raise living standards.

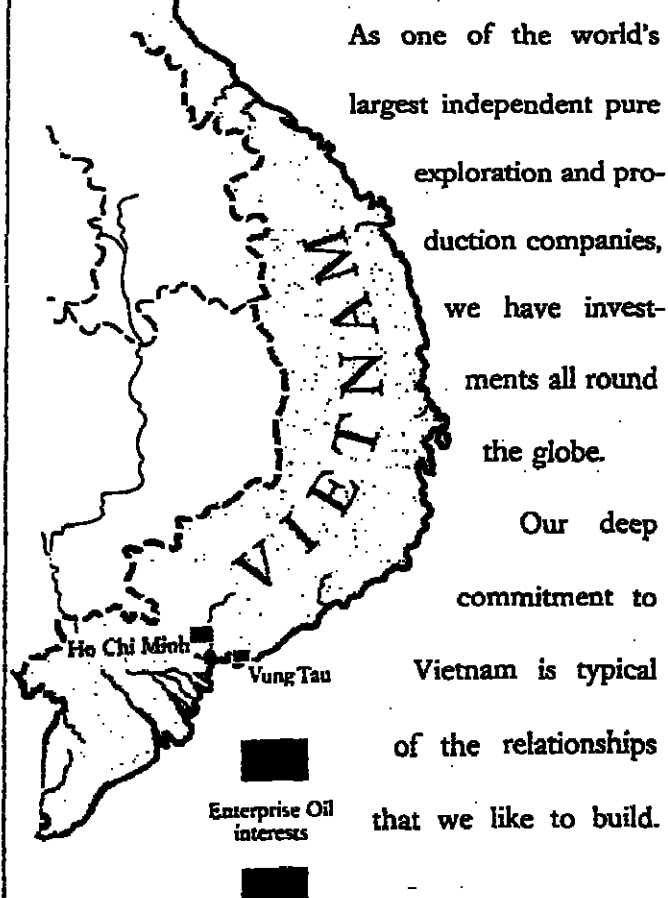
Meanwhile, the authoritarian aspects of communist rule remain. There are only token elections for the National Assembly. Press freedom is restricted: officially, no private body is allowed to publish a newspaper, and editors publishing stories which offend the party are shifted to other jobs. Some people are still being "re-educated" in camps following unification in 1975.

The country remains poor. Stallholders are often seeking merely to supplement the low wages they earn as civil servants. Though Vietnamese people and many foreigners are excited about the country's tremendous prospects, they remain sceptical. A lot more hard work and outside help will be needed to complete the transition to prosperity.

IT'S ONE THING TO SEARCH FOR OIL IT'S ANOTHER TO FIND A SPECIAL PARTNERSHIP

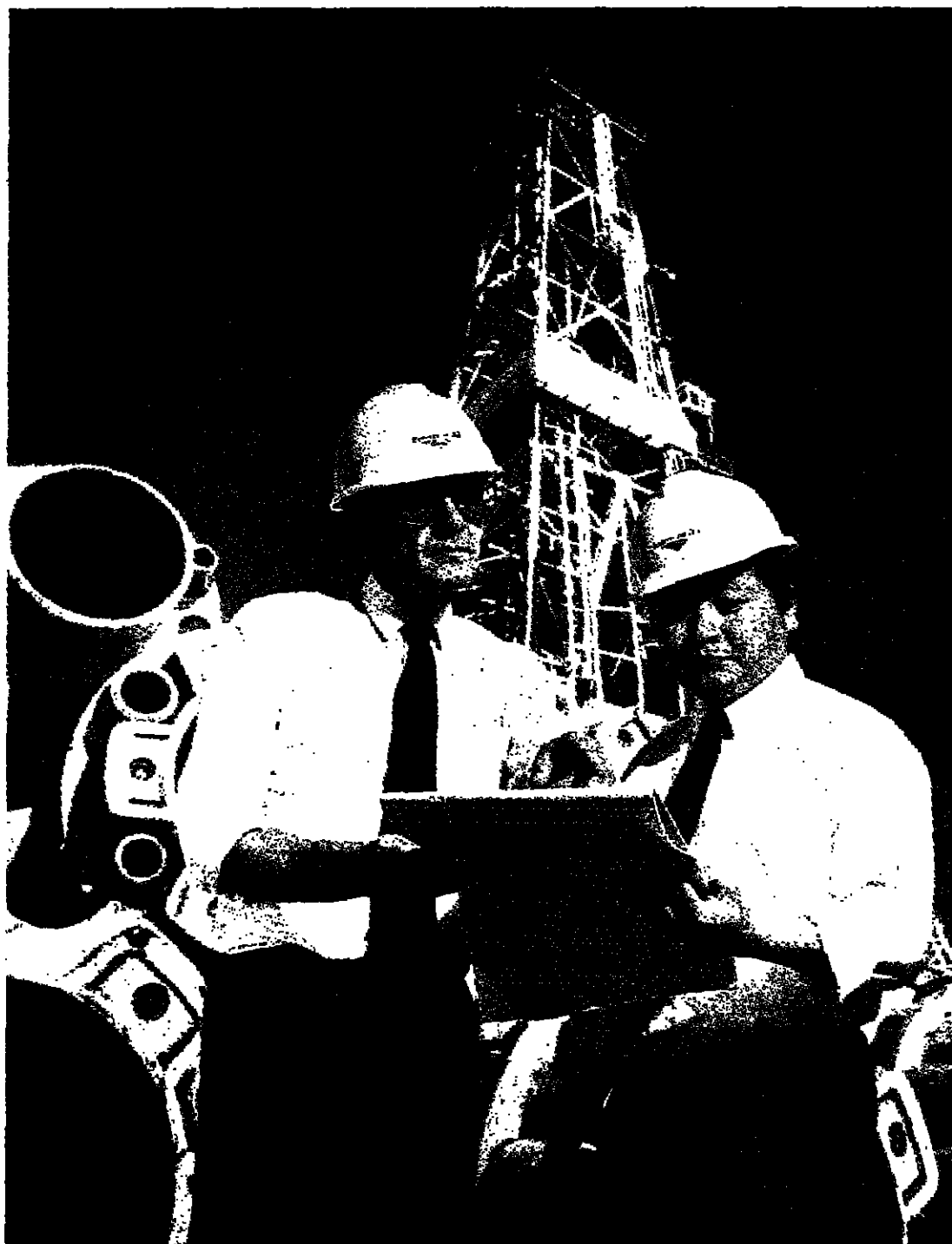
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WE HAVE THE COMMITMENT

VIETNAM 2

Foreign policy is dominated by the effort to normalise ties with the US

Economic embargo hampers development

IN WAR it is usually the losers who must sue for peace. But in Vietnam it is the other way around - 17 years after the fall of Saigon, Hanoi is begging Washington to establish diplomatic relations and Washington has the luxury of saying "no" or at least "not yet".

The effort to normalise ties with the US now dominates Vietnamese foreign policy. Everything pales in comparison with the need to persuade Washington to lift its long-standing economic embargo, which prevents Vietnam from securing access to aid from the US, most other industrialised countries and from multilateral agencies. Without aid, the country's economic reconstruction has little hope of success.

France, the old colonial power, and other western countries have urged Washington to respond quickly to Hanoi's advances. But so far to little avail. According to diplomats in Hanoi, the US administration is unlikely to lift the embargo until after the next autumn's presidential elections.

The delay could not have come at a worse time for Hanoi, since the collapse of communist power in the Soviet Union has robbed Vietnam of its biggest aid donor and political supporter.

Vietnamese officials are frustrated because they believe they have done more than enough to meet US demands on the two issues to which Washington has attached the greatest importance - making peace in Cambodia and the search for American prisoners listed as missing-in-action (MIA) from the Vietnam war.

Mr Phan Van Khai, the deputy prime minister, said in a recent interview with the Financial Times: "You should make it clear to the world that it is unfair on the part of the US to continue with the policy of embargo against Vietnam."

Vietnam holds a fair share of the blame why the improvement of ties has been delayed over the past 17 years. In the immediate aftermath of the fall of South Vietnam, some industrialised countries were ready to aid the war-ravaged country. But Vietnam's invasion of Cambodia in 1978 and the installation of a Vietnamese-backed government in Phnom Penh prompted almost all western countries to cut their support. It killed any hope of generating goodwill in the US and bitterly angered China.

Vietnam's old enemy which supported Khmer Rouge resistance to the new regime in Phnom Penh. Relations with Beijing deteriorated to the point of that the two countries fought a bitter border war in 1979.

To make matters worse the communist party's vigorous repression of its domestic political opponents and pursuit of Stalinist-inspired economic centralisation persuaded some 700,000 Vietnamese to flee the country, many of them by boat.

This further alienated Vietnam's potential friends in the western community and it was forced to rely more than ever on support from the Soviet Union.

Even today, senior Vietnamese officials will not admit publicly that the invasion of Cambodia was a mistake which put back post-war recovery by a decade. They prefer to change the subject rather than criticise the past leaders who still retain some power in the party and the army. But the shift in policy from external expansion to internal reconstruction is unmistakable.

Vietnam publicly withdrew most of its troops from Cambodia in 1989, although it left behind several thousand soldiers, including military advisers.

The armed forces which numbered 1m in 1989 are being cut in half - as evidenced by hundreds of demobilised and unemployed soldiers on the streets of Hanoi and Ho Chi Minh City, still wearing their helmets and green uniforms.

Meanwhile, Hanoi has successfully made overtures to China which paved the way to the signing last month of a peace treaty in Cambodia. Last week Mr Do Muoi, the Vietnamese communist party general secretary, and Mr Vo Van Kiet, prime minister, visited Beijing for a summit with Chinese leaders which marked a dramatic improvement in relations. Cross-border links, cut for more than a decade, were restored.

Vietnam has also repaired ties with other countries in the region and with Britain by agreeing to the repatriation of boat people from camps in Hong Kong.

When the Cambodian peace treaty was signed last month, Vietnamese officials hoped the US might signal its approval by making some concrete concessions, especially as Hanoi had during the summer allowed Washington to establish in Vietnam an office to co-ordinate searches for missing American servicemen.

But so far Washington has shown little sign of budging from a two-year programme of normalising relations - called "the road map" - which was presented to Hanoi early this year following the Cambodia treaty ceremony.

The US administration merely said it was ready to start discussing the normalisation of relations - stage one of the process. According to reports from Washington, stage two envisages the establishment of a United Nations peace-keeping force in Cambodia, followed by a partial lifting of the embargo against Vietnam and a more extensive lifting of an embargo against Cambodia.

Vietnam will also be required to continue co-operating in the search for MIAs.

Stage three would not start until at least six months after the arrival of UN forces in Cambodia and after the withdrawal of the last Vietnamese soldier from Cambodia. It would see the full lifting of both embargoes, including end of US opposition to lending by the World Bank and other agencies.

Stages Four would begin with the holding of elections in Cambodia and include the full normalisation of economic and diplomatic relations.

According to this schedule, Hanoi could not expect funds to be released from the multilateral agencies until the end of next year, and then only if the American conditions are met.

"The road map is very tough for us," says Mr Nguyen Dy Nien, Vietnam's vice-minister of foreign affairs. "There are many conditions."

The collapse of communist power in the Soviet Union has caused some heart-searching in the Vietnamese communist party about the true road to socialism. However, the main impact has not been ideological but economic. The Soviet Union was Vietnam's biggest trade partner, supplying manufactured goods and industrial raw materials at low prices. In the past two years, these subsidies have disappeared as Washington has begun to price its goods at world market values and to demand payment in hard currency. Hanoi wants to maintain trade links since the quality of many of its manufactured goods is too low for western markets but adequate for the former Soviet bloc.

Mr Nien says: "We want good relations with the Soviet Union and with the republics."

Stefan Wagstyl



Toasting friendship: Chinese communist party chief Jiang Zemin, his Vietnamese counterpart Do Muoi, Chinese prime minister Li Peng and Vietnamese prime minister Vo Van Kiet

The party has staked its future on reform, says Alexander Nicoll

Capitalist forces unleashed

times fierce debates within the party on its course.

The cause of economic reform was strengthened by leadership changes in June 1991. Vo Van Kiet and Phan Van Khai, the two leading architects of change, were promoted to prime minister and deputy prime minister respectively. Do Muoi moved up from the premiership to become general secretary of the party, replacing the elderly Nguyen Van Linh who had championed reform. Mr Muoi is seen as a hard-headed and decisive pragmatist who will continue to back Mr Kiet and Mr Khai provided that the party's supremacy is maintained.

The changes saw the departure of some old hard-liners - in particular, supporters of the late Le Duc Tho - but the retention of some others such

as his brother, Mai Chi Tho (though no longer an interior minister), and Le Duc Anh, former defence minister.

The Seventh Party Congress, at which the changes took place, further advanced the reform measures. Party members are now deep in discussion over constitutional amendments to facilitate the opening of the economy - for example, establishing the legal basis for privatisation.

There are potentially strong political forces waiting in the wings should the party's reform policies stumble.

Closures in inefficient state industries have already caused job losses and will cause a lot more - the unemployment rate is difficult to estimate but is certainly already very high.

Civil servants, in oversupply in a highly bureaucratic country, face similar cuts and are also very poorly paid.

A third important element is the provincial party authorities. Power in Vietnam is quite devolved, with local party officials enjoying considerable sway. The central authority will need to carry them along and has so far done so probably because agricultural reforms have brought greater prosperity.

Meanwhile, young people enjoying the fruits of the new consumer-oriented economy will be less and less likely to accept party dogmas and could demand a political voice though there is little sign of this so far.

At the other end of the spectrum is the military, probably unhappy that the end of the Cambodian conflict is bringing a halving of its strength to some 600,000 men. Its loyalty to the party is not in question.

Party members there are still more than 2m - seek to justify its continued supremacy on several grounds. First, they argue that its base was less in communist ideology than in the struggle for freedom from centuries of domination by foreign powers - China, France, Japan, the US, Ho Chi Minh, the founder of Vietnamese communism, continues to be revered as the country's liberator.

This nationalist case for party power, and the differences between the early development of the Soviet and Vietnamese parties, are increasingly being rehearsed as communist parties elsewhere collapse.

A contrary view would be that the Soviet collectivist structure and dogma were fully applied in Vietnam, and that the party was forced to turn to alternatives by the system's evident bankruptcy and widespread poverty. However, the strong feeling against bourgeois domination generated by years of colonialism, and a general desire not to see widening gaps between rich and poor, should not be underestimated.

A second and powerful argument is that it is to be political change, it must be gradual and, in any case, now is not the time for it. Any kind of instability would discourage the foreign investment that government policy has been geared to attract.

Mr Ly Chanh Trung is a non-party member and southern intellectual who sits on the National Assembly and has argued for more press freedom and greater democracy. But he

says he does not wish to see other political parties yet because "it would create the possibility for instability. We do not have enough time for it. From now until the year 2000, we have to concentrate on a national development, in order to end up more or less on a par with our neighbours."

"The best thing to do now is for the Communist Party to provide the lead and to go as far as it can towards democratisation," Mr Trung says.

Third, the Communist Party, it is argued, is not a monolith, but admits defeat. The National Assembly of which 7 to 8 per cent of members come from outside the party, has been forcing its muscles. The party is said to be more responsive to popular criticism - and newspapers, especially in the south, can be very critical of the government.

If these arguments hold and economic reform continues, the Vietnamese party will pull off a trick so far managed by neither China nor the European communists. But the political obstacles are likely to grow rather than diminish.

The unemployment rate is certainly already very high

Stefan Wagstyl

VIETNAM is a communist country in which a politburo member can say "at the moment, the situation here is neither socialism nor communism" - and yet profess satisfaction with the direction of events.

Pham The Duyet, the senior party official responsible for Hanoi as secretary of the city's People's Committee, asserts that the promotion of the private sector "is in keeping with natural law and we have to do it". He insists: "We are following the path of communism."

On the face of it, the path would appear to have been well and truly abandoned by the doi moi economic renovation policies which have now been officially in place for five years but actually began 12 years ago.

However, in spite of conflicts within the party over the pace of reform, there is no indication of outside challenge to its hegemony. Indeed, the Communist Party of Vietnam has paradoxically staked its future on the success of steps (albeit deliberate and organised) towards a market economy.

For how long its position will remain tenable in a country in which 68 per cent of the population is under 30 and when the south has had only a relatively short acquaintance with communist ideology must remain an open question.

However, many Vietnamese who favour more democracy also feel that a country which has carefully positioned itself to rise out of poverty cannot afford the chaos that accompanied the collapse of communism in the rest of the former Soviet bloc. The need for a general rise in living standards is seen as paramount.

Therefore, it would probably be naive to expect Vietnamese communism to crumble in the face of the capitalist forces which the party has itself unleashed. For the foreseeable future, it will be more profitable to examine the substance of party policy and the some-

The cause of reform was strengthened by leadership changes

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MR PHAM THE DUYET, former mine manager, ex-trade union leader and now the boss of the communist party in Hanoi, receives visitors in a large colonial villa complete with a carriage drive.

"I like French buildings," he says shortly after shaking hands on the wide stone steps.

"French architecture is an aspect of French civilisation which is worth learning. Socialism must learn from capitalism if it is to overcome capitalism."

Mr Duyet, who is 56, is one of the youngest members of the ruling communist party's politburo. A broad-shouldered man with big hands and an easy-going manner, he looks as if he alternately fought and charmed his way to the top. An economist by training, his first important job was the tough assignment of managing a large coal mine. This was followed by the presidency of Vietnam's trade union confederation. He moved to his present post in 1987.

Mr Duyet shows the relaxed

Profile: PHAM THE DUYET

Party boss with air of relaxed pragmatism

pragmatism which characterises many senior officers of the Vietnamese communist party. He has little difficulty coping with the contradictions between the ideology of Marx, Lenin and Ho Chi Minh and the free-market reform programme to which the party is now committed.

He praises the efforts of private entrepreneurs who are building some 200,000 square metres of housing a year in Hanoi, compared with a peak of 150,000 square metres in the years of central planning.

In the past two years 80,000 private businesses have been started in Hanoi, he says, compared with almost none in 1988. The number of family-owned shops has soared from 20,000 to 40,000, says Mr Duyet.

Similarly, the dismantling of agricultural collectives and the parceling out of land to peasants has transformed agriculture in the city and its environs. "Three or four years ago we were in great difficulties with our food supply. We had to import from south Vietnam. Now food is abundant."

At the same time, between 50 per cent and 70 per cent of the city's publicly-owned businesses are in grave financial difficulties and in need of constant attention, says Mr Duyet.

But the success of private enterprise does not trouble Mr Duyet in the least. Neither socialism nor communism exists yet in Vietnam, he says, but socialism is advancing, he says.

But surely socialism is on the retreat given the growth of private enterprise? Not in the least, replies Mr Duyet. Vietnam has plenty of capitalists, he argues, but it does not have capitalism. Land remains wholly in the hands of the state so Vietnam cannot be said to be capitalist.

Years spent climbing the party's ladder have trained Mr Duyet to cope smoothly with this sort of argument. Indeed, he seems to enjoy it. Debating the party's programme with visitors is much less difficult than trying to apply it in practice in a city as large as Hanoi.

The population has risen from just 200,000 when the French abandoned Hanoi in 1954 to nearly 3m. But public investment has not kept pace. In the centre, most colonial-period villas look as if they have not been painted in 40 years. Surrounding them in all directions are streets of low-built single-room houses with few windows and illuminated at night by the yellow glow of low-wattage light bulbs. Everywhere, people work on the

roads - buying and selling, repairing bicycles, coking and even welding. Power cuts are frequent. Buses are decrepit. People go everywhere by bicycle and motorcycle.

Mr Duyet says: "What we now need most is capital. If the US lifts the embargo then capital can flow in for our benefit and the benefit of foreign companies."

Stefan Wagstyl

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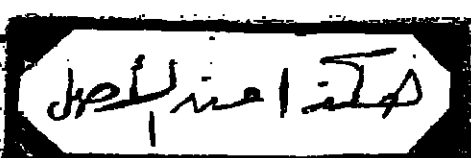
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VIETNAM 3

Stefan Wagstyl investigates the cautious approach of foreign investors

Still the domain of the trader

IN Ho Chi Minh City, billboards praising communism are today dwarfed by those extolling the power of capitalism: for every mention of Marx or Lenin or even Ho Chi Minh, there are a score of advertisements for foreign companies. On top of a city centre office building, the name Sony, the Japanese electronics company, jostles for space with Philips, the Dutch group. Nearby there are Citizen, the Japanese watch maker, Microsoft, the US software house, and Castrol, the British lubricant manufacturer.

Foreign companies are keen to make an impression in Vietnam. Some 6,000 foreign businessmen visited the country last year; this year's figure will top 10,000. But what is far less clear is how many of those businessmen are yet ready to commit themselves to a country which as recently as five years ago was virtually cut off from the non-socialist world.

Certainly, foreign companies have since 1988 promised to invest an impressive total of more than \$2bn. However, only some \$600m has so far actually been spent. Moreover, the total sales in comparison with the direct investment which nearby Thailand has attracted over the same period. As Mr Nguyen Xuan Nguyen, chief executive of Investip, a Hanoi-based investment consultancy company, says: "In the last two years there have been lots of meetings and lots of talking

but not enough results. Foreign companies are serious but they are very cautious."

The biggest investors are the international oil groups which have agreed to invest some \$500m in the highly-expensive business of off-shore exploration off the coast of central and northern Vietnam. They plan to invest at least as much again prospecting in southern waters, which are regarded as



Mr Mai: lessons from history

much more promising, once they get permission to enter this area, probably later this year.

In other fields too, companies have made substantial investments. Overseas Telecommunications Corporation International, the international arm of Australia's telecoms monopoly, has almost single-handedly connected Vietnam to the western world by install-

ing international telecommunications links.

But other large companies have mostly been testing the water, and keeping their investments small. Tootal, the British textiles company, has, for example, a joint venture capitalised at just \$1m producing sewing thread. Small and medium-sized groups, particularly companies from Taiwan, Hong Kong, South Korea and Japan, have been more adventurous - investing in processing fish and other food, timber and textiles.

Vietnam is, by and large, still the domain of the trader, even of the merchant adventurer. "It is frontier stuff," says Mr John Brinsden, the representative of Standard Chartered Bank in Ho Chi Minh City. The Japanese electronics companies, the names of which emblazon the billboards, are talking about investing in Vietnamese plants, in some cases about re-investing in plants in the south of the country which they used to operate before the fall of South Vietnam in 1975. But for the moment, business between Vietnamese, the state-owned electronics enterprise, and Japanese makers is limited to the final assembly of television sets and other equipment supplied as kits on the basis of one-off contracts.

Vietnam has important attractions for foreign companies - cheap and well-disciplined labour; an abundance of food for export, including rice and fish; mineral resources;

and a potential mass-market of 65m people. But all this can be exploited only with capital. As Mr Tran Lum, the minister for heavy industry, says: "Vietnam has big potential in natural resources and labour. Our big problem is finance."

In spite of ruling in the name of a communist party, the government is pursuing free-market economic reforms which envisage an important role for foreign enterprise. Pragmatism not ideology characterises most economic policies. Mr Nguyen Mai, vice-chairman of the State Committee for Co-operation and Investment (SCCI), says: "We have learnt from the past."

Since 1988, Hanoi has composed a liberal set of rules for foreign investment. Foreign companies are permitted to invest up to 100 per cent in almost any field, have rights to repatriate profits and enjoy a host of tax-breaks and other incentives. To streamline decision-making, the SCCI handles virtually all investment approvals.

Nevertheless, there are still good reasons for foreign businessmen to be cautious about investment. Vietnam is one of the poorest countries on earth with an average income per head of under \$300 a year and years away from being a mass market for many goods. The infrastructure suffers from the ravages of war and decades of under-investment: power cuts are common; north and south are linked by a slow single-

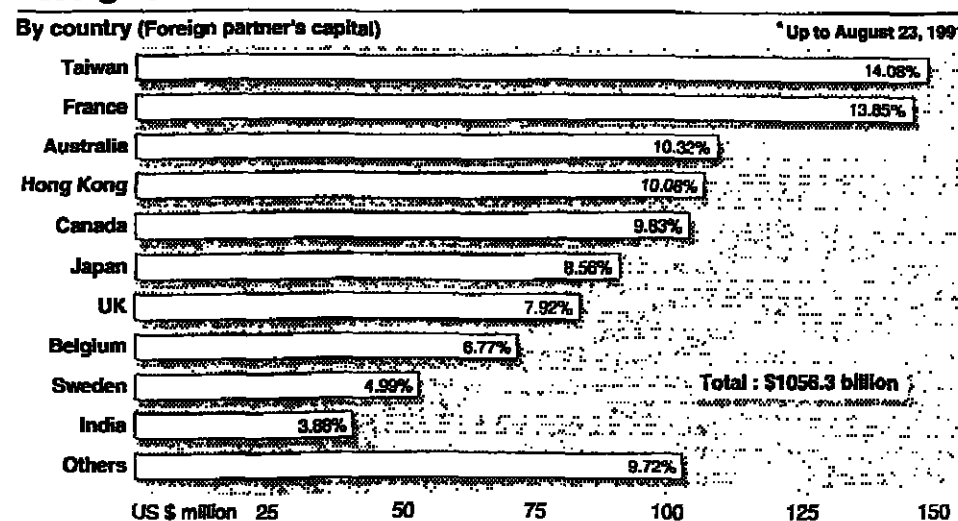
track railway line little changed since it was laid by the French colonial government; bomb craters still ring Hanoi airport; there are no modern hotels in Hanoi and only one in Ho Chi Minh City, the Saigon Floating Hotel, a ship moored on the Saigon River.

In spite of the reforms, Vietnam still lacks a coherent body of commercial law, let alone the skilled officials needed to implement it. The same is true for banking. While the government is committed to introducing a free market, some powerful officials are not, notably the directors of loss-making state-owned enterprises.

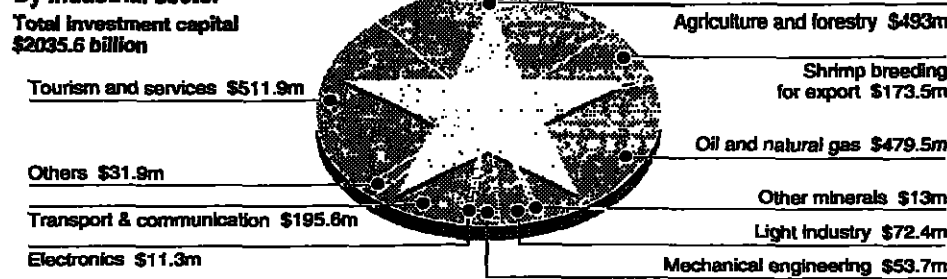
The state of the economy is another cause of uncertainty. Domestic inflation, running at around 75 per cent this year, has cut the value of the Vietnamese dong against the US dollar by two thirds in the past 18 months. Devaluation on this scale reduces the costs of local production for export but constantly increases the price of imports, including capital equipment.

Furthermore, the US embargo casts a blight on the economic future. This bans US companies and government agencies from investing in Vietnam or giving economic aid. It also makes Japanese companies wary of large investments for fear of provoking a backlash in the US. Honda Motor, the car company, in 1988 pulled out of a plan to build a motorcycle fac-

Foreign investment in Vietnam*



By industrial sector



Source: Foreign Investment Service, Ho Chi Minh

tory in Vietnam for this reason. Finally, the embargo, prevents multinational bodies such as the International Monetary Fund or the World Bank from extending support.

Some companies like the oil groups do not balk at multi-million dollar investments. For example, Krupp, the German steel group, is with partners considering an investment in a \$1bn iron ore mine at Nghe Tinh on the coast of northern Vietnam, while Japanese and other foreign groups are bidding for a \$1bn oil refinery project.

It is hard to imagine how these big investments might be funded without some support from government and multinational agencies. However, the government has, with assistance from the United Nations, compiled a list of 187 projects, most of which require investments of under \$10m. They include hotels, small-scale fertiliser plants, shrimp packing stations and a factory for making tea bags.

Oil companies line up to explore southern waters

Hopes for a quick fix

MR TRUONG THIEN, chairman of the state-controlled Vietnam Oil and Gas Corporation, is about to make the most important business decision of his career. As the man responsible for overseeing oil and gas development he must soon choose which international companies should be granted licences to go prospecting in waters off southern Vietnam, one of the most desirable areas of exploration territory anywhere in the world.

With 27 companies vying for 10 blocks on offer, Mr Thien probably receives more foreign visitors than any other public official in Hanoi. Almost every day, oil company executives call on his office in a crumbling colonial villa to present their latest amendments to bids for exploration rights.

"Foreign companies are interested in all parts of the country. But in the southern part almost every giant international company is seeking a licence," says Mr Thien, who is expected to submit a decision on the new licences for government approval before 1992.

Ten groups of foreign companies have been exploring in Vietnamese waters since 1986. But they regard the blocks that Vietnam is now auctioning as a better prospect than anything they have already explored because the territory lies close to Vietnam's only large producing field, White Tiger. White Tiger was discovered by Mobil, the US company, before the fall of South Vietnam in 1975 and has since been operated by Vietsovpetro, a Vietnamese-Soviet joint venture.

Oil is crucial to Vietnam's economic future. If enough is found, it could rapidly enrich the country, providing funds for much-needed infrastructure development. "It's their only chance of a quick fix," says one oil industry executive.

A quick fix of this scale is

statistically unlikely, given the risks involved in oil prospecting. But Vietnam hopes that oil output will gradually rise from around 2.5m tonnes last year to 3m tonnes in 1991 and 7m tonnes a year by 1995. This last figure would include 5-6m tonnes from Vietsovpetro and 1-2m tonnes from new discoveries in blocks now under exploration.

Even this outlook may be overly optimistic, given the current exploration results of foreign companies. Since 1988, foreign companies have spent some \$500m and braved typhoons exploring offshore in central and northern Vietnamese waters. In spite of drilling 16 holes, not one commercially-viable deposit has been identified. "The results have been disappointing for all of us," says one western executive.

Almost all these companies are now bidding for southern blocks and they hope that their past efforts will be taken into account in the award of new licences. They include Royal Dutch/Shell, the Anglo Dutch combine, Enterprise Oil and British Petroleum of the UK, and France's Total. Others who have "expressed interest" are British Gas, Agip and Elf from Europe, Japex, a Japanese consortium, and several American groups, among them Mobil.

The US oil companies are barred by Washington's embargo on business ties from actually signing a contract. But that does not prevent them talking to Petrovietnam. They hope that the embargo will be lifted in time for them to be awarded licences but acknowledge the decision may not come in time. Vietnamese officials, anxious to build ties with the US and benefit from the experience of the US majors, say they would like to see the Americans back in Vietnam oil exploration. Mr Thien says: "We believe they are fully capable of contributing to our development. But at the

moment they're in difficulties."

The bidding process is informal, with no set deadlines or fixed rules. So oil companies have little firm idea of how the contest will be decided. Vietnam has said that those companies which have already spent money on exploration will be treated with special favour. According to reports circulating in Hanoi and Ho Chi Minh City it is also possible that some territory will be held back so that American companies can participate at a later date. But such a plan would contradict the policy of pressing ahead with exploration to benefit as soon as possible from any oil flows.

Meanwhile, even before new fields are discovered, Vietnam is considering investing around \$1bn in an oil refinery with a capacity of around 6-8m tonnes a year, to be built on the coast south of Ho Chi Minh City. Six foreign consortia have been short-listed from a field of 17: they are led by Sumitomo, Nissho Iwai, Tomon and C. Itoh, all Japanese trading companies, plus Shell and Total. Shell and Total also have Japanese partners since Japan is one of the few possible sources of funds.

Vietnamese officials say they plan to decide on a winner by the end of the year. "They've been told that they cannot court six girls at the same time," says an executive at one of the bidders. But it is not clear when the scheme could go ahead. Japan, or any other country, would find it difficult to extend government-backed loans before Vietnam's existing arrears on debts to foreign countries and to multinational organisations are regularised. This is unlikely before the lifting of the US embargo.

Moreover, some independent advisers have their doubts about the merits of the project.

Stefan Wagstyl

Alexander Nicoll examines the dynamic changes in agriculture

Pedal power delivers the goods

BEFORE dawn every day, bicycles laden with agricultural produce stream along the roads leading into Hanoi.

The supply of fresh vegetables by individual peasants to the capital's markets is just one sign of the dynamism which has swept through Vietnamese agriculture since the collectivised system of production began to be dismantled 10 years ago.

Vegetables used to be introduced to Hanoi by co-operatives and would often rot in the streets before being distributed. Food was rationed and obtainable only with coupons.

Vietnam previously heavily dependent on Soviet aid, has become self-sufficient in food, and a significant exporter of rice and some other crops.

But it still has considerable unutilised potential in agriculture. It also has substantial natural resources which remain underutilised: forests, minerals and seafood.

Until 1981, agriculture was largely in the hands of co-operatives, which were responsible for receiving and distributing inputs (such as fertiliser and insecticide) and produce. They also assumed a broader social role, draining resources into party administration.

A contract system was then

Vietnam's main crops (000 tonnes)				
	1986	1987	1988	1989
Rice	18,379	17,562	16,583	21,515
Coffee	19	21	31	41
Tea	30	29	30	31
Rubber	50	52	50	51
Coconut	711	791	866	822
Meat	32	39	57	1,037
Roundwood (000 cu m)	3,383	3,709	3,383	3,246

Source: General Statistical Office

introduced under which peasants were allocated land and a production quota, and could themselves consume or sell what they produced in excess of the quota. (This meant that the south, which was unified with the north in 1975, had only a brief and unwelcome acquaintance with collective farming.)

More radical reforms were introduced in 1988. Peasants now contract with the co-operative for land and water use over 15 to 20 years. Though they may deal with the co-operative for inputs and output - and they have to pay taxes and service charges - they are also free to buy and sell themselves. There is no production quota and no official determination of land use.

In the longer term, important questions will arise over land ownership. Households

ability to develop their plots is also limited by the woeful inability of the banking system to channel credit.

But by comparison with the past, a free market has been established in the sector which accounts for more than two-thirds of the national labour force. The results of these changes are easily visible in production and export figures, and perhaps more tellingly in rising crop yields.

Production of rice rose from 18m tonnes in 1986 to 19.1m tonnes last year, of which some 1.5m were exported. The yield per hectare has risen from 2.8 tonnes in 1986 to 3.2. Meanwhile, there is increasing emphasis on other crops, such as coffee and rubber.

Mr Nguyen Thien Luan, vice-minister of agriculture, sees this year's rice crop as roughly the same as last

year's, with generally good conditions offset by floods in the Mekong delta - the main rice-growing area - and difficulties in obtaining fertiliser.

Large obstacles remain in the way of further increases in production, exports and yield. The most immediate problem is the supply of inputs such as fertiliser and insecticide. The Soviet Union previously supplied most of these at favourable prices. However, it is now reluctant to give Vietnam credit to buy them because of Hanoi's huge rouble debt.

This has produced considerable difficulties in supply, with higher prices having to be paid, and with these essential items having to compete for scarce foreign exchange. The government is this month tightening import controls to prevent dollars being spent on non-essential goods.

Second, and most frustrating to the Vietnamese, is the lack of up-to-date processing facilities which would allow them to improve the national diet, prevent crops from going to waste, and improve the quantity and quality of exportable produce.

Quality has become a more important issue with the decline in purchases under government-to-government agreements from the former

Soviet bloc, which accepted very low standards. Other markets and now the former regular customers - are more lucrative, but more choosy.

Processing is mostly done by small-scale local units with outdated equipment. Mr Luan says new facilities are urgently needed for handling meat, vegetables, fruit, tea, rubber and rice all with the aim of boosting export earnings.

An example of the sort of facility which Vietnam wants is a soyabean milk plant for Ho Chi Minh City, intended to feed the young and the sick and substitute for costly imported milk. Agrimex, a large state-owned processor, exporter and importer of agricultural goods, is seeking funding for the project which it estimates would cost some \$400,000. Agrimex says Vietnam can process only about 10 per cent of the soyabean crop.

Finally, though there have been improvements in irrigation and steps towards more efficient transport of agricultural products, there remains a need for substantial improvements in infrastructure. As well as public investment, peasants also need credit from the financial system to help improve yields, diversify and quality.

TEXTILES

Export potential

TEXTILES is one industrial area which Vietnam should be able to develop as an export-earner.

The country already has a large textile industry, producing a wide range of goods from thread to finished garments. However, it is having to cope with huge changes: government emphasis on public sector industry being free of subsidy, coupled with the growth of private sector competitors; the collapse of exports to the Soviet Union and eastern Europe; and the consequent need to diversify export markets and upgrade quality while still using outdated machinery.

Most of the spinning machines at Phong Phu Textile Mill, a large state-owned complex on the outskirts of Ho Chi Minh City, came from western Europe in 1965. Mr Nguyen Thanh Tam, manager of the planning and import-export department, attributes the company's success to its engineers. They have not only kept the machines going, but they have adapted many of them, using parts manufactured in Vietnam, so that they produce towels instead of shirt material.

For 10 years after unification in 1975, virtually the whole of the factory's production was sold to the Soviet Union. Now, it exports 80 per cent of its output, and most of this consists of towels for Japan, with the remainder still going to the Soviet Union. It has found customers in Hong Kong, Taiwan and Europe for shirting material which is then tailored by other Vietnamese companies and exported.

The factory operates 24 hours a day, seven days a week. The company has devised new employment con-

tracts with its 2,000 workers so that they receive bonuses for good export orders. But the basic wage, before allowances, bonuses and overtime, remains very low by international standards at 200,000 dong (about \$16) per month.

Like other Vietnamese companies, Phong Phu is seeking joint ventures with foreign investors. The first was with Tootal, now part of Coats Vioyella of the UK, which invested \$750,000 in a unit producing polyester sewing thread. The plant is within the Phong Phu complex, and produces 200 tons a year. About 35 per cent is exported, mostly to Bangladesh, but 65 per cent is sold domestically.

Mr Khieu Thien Thuat, general manager of the joint venture, says its emphasis is on quality: persuading manufacturers to use thread that is less likely to break, and that reliable thread can be found within Vietnam. Customers are only just learning, he says, to use the telephone to put in orders, which can be swiftly delivered throughout Vietnam.

Phong Phu has also built a new tailoring workshop which is to be a joint venture with Molinex of France, producing protective garments for use, for example, by Channel Tunnel workers. It is also awaiting government clearance for a joint venture with a Taiwanese company.

A contrasting picture is provided by Minh Phung, another factory in Ho Chi Minh City which produces garments entirely from specifications provided by customers, using material provided by them.

The operation is entirely private, set up by Mr Tang Minh

Continued on next page

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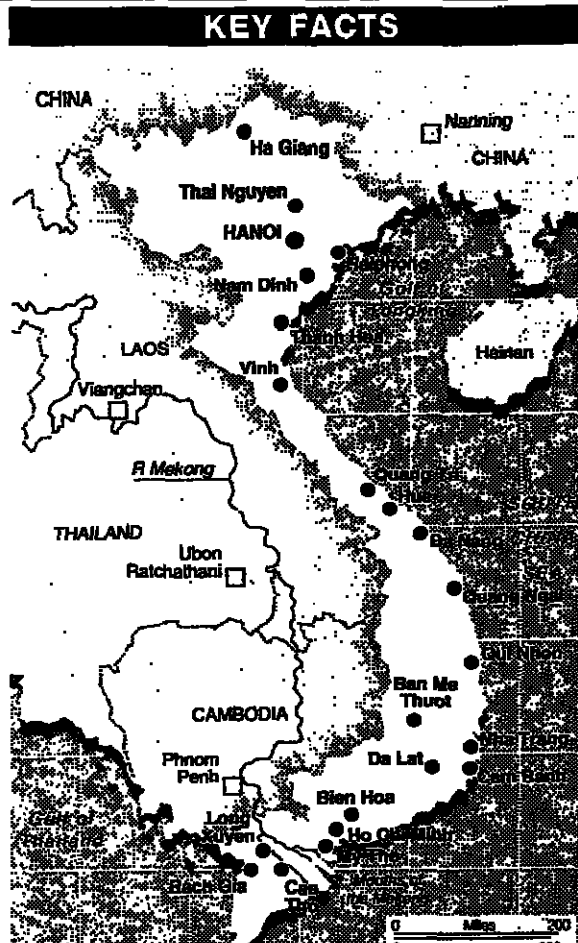
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VIETNAM 4

Guide for hardy business people

KEY FACTS		
		
Area	330,383 sq km	
Population	66.1m (1990 estimate)	
Prime minister	Vo Van Kiet	
Currency	Dong (D)	
Exchange rate	1990 ave \$1 = D5,200 Nov 4, \$1 \$1 = D12,390	
ECONOMY		
	1989	1990
Real PNI growth (%)	5.5	2.4*
Origins of PNI (%)		
Agriculture	48.5	n.a.
Industry & construction	31.3	
Trade, transport & communications	16.3	
Other	3.9	
Labour force by sector (%)		
Agriculture	70.9	
Industry & construction	13.7	
Other (including services)	15.4	
Consumer prices (% change)		
pa	76.0	90.0*
Total external debt (US\$m)	14.0*	14.6*
Total trade (US\$m)		
Exports	1,307	1,570
Imports	1,351	1,840
Trade balance	-44	-270
Convertible currency trade (US\$m)		
Current account balance	+120	-80
Exports	976	1,170
Imports	845	1,350
Trade balance	+331	-180
Main trading partners# (1990, % by value)	Exports	Imports
Japan	42.1	23.2
Hong Kong	11.4	14.8
Philippines	6.0	1.0
Thailand	6.7	2.0
Germany	3.0	16.0
France	2.3	10.0
EC	7.8	31.0

PNI = Produced national income. * Estimates. # IMF member countries only.
Source: IMF DOT, Economist Intelligence Unit, Vietnamese government sources

CONGRATULATIONS TO VIETNAM
ON ITS
ACHIEVEMENTS IN ECONOMIC
RENOVATION
CHÚC MỪNG
NHỮNG THÀNH TỰU
ĐỔI MỚI KINH TẾ
CỦA VIỆT NAM



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The Official Vietnamese
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VIETNAM is for the hardier expatriate. The sense of new opportunities, to be won by hard work and enterprise in difficult conditions, gives it a frontier atmosphere.

Those that have been established for several years have witnessed an extraordinary flowering of commerce and personal freedom in Vietnamese society. But even after this progress, it remains a frustrating and costly place in which to do business.

While expatriates do find Vietnam a rewarding place to live, it is fair to say that most do not yet know whether their labours will result in long-term, profitable business for their companies. Whether you plan to set up in Vietnam or just to visit - the path is already becoming well-trodden - the following notes may give you some idea of what to expect.

Travel

Most south-east Asian and some European airlines serve Ho Chi Minh City, the country's commercial centre. Thai International and Aeroflot are the only foreign airlines serving Hanoi, although Cathay Pacific will begin services from Hong Kong to both cities from December. Vietnam Airlines, which flies to Bangkok and intercity, uses Soviet-made aircraft. Most expatriates use it regularly. Do not panic if thick vapour fills the cabin: this is normal.

A visa is needed, and the application needs to be backed by an invitation from an official Vietnam body. Immigration and customs procedures can take time. Complete both sets of forms in full and keep the copies until you leave the country, when you will be required to produce them. Keep film in your person when going through the airports either way.

Most foreigners fly within Vietnam, but it is possible to use road or rail. It takes about five days to drive the 1,000 miles from Hanoi to Ho Chi Minh City, allowing time to see Hue and Danang. As an example, the trip of just over 100 miles from Hanoi to the Chinese border near Lang Son takes over four hours one way, even if you leave early in the morning. The reasons for slow progress are bicycles, slow trucks, bad roads and bottlenecks at bridges, most of which were destroyed by US bombing. The train takes about two days from Hanoi to Ho Chi Minh City.

If you travel across a provincial boundary, you need documents from the interior ministry. Your sponsoring organisation can generally arrange this.

There are virtually no taxis in Vietnam, but cars and drivers can be arranged through hotels or specialist service companies. However, take the opportunity to walk around Hanoi before its charm is swept away by development. If you want evidence of burgeoning capitalism, the streets of Hanoi, Saigon and neighbouring Cholon provide it. Beware of persistent beggars and pickpockets in Ho Chi Minh City.

The only hotel in Vietnam which approximates to the standards generally expected by up-market business people is the Saigon Floating Hotel. However, it is expensive and its advantages such as good communications are beginning to be matched by other hotels. Apart from countless new hotels said to be planned for Ho Chi Minh City, there are a number of old favourites such as the Continental and the Rex. Good food is easy to find in Ho Chi Minh City.

In Hanoi, the best hotel is supposed to be the Thang Loi. It is one of the city centres, built by the Cubans according to a plan clearly designed for another location. It is on top of a lake and therefore humid and mosquito-ridden. International communications from it are

astonishingly expensive. However, nowadays it does provide soap and (threadbare) towels. Most regular visitors prefer to stay in one of the guesthouses run by official bodies and ministries, notably the army guesthouse.

Currency

In spite of the US embargo, the dollar is effectively the hard currency of Vietnam. Take lots of dollars in cash, including small denominations. Travelers' cheques and credit cards have few outlets. Airline tickets, hotel rooms and communications charges have to be paid in dollars. If you do change any significant amount of money into dong, you will find yourself carrying round large and rapidly depreciating bundles of cash. Much foreign trade is by barter and counter-trade. Dong may not be taken out of the country. Americans visiting Vietnam need to beware of violating the Trading with the Enemy Act which forbids dealing with Vietnam.

Setting up

The number of foreign companies with offices in Vietnam is growing rapidly. Oil companies such as Shell, BP, Enterprise and Total have been well established for some time. Several foreign banks (Standard Chartered, five French banks and Thai Military Bank) have representative offices, and an Indonesian bank has a joint venture. Branch licences are expected to be awarded soon.

Establishing a presence in Vietnam is very costly. Both office and residential accommodation are expensive. The market is erratic, but a villa in Hanoi for use as either office or home or both might cost \$2,000 a month in rent. Ho Chi Minh City is somewhat cheaper. A rough guide for office space is \$10 per square metre per month in Ho Chi Minh City and \$12 to \$15 in Hanoi. On top of that, the for-

sign company renting a villa will need to pay for complete refurbishment - probably no work will have been done since the French left.

Foreign companies must obtain domestic and office staff through a government agency, usually the body with whom they deal regularly, such as Petrovietnam for the oil industry. They pay the agency, not the employee who will receive a only portion. A secretary costs about \$300 a month, a driver about \$250, a maid a bit less. Operational staff will cost more depending on skills and responsibilities. The system works, but businessmen naturally are frustrated that it does not allow them to provide incentives or engender company loyalty - but at the same time they must themselves train staff, even including teaching a secretary how to answer the telephone.

Lack of management experience is a serious problem for Vietnam, but this is counterbalanced by high educational and literacy standards, knowledge of foreign languages, and even technical know-how in some areas (especially that taught by the Russians).

Doing business

The Foreign Investment Law, and the creation of a one-stop foreign investment agency, the State Committee for Co-operation and Investment, have created a flexible and secure framework for foreign companies. However, large gaps remain in Vietnam's legal system.

The first thing to ensure is that you are dealing with the official entity which will actually have the responsibility to give the approvals you need in your particular field of business. This may take a considerable amount of research, but it can avoid much wasted time and frustration.

A number of specialist Vietnamese companies offer market research services to foreign companies as well as advice on

imposes on foreigners - requiring visitors to hold internal visas for a trip from one province to another.

Until recently, Vietnamese were not allowed to visit foreigners' houses or to invite them to their own homes. Vietnamese, even official guides, still require permits to accompany foreigners on trips.

Another glimpse of the fears the communist state engendered is, curiously, in the Museum of American and Chinese War Crimes, a collection dedicated to a graphic (and, of course, one-sided) portrayal of the suffering inflicted during the Vietnam War. The pictures of the My Lai massacre are as harrowing as when they were first shown.

However, one corner of the museum is devoted to alleged crimes against Vietnam perpetrated since 1975 - the pathetic attempts by handbills of former South Vietnamese officers and others to foment rebellion. The commentaries are a telling example of political paranoia.

For example: "In June 1975, Nguyen Huu Tri started to form an anti-revolutionary body of two people: Nguyen Muoi (a handicapped soldier of the old regime) and himself." Both got long prison sentences for threatening state security.

Such concerns are quite distant from the average Vietnamese, who lives not in the cities but in the countryside, growing rice and vegetables and trying to raise a few chickens. The landscapes are beautiful, especially when the river valleys give way to mountains and the paddies are built like green and silver steps along the hillsides.

A journey of even 100 kilometres can involve spending many hours in a car or a train. But there is no other way of appreciating the contrasts Vietnam offers - long beaches and fishing villages on the coast, slash-and-burn agriculture in the mountains of the north near the Chinese border, the crumbling towers of the Vietnamese imperial capital of Hue and the much older ruins of My Son, centre of the civilisation of the Cham people. Dating back to the fourth century, it is Vietnam's equivalent of Angkor Wat in Cambodia and Borobudur in Indonesia.

Information services for foreign tourists are dominated by the government organisations, Vietnam Tourism and Saigon Tourist. Tourist visas are usually issued only to people who pre-book a package tour but it is possible to arrange a package tour for just one person. In the UK, one agency dealing with tours to Vietnam is Eugene Robinson (UK) Ltd, 18, St Pauls Street, Bristol. Telephone: 0273-211711.



Cash count: large and depreciating bundles of notes

copyright and other consultancy services.

Bureaucracy is less cumbersome than it was, but most things require time, patience and courtesy.

Communications

International links have been considerably improved by Vietnam's co-operation with OTC International of Australia. International direct dialling and faxing is available, although from most hotels you have to go via the desk. The exorbitant costs are falling, but hotels put on a very large mark-up. The growing number of business centres (in some Ho Chi Minh City hotels, you do not have to be a guest to use them) is making life cheaper and easier for business people.

All Hanoi telephone numbers have just had a 2 added at the beginning to make them six-figure.

Health

Malaria is on the increase in Vietnam as in many other countries - take precautions. Stomach bugs are a recurrent problem - do not drink tap water or ice. For expatriates, medical care is a worry not because of the standard of doctors but because hospitals are poorly equipped. If you have any serious problems requiring medical attention try to get to Bangkok.

Reading

There is a mushrooming supply of information in English about Vietnam, especially in regular newsletters. Most notably, the Vietnam Investment Review, intended to be published weekly from Ho Chi Minh City, appears to have circumvented problems with the Press Law which forbids private participation in publications.

An overview of Vietnam's economy and needs is provided by Report on the Economy of Vietnam, written by the United Nations Development Programme for the government. Only three English-language news organisations have bureaux in Hanoi: Reuters, the Far Eastern Economic Review and the Bangkok Nation. There are none in Ho Chi Minh City. The Lonely Planet guide to Vietnam, Laos and Cambodia (Lonely Planet, £3.95) is essential reading. For a straightforward account of recent history, the Vietnam Wars, by Justin White (Weidenfeld and Nicolson, £20) the standard American work on the Vietnam war are A Bright Shining Lie, by Neil Sheehan (Picador, £7.95), and Vietnam: A History, by Stanley Karnow. Take with you Graham Greene's The Quiet American, set mainly in the Continental Hotel in Saigon.

Alexander Nicoll

Stefan Wagstyl finds unexpected joys for visitors

The lights go on again

of traders, shopkeepers and workmen. By around eight o'clock, the early-morning peasants have been joined by a host of others. Stallholders sell a freshly-cooked soup of chicken and rice for breakfast. An old woman pulls out an ancient bicycle pump and offers to inflate tyres for passing cyclists in exchange for a few dong.

Children sell petrol in glass bottles, enough to get a motorbike to one of the city's few filling stations; enough, too, to set half a street alight if an accident should happen, as they often do.

In one district, families of metalworkers haul steel rods

on the pavement. This is Loren, the blacksmiths' quarter. All day, they hammer away, making for the city centre. The rods sold in the street are made in small houses on the outskirts of the old city. Sparks fly as a boy applies a welding torch to bare metal.

All this activity is a response to the government's new-found support for private enterprise. Hanoi, a city built by colonialists and ruled by communists, is slowly being touched by capitalism.

For the visitor it brings the most unexpected joys. Among the foods sold in the street is French bread. Hanoi must be the poorest city in the world where it is possible to eat a freshly-baked croissant.

A handful of families have opened restaurants or reopened old ones. They are housed in back streets and down narrow alleyways. To reach the Piano Restaurant, you go down a crumbling passage in a terrace of old buildings. The restaurant is in a crudely white-washed room with a few western posters stuck on the walls. On a shelf stands a row of whisky and brandy bottles.

At one end of the small room, there is a piano - a young woman plays all evening accompanying another on the violin. The extraordinary menu has everything from duck & orange to freshwater eel and shark's fin soup. Dinner for two costs \$12. A bottle of Bordeaux \$3.

A fairly robust view of

hygiene is necessary to enjoy such places. A rat scurrying across the floor is not uncommon, nor are cockroaches or flies which make their way to the ground. But it is a marvel to drink claret, eat lobster and listen to Chopin in such surroundings.

Life is more modern in the south, particularly in Ho Chi Minh City, the old Saigon. Which has only known communism since 1975 and has hardly forgotten its former habits. People are turning the lights back on - literally so in the case of many night spots. A writer at the Pavilion Restaurant in Cholon, the Chinese quarter, says the place has been recently redecorated so it looks as it did 17 years ago. Strings of multicoloured lamps ring the stage and stretch out across the ceiling. A Chinese wedding party has taken over most of the restaurant - at one table the men stage beer-drinking races. At another, sit a group of bemused children, the girls in lace and frilly dresses. On stage a blind-dial fire-eater dances with a flaming torch. She is followed by a middle-aged crooner, hair down to his collar, singing "Beautiful Saigon", an old regime favourite.

Visitors are carefully steered away from the dark side of Vietnam - the re-education camps for the communists' political opponents, the abandoned Buddhist monasteries and churches converted into warehouses. But it can be sensed in the controls the state

While foreign business people are rushing to assess Vietnam's prospects, many Vietnamese have tried their fortunes elsewhere. Villagers take to the sea in boats like those in the picture above, at a fishing hamlet near Do Son near the northern port of Haiphong for a voyage lasting up to 20 days. Britain and Vietnam have agreed on the mandatory repatriation of some 60,000 boat people now in camps in Hong Kong.

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TECHNOLOGY: Software at Work

SOFTWARE
AT WORK

A system called Eros has made dreary Mondays a thing of the past at HMV's Oxford Street store in London. When Monday meant boredom and frustration for the staff who had to spend hours telephoning various record suppliers to replenish stocks after the weekend rush.

Now Eros, using electronic data interchange (EDI), has removed the strain of Mondays, and made ordering not only routine, but mercifully error-free, and also cheaper for HMV and other Eros users.

Saturday is the trading peak of the music retailer's week. The rush to re-stock on Monday (when nearly 80 per cent of orders are placed) is critical, since so many of the products have a short life in the charts. "We were aware of a severe backlog," explained Allen Sternstein, business systems manager. "This business creates a 'fashion', so you need the product in a three- to four-week time window. You miss the surge in sales if you miss that."

Monday meant tedious re-dialling and queuing on jammed phone lines to the major suppliers. Retailers large and small had to wait their turn to relay their lists of orders over the phone. Due to the line congestion (every store placing several orders with different suppliers), some orders were often delayed until Tuesday, so important stock arrived late, sometimes losing sales for distributors and retailers alike.

Eros, the system HMV uses to solve these problems, is the result of an unusual collaboration between three big record suppliers - EMI, BMG and Polygram. All suffered from the hit-or-miss business of re-stocking over the phone and appreciated that the Monday rush was a bottleneck of time and resources for retailers.

Peter Siggery, now general manager of Eros, devised the system when working for Polygram. His plan was specifically for high street stores such as HMV to place their orders automatically, supported by a 24-hour, seven-day-a-week service.

Each shop using Eros is provided with a personal computer, which stores all the necessary programs and files, including an electronic catalogue of more than 40,000 items. Eros users build up their orders on the PC, validating them against the current catalogue. They can even use them to look up the catalogue, by number, title or artist. Ease of use was a prime concern, and one of the factors which convinced HMV to adopt the system so widely. "The pace in retail outlets is such that, if the systems got in the way of the business they wouldn't use it," says

Claire Gooding continues a series on getting the most out of software by looking at system that transforms ordering

New sound strikes
a chord at HMV

Siggery. "That's why Eros is all about running a record shop."

Theresa Robinson, the order room controller at HMV in Oxford Street, makes a live demonstration of Siggery's point. "An order normally takes two minutes," she explains, "whereas it used to rely on how fast you could type up the orders." Robinson regularly trains other HMV staff on Eros in 10 or 15 minutes, and runs a staff of four where there used to be nine.

A 30-line order appears on the screen (HMV tailors this to the size

and is connected at local rates.

The 40,000 catalogue items are subject to as many as 1,000 updates every week, loaded automatically when the shop places an order. As yet, the Eros catalogue represents only three suppliers, but it covers a significant proportion of total sales, perhaps as high as 80 per cent of the industry's trade.

Record shops need to know not only the current titles but how they are available - on seven-inch vinyl, 12-inch vinyl, cassette, single compact disc, or various remix versions,

company, Memorex Telex, to supply, deliver, install and maintain all the shop-based PCs. This contract allows Eros to concentrate on support services and consultancy. It also guarantees all users a fully-configured replacement within 24 hours.

HMV's own policy is to reduce what it calls "handmade" tasks - repetitive, boring, and error-prone drudgery. Sternstein arrived at HMV in 1989, with the brief of introducing information technology into the fabric of HMV's business. He brought with him experience in computerising retail and distribution from cosmetic firm L'Oréal.

For HMV, adopting Eros is the first step in a larger plan which will bring automation on a grand country-wide scale. "Eros is the arrowhead in bringing technology to the rest of the store," said Sternstein. "The whole company must have experience of the roll-out, the development, and the training. Part of my mission is to integrate the different projects. The end result is to incorporate information technology into operations in such a way that the business benefits."

HMV is developing its own electronic point of sale (Epos) and merchandising project called Track, which will deal with the 250,000 or so catalogue items carried by HMV.



Theresa Robinson and Allen Sternstein review the latest hits

Many of them, such as T-shirts and other promotional items, are unique to the company, whereas others are already represented on Eros.

"The range of our product is enormous," says Sternstein. "An electronic version of the catalogue is fundamental to successful merchandising in the music retail business." The first Epos project goes live on November 28 at the Manchester store, and will then be extended to other stores. In theory, all Epos stores will have full access to the entire catalogue of 250,000 items, whether they stock them or not.

George Tomlin, central systems manager at the Oxford Street store, describes HMV as "needs-driven,

not technology driven", and stresses that the buying-in of third-party services and expertise has eased the route to a grander IT scheme. "Whatever we did, we knew it must be possible to incorporate it in later developments. Apart from the business benefits of Eros, another big attraction was that the vehicle - a PC - would leave capacity to introduce other applications."

Another HMV project, the Oasis ordering and stock information system, will link with Eros by sending the orders automatically. It will use remote data entry for every transaction which affects HMV stock, feeding back information to HMV's Digital Equipment Vax machine in its central finance department in Oxford Circus.

Oasis sits side by side with Eros on the store-based PCs. "Eros got our users accustomed to using keyboards, and the operations department was already committed to Eros when we introduced Oasis a year later, because they'd already seen the benefits of Eros," comments Tomlin.

Eros has brought benefits to HMV, not just in saving time and costs and the speed of orders but in preparing its staff for systems that send data down the line automatically. The Epos project has built on Eros's previous success. "Everyone we've trained so far wishes they'd had it six months earlier," comments Sternstein.

The series will continue on the technology page in January. The Quarterly Review of Software at Work will appear on December 6.



COMPANY SNAPSHOT

Music and video retailer HMV UK opened its first record store in Regent Street in 1921, under the aegis of record company EMI. The store moved to Oxford Street in 1927 and is still going strong - as is HMV's dog and trumpet trademark.

When Thorn and EMI merged in 1980, the HMV group of retail stores became an autonomous company within Thorn EMI. It is part of the HMV Group, with chains in US, Canada, Australia, Japan, Ireland and Denmark.

Nature of business: Music and video retailer. Currently there are 81 HMV stores throughout the UK, with another four planned to open before Christmas. HMV estimates its own UK market share at 15 per cent, lying behind Our Price and about level with Woodworm, and ahead of WH Smith and Virgin (the latter owns 50 per cent of Virgin Retail and all of Our Price). Turnover: HMV's UK turnover is included in the Thorn-EMI results and is not revealed separately. Employees: 1,200 including temporary Saturday staff.

TECHNOLOGY FILE

Software: The Eros system deals with the re-ordering of stock from three major suppliers: EMI, BMG, and Polygram, who jointly own the supplier of the system, Eros Music Systems. PCs and telecommunications equipment are supplied by Memorex Telex.

Suppliers: Eros Music Systems, Romford (Tel 0708 731212).

Installation date: Eros went live at HMV in May 1989 after a pilot study of nearly a year involving five HMV stores.

Cost: £1,300 per PC including software and installation. HMV spent £40,000 on Eros implementation and training.

Maintenance: £250 per annum (£100 for Eros and £150 for PC maintenance from Memorex Telex). Other systems: HMV is developing at least two systems of its own, to be integrated with Eros and rolled out to all its stores. Oasis, for controlling ordering and stock links with a central Digital Equipment Vax and Track, a store-based merchandising and Epos system, soon to go live in Manchester. It is based on an IBM AS400 machine.

CONSULTANT'S CRITIQUE

THE EROS system is one of those rare systems that delivers what it promises. It meets a business need and allows HMV staff to be productive workers rather than glorified robots.

The manual ordering system was a horrific problem crying out for a technical solution. It created difficulties for everybody in the buying chain from record supplier to retailer to the eventual customer in the shop. It is encouraging that hard-nosed competitors could get together to solve a mutual difficulty. As a result, all parties have benefited.

Many possible solutions exist but the Eros approach is one of the best. The EDI method is certainly the system for the future.

It seems logical that one computer should talk to another directly without many human beings having to translate information for them. In practice, nearly all UK businesses produce documents from their computers, post them to their customers who then type them into their own computers. It is slow, expensive and error-prone. If implemented well, EDI promises to free staff from the drudgery of shuffling paper from one computer system to another.

Several pitfalls have been avoided in bringing the Eros system into widespread use. Many systems end up costing far more when each customer or group has its own PC buying

policy. All too often, the compatibility between PCs is not exact and effort is tied up unnecessarily. In the Eros case, this was solved by having all PCs supplied with hardware and software from a single source.

One of the big reasons for the success of the system in HMV is the commitment to staff training. Retail outlets are notorious for high staff turnover. Nevertheless, HMV has taken the sensible approach of investing heavily in training. Conventional wisdom often implies that it is not worth training transient employees. The result is that the people are usually less motivated and tend to leave even sooner. HMV's investment in its staff means that it gets the best

out of them and consequently out of its computer systems.

The future development will need to include a wider range of suppliers and outlets. This system is well placed to become a standard and gain high acceptance within the industry.

As yet, few EDI standards truly exist although many have been put forward. In the computer industry the largest user base usually dictates the standard. If Eros can address the needs of the smaller companies as well as its bigger participants then it could well establish itself.

The author is a consultant with Software Design and Construction, of Milton Keynes

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MANAGEMENT: Marketing and Advertising

Food contamination

Taking the drama out of a crisis

Guy de Jonquières investigates the steps that manufacturers can take to handle an emergency

The contamination scare which yesterday prompted the withdrawal of millions of bottles of Lucozade from shops throughout Britain is a nightmare of a kind which has come to haunt a growing number of consumer products companies in the past decade.

Last year Perrier was forced to recall every bottle of its most popular sparkling water worldwide after some were found to contain traces of benzene.

A few years earlier, Tylenol, a headache pill made by Johnson & Johnson of the US, was temporarily withdrawn after an extortionist laced some containers with cyanide, killing eight people.

In Britain, Mars was the victim in 1984 of a threat by a self-proclaimed animal rights activist to poison its confectionery. Even though the threat turned out to be a hoax, Mars sales plunged temporarily.

The costs of dealing with such incidents can be huge. Industry experts estimate that recalling suspect products from shops costs nine times as much as delivering them in the first place.

But that is nothing compared with the costs of lost production and of re-building public confidence in products, once they have been declared safe.

Johnson & Johnson is estimated to have spent more than \$100m to recover from the Tylenol crisis, and Perrier twice as much.

Successful product liability lawsuits can push the bill higher still and even, as in the case of asbestos producer Johns-Manville, force companies out of business altogether.

Heightened awareness of the risks has begun to prompt some companies to take precautions. UK food manufacturers and retailers recently joined forces to draw up a set of guidelines providing for co-ordinated action in the event of contamination scares.

Yet relatively few companies appear prepared for the worst. A recent survey of Britain's 1,000 largest companies by Sedgewick, a London insurance broker, found that though three quarters claimed to have contingency plans to deal with sudden crises, most covered only the immediate outbreak of an emergency.

Almost none of the companies had any strategy for dealing with



Bottles of Lucozade being removed from the shelf at a London store yesterday; and examples of foods which have been subject to contamination scares in recent years



longer term problems such as product re-launches, litigation or investor relations, according to John Woodcock of Sedgewick. "Most companies only find out about the cost of a crisis once it's over," he says.

How should companies prepare themselves? Martin Langford, managing director of Burson-Marsteller, a public relations firm which advises on crisis management, says the first precaution is to designate an internal crisis committee.

The committee should span the

range of corporate functions and report to a senior manager. Its members should know how to liaise effectively with police, regulatory authorities, customers, shareholders and the media.

Once a crisis breaks, it is essential for companies to be open and candid, while exercising firm central control over information flows, both inward and outward.

In the first few days of the Perrier crisis, different executives made a series of often inconsistent public

statements about it. The lack of co-ordination not only confused the public about the true seriousness of the problem but gave the impression that nobody at the company was in charge.

Above all companies should avoid being panicked by adverse media coverage into seeing the problem simply in terms of dealing with press and television. The real challenge is not to impress the media, but to reassure consumers, whose reactions can often be gauged accu-

rately only by market research.

A clear understanding of consumer psychology is particularly important when the time comes to re-launch a product. "It is not enough just to put advertisements in the newspapers saying a product is safe," says Langford.

Johnson & Johnson re-launched Tylenol in the US with a series of nationwide video conference transmissions in which the company's chairman showed media audiences a re-designed container aimed at

reducing the risk of tampering. Tylenol rapidly regained its lost market share.

Perrier's recovery has been more patchy, in part, perhaps, because the company took a long time to explain what had gone wrong and only belatedly seemed to admit any contrition in its media campaigns.

Prevention is, of course, always preferable to cure. Many food and drinks manufacturers are investigating ways of making their products safe from contamination, particu-

larly by developing "tamper-evident" packaging, which make it easy to see when they have been opened.

Nonetheless, such solutions, however ingenious, offer only limited protection because they rely on consumers noticing whether products have been interfered with. Research suggests that in practice, few do.

"There is no such thing as tamper-proof packaging - if there was, you could never open it," says Ray Gibson, business development director at Reading Scientific Services (RSS), which operates a contamination testing laboratory used by about 400 European manufacturers.

However, the highest risk of contamination arises well before products ever reach the shops. Surveys have found that as many as three quarters of reported incidents occur inside factories - and the evidence suggests that only a few are the result of malicious intent to harm.

Gibson, whose laboratory has tested 450 contamination cases since it opened in 1987, says many resulted from teething problems which followed changes in manufacturing processes.

Even more common, by all accounts, are problems caused by disgruntled employees. "Often, the motive is sheer boredom," says Shane Russell, a law lecturer at Nottingham Polytechnic who advises companies on crisis management.

"Many cases I have dealt with are simply stupid pranks. Production line jobs are so boring that it becomes quite tempting to drop an insect into a soft drink bottle or a bar of chocolate."

She says that some companies she advises are reluctant to tackle the problem explicitly, in case they put ideas into factory workers' heads.

Her advice is that it is always preferable to explain to staff directly that messing up production jeopardises the company's business and their own jobs.

Better training, motivation and quality control may reduce the number of contamination cases which occur inside a manufacturer's premises.

Safeguarding consumers and products against threats to products after they enter the retail network will always be a much bigger challenge.

On the campaign trail

Raymond Snoddy reports that newspapers are battling with TV

Sir Frank Rogers is nothing if not a patient man. For more than 20 years he has been trying to persuade the national newspaper industry to market itself collectively to hold at bay the great rival - television.

While director general of the Newspaper Publishers' Association in 1972, Sir Frank thought he'd done it. The organisation agreed to set up a marketing bureau for national newspapers and a suitable candidate from the advertising industry was chosen and approached. Then the national newspaper proprietors of the day refused to pay his salary.

The whole thing collapsed and it's been talked about ever since," says Sir Frank, deputy chairman of the Daily Telegraph group.

In the last few weeks Sir Frank, now chairman of the NPA, has finally got his way. The biggest advertising campaign now running in Britain's national newspapers is extolling the virtues of newspapers as an advertising medium and, at the same time, time taking a deliberate swing at the cost-effectiveness of television.

Between now and Christmas, the national newspaper indus-

try will spend £7m on a campaign which will place more than 40 full page advertisements in the nationals with a far from subtle message.

The aim is to counter the falling proportion of advertising revenues taken by national newspapers - 18.5 per cent in 1970, 16.4 per cent in 1980 and 15.1 per cent last year. "Some people are being conned by TV commercials. The people who pay for the ads," runs the copy line of one of the ads.

According to an academic researcher, Peter Collett, 20 per cent of commercials play to an empty room, another 10 per cent are missed as viewers flick through the channels and half the rest are missed while the audience get on with ironing, practising their golf swings or canoodling on the sofa.

The campaign was designed by Sir Tim Bell, Margaret Thatcher's legendary communicator, to make the furly and above all else get newspaper advertising talked about by media directors who tend to turn automatically towards the telly.

The campaign has raised a few eyebrows in the television world but has so far provoked only a withering response.

"I am disappointed that they've taken to knocking copy. We don't plan to make counter," says Malcolm Wall, chairman of the ITV marketing committee.

Craig Pearman, managing director of Media and Airtime Sales, which sells for Yorkshire and Tyne Tees, finds the approach naive. "Television is still the only medium that can take a completely unknown product on Monday and make it famous by Friday night," Pearman said.

The NPA was persuaded to go ahead with the campaign by a report produced by Joe Cooke, managing director of the Daily Telegraph. Cooke argued that the advertising market was rapidly reaching maturity and was unlikely to grow faster than the economy as a whole. The battle with television for market share would intensify.

If the present campaign is a success a permanent marketing bureau will be set up. However, so far the campaign has not persuaded national newspapers to give up advertising on television. Malcolm Wall says he is looking for newspaper advertising campaigns running well into 1992.

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After a round in Madrid, who can resist going round the museums?

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EXPO'92

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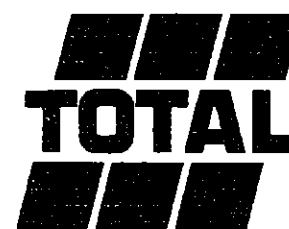
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BUSINESS LAW

The risks that directors run

By Max Thorneycroft and Ian Lupson

MANY COLUMN inches have recently been devoted to the alleged excesses of certain members of the boards of some of the UK's better known companies. The comments have focused on the relationship between the board members' remuneration and the financial position of their businesses.

Questions have even been asked in Parliament; indeed the social desirability of certain income levels has provoked a rare example of cross-party accord. At the same time, there have also been an increasing number of global comparisons seeking to place the salaries and perks of British company directors in an international context.

But what about the other side of the coin? High reward has traditionally been seen as fair return for taking on a certain amount of risk. Historically this "risk" has related to whether the company would prosper or fail: the shareholder risking his or her capital, and the board their jobs.

More recently, many companies in Europe have observed with concern the rising trend in the US of directors and officers of companies, as distinct from the companies themselves, facing litigation. Many in the UK have wondered and worried how long it would be before a similar trend took hold in Britain.

By and large this seems some way off. Earlier this year a survey was carried out among lawyers and directors in the UK aimed at establishing current trends in directors' and officers' personal liability, and the insurance against directors and officers arising from the EPA. While most directors and officers' policies start out to indemnify in relation to such civil liabilities incurred by the assured, they invariably contain an exclusion which will take pollution out of the definition of an insured risk.

then, in turn, by directors against their insurers. More than 80 per cent of respondents also felt that such claims had received greater publicity than in the past.

Closer questioning suggested, however, that, at least in relation to greater publicity, those questioned had been influenced by media coverage of affairs such as Guinness, Blue Arrow and Zeebrugge.

Yet undoubtedly the potential risks of litigation are growing. The increasing regulatory framework is partly to blame. Statutes such as the Environmental Protection Act 1990 (EPA) which makes directors responsible for their company's breaches of anti-pollution measures, have raised the potential for personal litigation against directors where none previously existed.

Under the EPA, for example, personal liability may even extend further down the corporate ladder than might be expected to "anyone purporting to act" as a manager, secretary or other officer of a company. It will be interesting to see whether this will be interpreted by the courts to include shadow directors.

These are risks of a criminal nature, but the risks of civil sanction also continue to grow. From a director's standpoint an important distinction between civil and criminal sanction is that insurance cover is not available for the latter.

Insurance cover may also not be available, however, for directors and officers arising from the EPA. While most directors' and officers' policies start out to indemnify in relation to such civil liabilities incurred by the assured, they invariably contain an exclusion which will take pollution out of the definition of an insured risk.

Directors would be prudent to ensure that they personally are adequately protected against this type of potential exposure under one or other of their company's other insurance policies.

The recession is also acting as a spur to litigation in this field giving an indication of how potential risks of personal litigation against directors may crystallise.

For instance, former directors of failed companies have for some time faced the risk of being accused by liquidators of, in effect, aiding their company's ultimate collapse by failing to call it a day in time.

There have been few reported cases of "wrongful trading". But the few instances that have occurred tend to show two factors:

● Liquidators are willing to enforce their rights at law; and

● That the courts will look at a long way back into a company's history to assess whether its stewards should have realised it was time to shut up shop. The meter starts running, if wrongful trading is established, when that realisation should have dawned.

Even insolvency practitioners can find themselves enmeshed in the ever-widening web of personal liabilities when their appointment as administrator or receiver brings them within the various definitions of those who may face personal sanction for the company's wrongdoings. (Though this will hardly be of any comfort to the former board of a defunct company.)

Rather than being a matter for insurance, civil liability for directors and officers is more likely to be something addressed - if at all - by way of indemnity granted by the appointing creditor.

Recent cases which have shown how directors can incur personal civil liability include *Coparo Industries PLC v Dickman* and *Morgan Crucible Co v*

Hill Samuel Bank Ltd in which directors involved in takeover battles have been sued over statements made by them during the course of the bids.

Company failures are presently a common occurrence, yet it is doubtful whether it is this risk of failure which has spurred recent interest in this type of liability insurance.

Legislative changes brought about by the 1989 Companies Act, which removed any lingering doubts about the lawfulness of directors' and officers' liability insurance, must surely have had an effect.

However, as one problem is solved another is highlighted, and presently there is much debate as to whether a director should be taxed on any part of his or her directors and officers premium paid by the company or - much more worrying - taxed on the benefit derived under that policy (in other words, whether tax should be paid on money paid out under the insurance).

Concern has also been expressed in certain quarters that some directors' and officers' policies do not give protection when it is most needed - after a company has gone into liquidation and the directors have come into the firing line - because it is at that point that the company may stop paying the premium and the cover is allowed to lapse.

Despite - or perhaps because of - such questions, a little less than 75 per cent of those surveyed earlier in the year said that demand for directors' and officers' insurance had increased over the previous 12 months.

There are those who feel that where insurance leads, litigation will follow. If it does, one wonders whether the remuneration at board level may come to be viewed in a different light.

The authors are partners in *Cly Solicitors, Goudens*.

CONTRACTS

Florida highway development Can making equipment

BALFOUR BEATTY has been given its largest ever civil engineering contract in the United States with the award of an US\$1.8m (\$47m) road widening project near Fort Lauderdale in Florida.

The 27 month contract, awarded by the Florida Department of Transportation, is for the widening of a 1.5 mile stretch of the Interstate 95 highway to four lanes in each

direction and the construction of two new interchanges. The work will involve building nine bridges, three over railway lines; the widening of five bridges, three over water; and the construction of substantial retaining walls and ramps.

Adding to the complexities of the project is the constricted nature of the site which lies in close proximity to heavily used

roads and railway lines.

The work will be administered from Balfour Beatty Construction Inc's office in Wilmington, Delaware.

This is the second major civil engineering project to have been won by Balfour Beatty in the US.

In September 1991 the company was awarded the US\$42m Grassy Sound Bridge contract in New Jersey.

equipment

Metal Box South Africa has placed an order worth \$2m with CMB ENGINEERING GROUP for can making equipment.

The equipment to be supplied by CMB Engineering, which includes bodymakers, a spin-necker and internal and outside bake ovens - will be installed at a new can making plant at Spilburg, near Johannesburg. Delivery is scheduled for Spring 1992.

The plant will produce two-piece, steel beverage cans to meet the increasing demand for canned drinks in South Africa and Botswana.

Modem network

RACAL-DATACOM has won a \$1m order for a managed modem network incorporating its latest CMS 400 network management system - from Posten, the Swedish Post Office. The network is being supplied through Racal-Dacom's Swedish distributor, Lagercrantz Communication AB.

Engine parts

TORDAY & CARLISLE has received orders from Wartilla, Sulzer, and Grandi Motori Trieste. Work involves the manufacture of new parts on behalf of the engine builders. It is estimated that in the year to December 31 1992, the contracts will have a total sales value of around \$900,000.

Modernisation

KPMG MANAGEMENT CONSULTING has won a US\$1.2m (\$978,000) contract to modernise the operations of the National Savings & Commercial Bank of Hungary (OTP Bank). The project is being financed by a loan from the World Bank and will address the following areas: organisation, strategy, MIS, treasury, marketing, personnel, operations and budgeting.

Overseas tunnelling equipment orders

MARKHAM, a member of the engineering division of Trafalgar House, has won export orders worth \$6.8m for tunnelling machines.

Following Markham's joint venture with The Robbins Company on two tunnel boring machines (TBMs) for the Channel Tunnel project, the two companies are working together again on a water project in Lesotho.

The Lesotho Highlands water project is believed to be one of the largest hydroelectric water supply projects in the world.

Markham is manufacturing two gripper type hard rock TBMs, each 5.03 metres in diameter, scheduled for delivery in February 1992.

In May 1992, Markham will deliver a 5.38 metre diameter

earth pressure balance machine for a sewer tunnel in Bordeaux. For Metrosud, Markham has an order for an even larger TBM - 6.55 metres in diameter - for the Naples Metro.

In France, a Markham Super Mini micro tunnelling machine, 500 mm bore, has just completed its second drive under the TGV rail line.

The equipment is to be supplied on a phased delivery schedule from January to June 1992 with commissioning work by Bristol Babcock personnel beginning in March for August completion.

Production is already under way at the company's Kidderminster plant.

Repair work at Kuwaiti power station

BRISTOL BABCOCK, part of the FKI Group, has been awarded a \$8m turnkey contract by the Kuwait Ministry of Electricity and Water for miscellaneous repair works at Doha East Power Station.

The Doha East contract is for the supply, installation and commissioning of replacement

control panels including Bristol Babcock's Network 3000 Data Acquisition System (DAS), together with a series of work packages which include mechanical, electrical civil works, plus chemical monitoring, fire control and a heating/ventilating and air conditioning system.

Hong Kong electricity supply scheme

BICC has signed a two-year supply contract with The Hongkong Electric Co for medium and low voltage power cable.

The product, which the company is to supply, will include

a new concept of XLPE insulated cable specially designed and jointly developed by BICC Cable, Wrexham and The Hongkong Electric Co specifically for use in the Hong Kong environment.

The contract value is approximately HK\$115m (\$9m).

BICC has now supplied 1,000km of low voltage and 500km of medium voltage cable for use in Hong Kong in recent years.

Delivering military testing system

LTX CORPORATION, of Westford, Massachusetts, has won an order from Allied-Signal Aerospace Company, the aerospace equipment manufacturer, for a 128 pin Deltamaster digital test system, valued at over US\$1m (\$665,000).

The Deltamaster test system will be used at the microelectronics centre in Columbia to design and manufacture custom digital ASIC's and microprocessors for military/aerospace applications.

FUTURE BUSINESS STRATEGIES IN SOUTHERN AFRICA

Money for Africa — with South African management and co-operation

Dr Chris Stals, Governor of the South African Reserve Bank, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.



Dr Chris Stals

Spira: How would you describe South Africa's attractions (or lack thereof) to foreign investors and providers of long term capital?

Stals: I suggest they take a medium to long term view of the country.

I believe that our political problems will be solved in the next few years. Whatever shape the new government will take, I am confident it will pursue sound economic policies. And I say this in spite of the need to continue to spend large sums of money on social upliftment.

Naturally, the huge demands on the fiscal for education, housing and medical services will put a brake on economic growth. I am nevertheless confident that South Africa has a great potential for economic development — a potential that hasn't been tapped in the last few years.

Thus, in terms of productive capacity, as demand expands and as barriers to exports are lifted, we could very easily run into a shortage of such capacity in the next few years.

Against the present political backdrop, it would take a brave entrepreneur to invest in additional production capacity now. But if my positive scenario proves to be correct, the investor taking the plunge early would have a significant advantage.

The prospective investor should also look at South Africa's potential to produce not only for domestic demand but for Africa as a whole and for exports to the rest of the world.

In the past three years there's been no increase in investment in productive capacity in South Africa. At the same time, we've seen a major rundown in inventories. On this basis, we shouldn't have a problem on the demand side. Indeed, I don't see demand as being a problem over the next ten years. Rather, the problem will be to produce sufficient goods and services to satisfy demand.

Accordingly, I suggest that in the light of the scenario I have sketched, there could be enormous economic growth in South Africa over the next five years or so.

Bear in mind, too, that South Africa's balance sheet is extremely healthy. We have a relatively small amount of foreign debt; we are encountering no difficulty in servicing that debt; we are running a current account surplus of more than R5 billion a year (and have been for the past five years); and our capital outflows have declined. We shouldn't, therefore, experience any serious balance of payments problems.

Then there's the probability that we shall eventually establish normal relationships with the IMF and have access to its facilities.

Spira: Is there a worst case scenario?

Stals: In theory, political negotiations could break down, labour unrest could flare up, or a future government could pursue a socialist-leaning policy.

Yet I look at the determination of the politicians involved in the negotiating process to succeed, and I am convinced we shall head up a lot closer to the best case scenario than to the worst case variety.

True, progress in the present might seem to be slow. But in the next six months I believe we'll see signs of more visible progress.

From the standpoint of the monetary authorities, there will be no compromise on our current strategy aimed at achieving long term financial stability for the country.

Many foreigners are tentatively subscribing to the optimistic scenario, as evidenced by the flow of short term capital into the country. The difficulty is to convince them to take a long term view. The recent success of South Africa's Den loan issue indicates that certain investors are already beginning to take a longer term view.

Spira: Surely South Africa's high inflation rate acts as a deterrent to foreign investment.

Stals: For the past two-and-a-half years we've been following a restrictionist monetary policy aimed at bringing down inflation — a policy which will continue into the foreseeable future. Of course, monetary policy alone will not achieve this objective; but it's the obvious starting point.

In South Africa's current zero-growth climate, we are still allowing the money supply to expand by 12 percent, when it should be expanding at only around 3 to 4 percent. The answer is that we gradually brought it down from 27 percent to 12 percent — at least below the 15 percent inflation rate. This means that it is pulling down inflation.

Had we gone for a quick kill on inflation, we would have brought the increase in the money supply down to zero — in which event the policy would have created so much opposition that it would not have been possible to continue in that direction. So we have had to do it gradually, in the process trying to explain that there are lags involved and that it will therefore take some time for inflation to fall meaningfully.

Over the past two years, fiscal policy has been supportive of monetary policy, with government financing having been kept under control. The most difficult obstacle in the way of combating inflation has been the tendency for wages and salaries to outstrip productivity. It is difficult to achieve the desired results of a tight monetary policy if trade unions do not moderate their demands.

Yet if the political process continues to make progress and more political parties become increasingly involved in the country's administration, perhaps it will be possible to achieve trade union restraint.

Encouragingly, we have witnessed some progress. In 1989, aggregate salaries and wages increased by 18.5 percent, in 1990 they rose by 16.5 percent and in the first six months of 1991 the rate of increase had fallen to 15 percent. Productivity, however, remains a problem.

Spira: Has thought been given to placing a cap on wage increases?

Stals: That's a sensitive political issue. It would be seen as discriminating against South Africa's black people. So it must come voluntarily, mainly from the trade unions.

The only solution is to try to get the message across that in the interests of long term economic growth, long term employment and long term standards of living, you cannot have wage increases in excess of increases in productivity.

Spira: Are you confident that inflation can be brought down to single digits?

Stals: What we really need is some kind of accord between government, the trade unions, the central bank and the business community. Such an accord, combined with a persistent restrictive monetary policy, should yield highly positive results.

We'll get inflation down meaningfully, though I don't see it happening in the short term. Rather, I envisage it coming about as a gradual process which has already begun.

Thus, the producer price index is rising at a rate of between 10 and 12 percent and has been below the rate of increase in the consumer price index for the past eight months — an indication that the latter should soon start to fall off.

Eventually — perhaps three to four years from now — I believe South Africa's inflation rate could be brought down to a level which more or less equates with that of its major trading partners.

Why, after all, should there be a high rate of inflation in a country like South Africa? It's a country with a plentiful supply of labour, great potential to export and raw materials with which to produce many of the things we need.

If we have a stable political environment, it shouldn't be too difficult to bring inflation down.

Spira: At that stage, presumably, the rand would become a strong currency.

Stals: Yes. We'll soon start working on the phasing out of foreign exchange controls on non-residents. Getting rid of the financial rand is one of our top priorities. I believe we could start phasing out the financial rand within the next 12 months or so. Thereafter, we would bring the two currency rates together and if there are no disruptions, we would abolish the system completely.

Spira: Can the economy grow in the face of a restrictive monetary policy?

Stals: Yes. It isn't generally recognised that our interest rates aren't high. In relation to a rate of inflation of 15 percent, the 77 percent Bank rate is only two percentage points higher than inflation. Other countries have higher real interest rates.

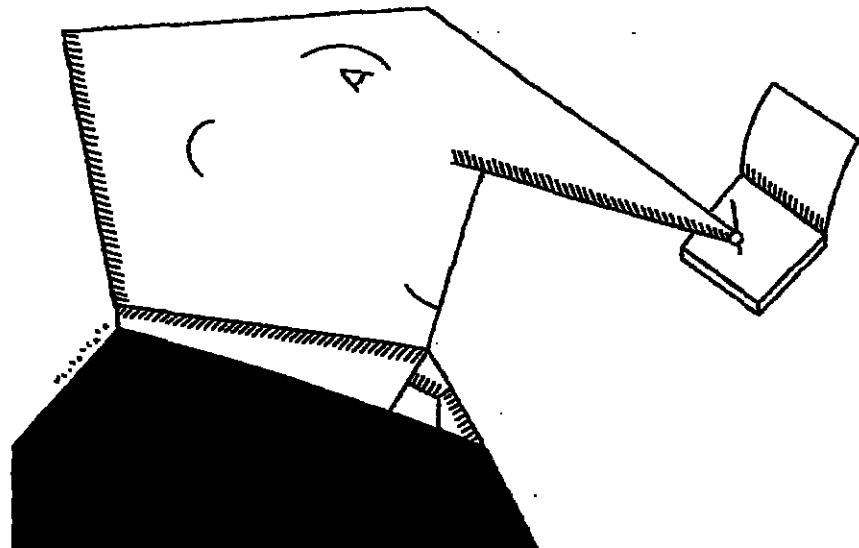
South Africa can achieve economic growth despite monetary policy. We are currently seeing signs that the economy is bottoming out, with stimulation coming from:

■ The strong balance of payments position.

■ Increases in total public sector expenditure (mainly on social upliftment programmes).

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ARTS

Simon Boccanegra

COVENT GARDEN

The Royal Opera makes a notable return from the artistic slough of Despond into which the house had been plunged by the recent industrial troubles, and then by the musically and scenically inadequate staging of *Les Huguenots* that followed hard on those troubles. The herald of better times is the new *Simon Boccanegra* (sponsored by De Beers and Minorco) unveiled at a Gala on Tuesday – in the presence of Princess Diana, and in aid of Help the Aged and the Royal Opera House Trust.

The opera itself, which in spite of familiar unevennesses all Verdis place in their most elevated operatic pantheon, is a plea sounded with almost religious fervour at the peak of the great Council Chamber scene – for peace and reconciliation between disputing factions. (In many ways it is the most appropriate possible work for a dark November night when the Adriatic is aflame with the horrors of civil war.)

It is not easy to get in balance. The new production by Elijah Moshinsky, conducted by Georg Solti, is the house's third in the postwar period (albeit the fourth to have been given here – who saw and heard them will forget the magnificent performances by the visiting Scala company in 1974). La Scala apart, and notwithstanding strong memories of such past Covent Garden productions as Tito Gobbi, Boris Christoff, Renato Bruson, and the very young Kiri Te Kanawa, it is the house's first largely successful *Boccanegra*.

The real achievement of a fine, serious collaboration between all participants is to have found a Verdi style, dramatic no less than musical, that answers the demands of Grand Opera form, the marine atmosphere with which the music is suffused, and the deep pessimism about human nature lying at its core. Verdi, as in letters he more than once remarked, deplored stagings "that absorb everything and

become the principal object". He would surely have welcomed the particular power – sober, concentrated, unified – of Tuesday's performance.

Since this is the fallow period of Verdi singing, and casting of the middle and later operas a well-known nightmare, it is worth insisting on the apt qualities of the current Royal Opera team. *Boccanegra*, written in 1837, revised in 1881, is both "middle" and "late", and thus doubly nightmarish; but Covent Garden have solved the difficulties with admirable perceptiveness. This, it seems, is a seldom-experienced example of genuinely serious international Opera: principal singers (from Romania, New Zealand, Italy and the US) chosen both for their ability to compass the musical lines authoritatively and for the harmonious rightness of their artistic personality. Already, and in spite of passing hints that the rehearsal period had been hampered by the house dispute, this has the air of a real *Boccanegra* ensemble.

Alexandru Agache, the Romanian baritone who came to notice here in a 1988 *Ballo in maschera*, holds the promise of an ideal titular figure. The voice, supple, strong, and beautifully steady, married Solti's melancholy and Italianate forward projection. Boccanegra is one of the most "inward" figures in Italian opera. Agache's tone-qualities capture the brooding melancholy, and rise to the heroic outbursts. He must be encouraged to pursue even further a Gobbi-like grandeur of verbal declamation; he should beware of wavering intonation at the lower dynamics. His baritone and the rich-grained Italian base of Roberto Candini, the Piesco, combine to make the Act 3 duet a moment of rare Verdian nobility.

These two young artists bear themselves with elegant dignity and economy of movement; this, indeed, is a trademark of the Moshinsky

production. It is a pleasure to see the often marginal figure of Gabriele Adorno so unfussily clarified; and a boon to hear from the American Michael Sylvester a tenor of such ringing, expansive, yet malleable style; this Adorno sounds – as the character always should but often doesn't – as though Otello is well within his grasp. The Amelia-Maria is Kiri Te Kanawa; 18 years have passed since that first exquisite revelation in the role. Freshness of projection is sometimes lacking, though not serene ease; but the involvement level is high. This is a Te Kanawa characterisation, not a gracious guest appearance.

Moshinsky, in company with the designers Michael Yeagan (sets) and Peter J. Hall (costumes), keeps the opera focussed, on essentials – the sea, the psychologically crucial exchange of outdoor and indoor locations (a high-ceilinged single set swiftly varied and well-spaced, bold use of Renaissance costume-colour), the contrast between Boccanegra's high ideals and the brute realities of human existence.

It is no doubt possible to treat the opera to an up-to-the-minute modernisation: hence, equals Dubrovnik, in vulgar formula. Moshinsky is more subtle, more grown-up than that; and while a thematic use of wall-inscriptions and graffiti raises the opera's "political profile", the larger issues are not allowed into the audience's consciousness. (The precise treatment of the scheming Paolo, finely played by a touch under-sung by Alan Ople, is a case in point.) Only in the father-daughter reconciliation does one sense emotional depth, set untouched by performers and production.

Or is this because, for all his extraordinary and obvious virtues, the failing lies with Solti? After the feebleness of choral and orchestral performance in *Les Huguenots*, the full-throated execution has throughout a blessed relief; the



Alexandru Agache and Kiri Te Kanawa

attention to detail, to all those life-giving strokes of sea-air colour, is marvellously vigilant. I find the conducting altogether too insistent, too eager to push forward as in that father-daughter scene – and too seldom genuinely lyrical in

conception. Criticism of this sort must finally be a matter of personal taste; there can be no doubt of the conductor's stature, or of the evening's achievement.

Max Loppert

Don Giovanni

QUEEN ELIZABETH HALL

Over the past couple of years Opera Factory has been working on productions of the three Mozart-De Ponce comedies for the South Bank. Two were successes from the outset, but *Don Giovanni* eluded the company the first time round and for the completed trilogy this year they have had another go, mounting a completely fresh staging.

The audience arrives to find a virtually bare open stage. The benches which constitute the only props are arranged to form a circular acting-area like a bull-ring. The opera is set in Spain and there are a few reminders of the fact, such as the occasional wide-brimmed black hat among the everyday modern clothes, although there is no attempt to follow through to any particular concept.

By and large David Freeman's productions are not much interested in time and place. Or, for that matter, in social and political issues, which one might have thought crucial to this opera. The emphasis is rather one of method, using a physical dramatic style to unbutton the singers' inhibitions, and often their trousers as well, so as to lay bare the emotions that many operatic performers are too cautious to

hearings. For the rest there is a lot of the usual Opera Factory running about and heaving and panting, together with some novel play with fruit and vegetables. By the end of the evening the cast looks quite a dog's dinner, smeared in wine, ice cream and squashed tomatoes.

It takes a certain sense of humour to play *Don Giovanni* in a production like this and Steven Page's firmly-sung portrayal judged the balance between comedy and dangerous charisma nicely. Christine Bunning was the bright, sometimes shrill, Donna Elvira, seven months pregnant and keen to escape her name from Leporello's little book. There was a delightfully natural Zerlina from Susannah Waters. Nigel Robson's Don Ottavio declined to give us "Il mio tesoro", perhaps wisely; and the cast was completed by Patrick Donnelly as a tough Leporello, Meurig Davies and Tom McDermott.

They all had to deal with a performance of headlong intensity from Mark Wigglesworth and The Premiere Ensemble, which was often very fast and inclined to make abrupt changes of direction without advance warning. On balance I found it impressively paced.

I never dreamed that I had learnt anything new about the opera from this production. It is entirely possible to admire Opera Factory's adventurous style while wishing that they would use it to tell us more about Mozart's comic drama, to engage its humour and its issues more deeply. As the grapes and bananas began to fly, this *Don Giovanni* just came close to being a feast of self-indulgence.

Richard Fairman

Falstaff

MERMAID THEATRE

The Japanese version of *Falstaff* is full of fun. It is the Falstaff of *The Merry Wives of Windsor* rather than of Shakespeare's history plays, the one that Verdi picked up and recreated. Yet it draws from a whole canon while adding a dimension of its own.

Some of Falstaff's remarks on honour that come from *Henry IV* are there, just as they are in Verdi. A few lines from the Boito libretto are there almost verbatim: "Tutto nel mondo è burla" – "the whole world is but a jest". There is a pleasing linguistic joke: whereas the English Falstaff drinks sack, his Japanese equivalent drinks saké. When Falstaff lies down and feigns death, someone wonders whether this is a saké barrel with the hoops loose.

The Japanese Falstaff used to be a close friend of the son of the Shogun – we drank and rolled and together we were the greatest of men. When the Shogun, the knight was banished. We all know where that came from.

Quite the best element in the Japanese performance is Falstaff himself fat and gross with a huge black beard and hat to match, but not without a certain dignity. He is called Sube-enon, Gorata which, according to a programme note means something like "big-bellied drunkard, lecher, braggart and teller of tall tales". The Japanese subtitle of the piece is *The Braggart Samurai*.

Falstaff is played by Mansaku Nomura. Secure in his great costume, he looks a very big man. Yet when he occasionally we see his naked hands, he is clearly rather a small one. His performance is a tremendous physical feat, quite apart from the acting.

The Kyogen style of Japanese theatre

uses virtually no props. Thus one of the highlights of Falstaff's playing is when he is carried off in the laundry basket. There is no laundry basket, merely a servant ahead of him and another behind with a pole across their shoulders from which the basket is suspended. Falstaff bounces and bobs along on the floor between the them, jolted by every stop and start. It is as though the basket were there, but we can see through it. The production is worth seeing for that alone.

There are other delights, for this is a Japanese team performance, and not without satire. It hints at the Japanese readiness to rebel against a top man who is over the top. The plot has been simplified and curtailed from *The Merry Wives* and Verdi. The piece runs for little more than an hour. No-one gets hurt in the end: it is the Falstaff of *Toad of Toad Hall*.

Kyogen, I learn gratefully, is classical comedy theatre, the term meaning roughly "totally involved in" or "crazy about words". An English summary of the dialogue hangs from the ceiling. There is some music to go with it – nothing like Verdi, though some of the songs are catchy. The last one is a kind of "Hey Nonny-n" and includes the line "All the world is a Kyogen farce" as well as "All the world's a jest".

Falstaff is preceded by a 15 minute piece called *The Owl*. Here is a Japanese shaggy bird story. Wait for it: the punchline is very funny even if you did not fully understand what went before.

The performance runs until Saturday.

Malcolm Rutherford

CINEMA

Family romances with a black twist or two

Freud called it the "family romance". It is the syndrome whereby people think they were born into the wrong family, or swapped at birth, and should have lived the lives of princes, princesses or millionaires.

This delusion is entirely honourable and healthy: certainly more so than its opposite, the placid resignation with which we accept life at 22 Railway Cuttings when we could be musing on the might-have-beens of life in our putative native Ruritania. The hero of *Toto the Hero*, a wonderful Belgian comedy by Jaco Van Dormael, is crusadingly unhappy. We first meet him in an old people's home, played by a thin-lipped, venom-souled Michel Bouquet. He still flashes back to the day he was taken from the wrong cot during a maternity ward fire. The frightful Alfred, played like Toto by different actors at different ages, went on to steal his Mum and Dad, marry his adored sister Alice and become a wealthy industrialist.

"You've stolen my life, nothing ever happened to me!" whispers old Toto in rhetorical voice-over. What follows is the family romance with a vengeance: several vengeances indeed. Anything can happen in this wartime/postwar world where the ghost of Hitler meets the black spirit of Chabrol. Toto's Dad is shot down over England on a marmalade-buying mission for Alfred's supermarket chain; a woman's bleeding forehead in a butcher's shop betrays not a haemorrhage but a shoplifted steak under her hat; and shots of a burning barn on the maternity ward's black-and-white TV serial later recur for real, in colour, as if the hero's future had been incubated in the world's collective fantasy ward.

At times we might be watching a children's version of David Lynch's *Blue Velvet*: the lethal impulses secreted inside smiling suburbia. Dad's impromptu singalongs at the piano recall Lynch's dancing tulips and waving firemen. But the serpentine narrative, slithering with non-sequiturs, becomes weirder as it progresses. We never know till the final fade if it will end in tears or laughter and by then we are too engrossed and delighted to care.

There is another kind of family romance: the one where we make a surrogate parent out of someone who would rather clobber us than care for us. The title hero of *What About Bob?* (Bill Murray) is a young everyday paranoid schizophrenic. He lives in New York (where else) and thinks the city is out to get him. He suffers from hypochondria, agoraphobia and involuntary sweating. He cleans doorknobs before opening them and then finds he cannot move through the door. He believes that Richard Dreyfuss, standing in for his regular psychiatrist, can help. In actual fact Dreyfuss is about to go on holiday and soon finds he would like to kill him.

For half an hour, director Frank Oz (*Dirty Rotten Scoundrels*) and writer Tom Shulman (*Honey, I Shrunk the Kids*) make a co-ordinated attack on our funnybones. Bill Murray, whose face is a human punchball and whose voice has the slurred defiance of the truly mad, steps through New York like a man tiptoeing through a battlefield. Then, squaring off across the expensive shrink-desk, he and Dreyfuss promise the most pleasant partnership in exasperation since Laurel and Hardy.

It does not work out, though there are giggles on the way. The dread hand of Disney Studios is in the plot's moralising. For guess what? Dreyfuss's children come to know and love the holy fool Murray (who follows Dreyfuss to his lake-side holiday), while slowly perceiving the flaws in Dad's paranoid pickiness. Black liberal! Heigh ho. At least Murray is magnificent. And Dreyfuss has moments of spluttering splendour as he responds to the invasion of his privacy by suppressing four-letter words and groping for that deathless standby epithet of psycho-babble, "inappropriate".

John Sayles's *City of Hope* is about life and death in New Jersey. Where shall we begin? Every social and ethnic section in this town seems to be at each other's throat and the screen is loud with state-of-the-nation declativeness. Young Nick (Vincent Spano) is on drugs and quits his building job. His building contractor Dad Tony Lo Bianco does something terrible to a tamentful of blacks. Black liberal! councillor Joe Morton rallies support against the corrupt white Mayor. Two black teenagers biff a gay jogger. And there is that nasty, wisecracking piece of white trash (Sayles himself) who runs a car-shop or something by day and a burglary business by night.

If you enjoyed Sayles's *Matewan* – 500 pounds of social awareness dropped on your toes – you may enjoy this. It leaves no modish social issue of modern America unexplored and ends with a madman-tramp crying "Help!" (ah the irony) to the unlistening streets.

To me the film resembled eight episodes of *Hill Street Blues* joined together and served up with the loudhailing liberalism of a Stanley Kramer. Requisitioning a wide screen for his socio-critical pretensions, Sayles peoples it with stereotypes and asks us to care. Love plots, crime plots, violence plots have no quirky life of their own but are just part of the giant tedious jigsaw. One comes out wondering what happened to the self-aware, quicksilver Sayles who used to screenwrite movies that were like movies (*Alligator*, *Piranha*)? *City of Hope* belongs to the cinema of pompous despair.

Other People's Money, directed by Norman "Moonstruck" Jewison, also trades quickwittedness for moralising. Business tycoon Danny DeVito, as round, basty and bad for the health as the doughnuts he chain-eats, paces his skyscraper eyrie in Wall Street. He wants to buy up "New England Wire And Cable." This industrial ragsmuffin in backwoods Rhode Island is run by kindly Gregory Peck and his girlfriend Piper Laurie. Laurie's daughter happens to be the beautiful anti-takeover lawyer (Penelope Lee Miller) who will soon be fallen head-over-heels in love with the spherical Mr DeVito.

Not even a Japanese car manufacturer could fit so many different components under one bonnet. Black comedy, sentimentality, board-

TOTO THE HERO

Jaco Van Dormael

WHAT ABOUT BOB?

Frank Oz

CITY OF HOPE

John Sayles

OTHER PEOPLE'S MONEY

Norman Jewison

SHAKING THE TREE

Duane Clark



Thomas Godet in "Toto the Hero"

room suspense, Capra-esque populism: one is amazed they can live and function together in a small space. Actually they can't. Most of the film's energy-forms die by about reel five: including Mr Peck, lost in a wind of white hair and homilies, and Miss Miller, lost in a role that should have been played by the young Katharine Hepburn.

The component who sparks loudest and longest is DeVito, a mad-eyed charmer with a greedy snarl, a connoisseur cackle and a Robin Hood self-image ("I take from the rich and give to the middle class"). In *Other People's Money* the Devil not only has the best tunes, he is the only person to realise that a plot this dotty and homiletic ought to be a musical.

We all mourn, do we not, the passing of the Brat Pack? Once upon a time no week went by without Molly Ringwald or Rob Lowe hellbaiting after school hours. Now here is *Shaking The Tree*, directed by Duane Clark: a brat pack film without the brat pack. Indeed without anything much at all. I thank the fellow critic who woke me during an especially slumbrous passage as the little-known cast go through their last fights, loves, condom jokes and drinking sprees before purportedly growing up. "Life hardly ever turns out the way you expect it to," says someone: a compliment that could never be paid to this film.

Nigel Andrews

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

ATHENS

Concert Hall 20.30 Dmitri Scouros plays piano music by Mozart, repeated tomorrow. Next week: Virtuosi di Praga give a series of Mozart concerts (722 5511)

BERLIN

Staatsoper unter den Linden 19.30 Heinz Fricke conducts Ariadne auf Naxos, with Reiner Goldberg as Bacchus. Tomorrow: Le nozze di Figaro. Sat: John Cranko's ballet The Taming of the Shrew. Sun: Lohengrin with Magdalena Hajosyova as Elsa (East Berlin 2004 762)

Komische Oper 20.00 Rolf Reuter conducts the Orchestra of the Komische Oper in a concert of symphonic music by Hans Pfitzner. Tomorrow: La traviata. Sat: Idomeneo. Sun: Orfeo ed Euridice, with Jochan Kowalski as Orpheus (East Berlin 2292 555) Deutsche Oper 19.30 Aldo with a cast led by Giorgio Lamberti and Ingvar Wixell. Tomorrow: Don Giovanni. Sat: ballets by Balanchine, Bejart and MacMillan. Sun: Die Walkure with Anne Evans as Brunhilde and Robert Hale as Wotan (West Berlin 3410 249)

Schauspielhaus 20.00 Alfred Kirchner's production of Mozart's Der Schauspieler, with the RIAS Jugendorchester conducted by Sebastian Lang (7931 515)

Schauspielhaus 20.00 Claus Peter Flor conducts the Berlin Symphony Orchestra and Berlin Philharmonic in choral and orchestral music by Mozart, repeated tomorrow and Sat. Sun at 16.00: Simon Rattle conducts the Berlin Philharmonic Orchestra in The Rite of Spring and Sibelius' Violin Concerto, with Ida Haendel (East Berlin 2272 261)

BONN

Oper 20.00 Ronald Hynd's new ballet Rosalinde, music by Johann Strauss. Tomorrow and Sun: Miguel Martinez-Gomez conducts concert of performances of Verdi in choral and orchestral music by Mozart, repeated tomorrow and Sat. Sun at 16.00: Simon Rattle conducts the Berlin Philharmonic Orchestra in The Rite of Spring and Sibelius' Violin Concerto, with Ida Haendel (East Berlin 2272 261)

HAMBURG

Staatsoper On Sunday Bernhard Klee conducts the night of Marco Arturo Mazzilli's new production of Così fan tutte, with a cast including Karita Mattila, Sussan Quittmeyer, Boje Skovhus and Deon van der Walt. Further performances on Nov 20, 23, 25, 29 (351555) Deutsches Schauspielhaus The repertoire currently includes Brian Friel's Dancing at Lughnasa directed by Michael Bogdanov (tonight), a new production of Chekhov's The Cherry Orchard directed and designed by Wilfried Minks (tomorrow) and

Shakespeare's Hamlet on Sun (2467 13)

LONDON

National Theatre Tonight previewed the Olivier is David Hare's new play about the judiciary, Murmurings Judges. Tomorrow and Sat, Antony Sher stars in The Resistible Rise of Arturo Ui, Brecht's grim comic parable about the Nazis. Next week's repertoire includes Alan Bennett's stage adaptation of The Wind in the Willows. Tonight, tomorrow and Sat, the Lyttelton is showing Eduardo de Filippo's end-of-war drama Napoli Milionaria, starring Ian McKellen. On Thurs next week, the Lyttelton stars previewing Alan Bennett's new play The Madness of George III (071-228 2252)

Royal Shakespeare Company The repertoire at the Barbican includes Oscar Wilde's rarely-staged comedy A Woman of No Importance, directed and designed by Philip Prowse (tonight), and Chekhov's The Seagull, directed by Terry Hands with a cast led by Susan Fleetwood (tomorrow and Sat). Next week the RSC stages The Strange Case of Dr Jekyll and Mr Hyde by Robert Louis Stevenson, in a new version by David Edgar directed by Peter Wood. Chris Hannan's version of Ibsen's The Pretenders is showing in The Pit tonight (071-638 8891)

West End Theatre Three of the English-speaking world's leading playwrights have new plays currently running in London: the Almeida has Harold Pinter's Party Time, with a cast

including Dorothy Tutin and Nicola Pagett (071-369 4404). Arthur Miller's Ride Down Mt Morgan can be seen at Wyndham's, directed by Michael Blakemore and starring Tom Conti (071-867 1116), while Alan Ayckbourn's comic two-part The Revenger Cometh is showing at the Strand, with a cast led by Joanna Lumley and Griff Rhys Jones (071-240 0300). Other recently-opened shows are Anouilh's Becket at the Haymarket, starring Derek Jacobi (071-930 8800), Samuel Beckett's Waiting for Godot at Queen's (071-494 6040) and Moliere's comedy Tartuffe with Paul Eddington, John Sessions and Felicity Kendal at the Playhouse (071-839 4401)

For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962 MUSIC AND DANCE Covent Garden 19.30 Royal Ballet in choreographies by Fokine, Ashton, Robbins and MacMillan. Tomorrow: Les Huguenots. Sat: Simon Boccanegra (071-240 1066) Coliseum 19.30 Graeme Jenkins conducts a revival of the David Alden/David Fielding production of Un ballo in maschera, with a cast led by Edmund Barham, Janice Cairns, Linda Finnie and Malcolm Donnelly. Tomorrow: Le nozze di Figaro. Sat: The Mikado (071-836 3161)

Barbican 19.45 Prokofiev Festival: Mstislav Rostropovich conducts the London Symphony Orchestra in the First and Fifth Symphonies, plus the Second Piano Concerto with Vladimir Fatsman. Tomorrow: Richard Hickox conducts the City of London Sinfonia. Sat: Jessye

Norman (071-638 8891) Royal Festival Hall 19.30 Kenneth Klein conducts the RPO in music by Gershwin, Barber and Copland, plus excerpts from Snowboat. Tomorrow: Bryden Thomson conducts the LPO. Sat: Rochelle conducts the Stockholm Philharmonic, with Igor Oistrakh violin soloist. Sun: Michel Plasson conducts Berlioz (071-928 8800)

NEW YORK

Avery Fisher Hall 20.00 Kurt Masur conducts the New York Philharmonic Orchestra in a programme of variations by four composers, including Reger's Variations on a theme of Mozart and the Rachmaninov Rhapsody on a theme of Paganini played by Viktoria Postnikova. Repeated tomorrow at 14.00, also Sat and next Tues. Sun at 15.00: Christopher Hogwood conducts the Academy of Ancient Music in Mozart and Haydn. Sun at 19.30: Alfred Brendel plays two Mozart piano concertos with the Orchestra of St Luke's (875 5300) Alice Tully Hall 20.00 Jazz at Lincoln Center: Dewey Redman and Friends. The Texas-born saxophonist is joined by Don Cherry, Charlie Haden and other favourite collaborators. (875 5060) Metropolitan Opera 20.00 Cheryl Studer sings Violetta in La traviata, with Franco Farina as Alfredo and Juan Pons as Germont. Runs till Dec 12, with next performance on Mon. (362 6000)

PARIS

Opera Bastille 19.30 Myung-whun Chung conducts Andrei Serban's

production of The Fiery Angel, with Marilyn Zachau and Philippe Rouillon. Also Sat and next Tues (4001 1616) Théâtre des Champs-Élysées 20.30 Gerard Schwarz conducts the Orchestre National de France and the Chorus of Radio France in Elgar's The Dream of Gerontius, with Delia Jones, Vinson Cole and Desmond Byrne. Sat: Lazar and Pavel Berman join the Via Nova Quartet in a concert of chamber music by Ravel and Prokofiev (4720 3637)

Châtelet 19.00 Trio Cercle give a Maurice Kagel 60th birthday concert. Sat and Sun: West Side Story (4028 2840)

VIENNA

Staatsoper 18.30 Borisav Klobucar conducts Der Rosenkavalier, with a cast led by Mechthild Gessendorf as the Marschallin and Kurt Rydl as Ochs. Tomorrow: Così fan tutte. Sat: Salome. Sun: Fidelio (5144 2960) Musikverein 19.30 Yevgeny Svetlanov conducts the Vienna Symphony Orchestra in Rimsky-Korsakov's symphonic suite Antar and Brahms' First Symphony, repeated tomorrow, Sat and Sun (505 8190) Konzerthaus 19.30 Grace Bumbry, accompanied by Jonathan Morris, sings Lieder by Brahms. In the Schubert-Saal, Bert Furrer conducts the Klangforum Wien in music by Morton Feldman and Harrison Birtwistle. Tomorrow: Arleen Auger and Murray Perahia join the Vermeer Quartet in a Mozart programme. Sat: Michael Gielen conducts Birtwistle's The Triumph of Time. (7124 6880)

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CNN 1800-1830 World Business This Week

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Thursday November 14 1991

The debate
over the EMI

THE EUROPEAN Monetary Institute sounds like the name for an innocuous new think-tank. If the Germans have their way, it would be a new name for the committee of central bank governors. But others – particularly the French – see the EMI as more than just an embryo of the European Central Bank, which is to be established in the third stage of the move to Ecu; they see it as a lively child.

To understand this debate, remember that Ecu is more about politics than about economics. Members of the EC could create a currency union tomorrow by implementing a set of national currency boards in D-Marks. Thereupon, the French franc and so forth would become different names for the D-Mark, as the Hong Kong dollar is now another name for the US dollar.

The countries of the EC have not even contemplated this solution, partly because their central banks could no longer act as lenders of last resort and partly because the monetary policy of the Bundesbank might be inappropriate for their own conditions. But their main objection is to the domination of EC monetary policy by one country's central bank, however competent.

This the Germans have accepted. But they have set a high price on that acceptance: at the centre of the EMI must sit a European Central Bank more independent and more powerful than the Bundesbank; and until the ECB comes into being in the third stage of the move to Ecu, nobody will be able to hobble the Bundesbank.

This leaves a little problem and a big one. The little problem is how to fill the hole called the second stage of Ecu. The European Monetary Institute is the answer. But what if the EMI turns the little problem into a big one. What exactly is the EMI to do?

Overlapping functions

The Germans are determined that the EMI shall not have monetary policy functions that overlap with – or, worse, override – those of the Bundesbank. The French argue that the EMI must be able to act not merely because the ECB cannot become a functioning

institution over night, but because the EC needs a body for effective monetary co-ordination during the transition.

This difference of view determines differences over the EMI's composition and function. The Germans want the EMI to be a new bottle into which can be poured the old wine of the committee of central bank governors. The French want the EMI to have a president and vice-president appointed by the member states. The Germans want the EMI to act by consensus, while the French would like qualified majority voting. The Germans want the EMI to be a forum, not a body with independent executive functions. The French would like it to have its own capital and be able to manage its own foreign exchange reserves.

Real power

These are not technical differences. A body able to use foreign exchange reserves, on the basis of qualified majority voting, would have real power. It could not help but compromise that indivisibility of monetary policy on which the Bundesbank has insisted.

The obvious compromise is for the appointment of a managing director who is not a central banker, as discussed earlier. But what if they cannot easily do, however, is yield on the functions and voting structure of the EMI.

Nor need they do so. The ECB does not have to exist in embryo prior to the third stage of Ecu. That stage merely demands the freezing of exchange rates, which can happen over night. Central bank governors can then set a common monetary policy, by some form of majority voting, in the period between fixed exchange rates and a single currency.

The move from the European Monetary System to Ecu may be as much about who has the power to make monetary policy as its quality, but it would be best to concede that fact, particularly from the Germans. So long as the EC is not in Ecu, the Bundesbank should be allowed to do what it does best, without back-seat driving from the EMI. The EMI should be a forum and a think-tank, not an infant central bank.

Argentina turns
a tight corner

PRESIDENT Carlos Menem assumed office as an unlikely crusader for economic orthodoxy and the free market. He has surprised many by the vigour of his conversion to the cause. That conversion has provided Argentina with its biggest chance in years of emerging from its longstanding economic malaise.

His Peronist party had epitomised the approach to economic management which helped take Argentina out of the First World and into the Third. He took office with little apparent coherent ideology. He faced hyperinflation and a complete loss of confidence in government. However, he has chosen his key economic team wisely, and in his latest finance minister, Domingo Cavallo, he has found a man with a clear and realistic vision for Argentina's future.

Meanwhile, Mr Menem himself has used his political acumen and his communication skills to good effect, allowing his finance minister the political space in which to introduce reforms. These are orthodox. A serious attempt is under way to bring the budget under control and discipline has been imposed on the system by fixing the Argentine currency at 10,000 australs to the dollar. The central bank is required by law to limit the growth of the monetary base to expansion of international reserves. Tax reforms have increased revenues, government expenditure has been curbed, trade barriers lifted and privatisation is proceeding apace.

Productive activity

This makes good economic sense in Argentina, as elsewhere, not for ideological reasons but because it forces economic agents into productive uses of their resources. It overturns the state of affairs which had prevailed for over half a century, where it was more profitable to lobby the government for favours – what economists call rent seeking – than to engage in efficient production. The reforms have also reduced the opportunity for corruption.

Inflation, Argentina's most important economic yardstick, is down from 1,344 per cent last year, to about 30 per cent this, perhaps to 30 per cent

next, August's 1.3 per cent monthly figure was the lowest in 17 years. Growth, at 0.4 per cent last year, should exceed 4 per cent this year and accelerate next year.

Salutary scepticism

The job, however, is far from completed. Mr Menem will not achieve in a year what it took Mexico nearly eight to accomplish. A measure of scepticism is still in order. Argentina has in the past shown signs of emerging from its economic trough only ultimately to fall. When this has happened, the cause has invariably been the government's inability to control the fiscal deficit. Hopes are higher on this occasion because of the structural changes already made, but the budget may yet turn out to be a letter to the wind. Mr Cavallo has been using privatisation receipts to plug the budget deficit, a policy not sustainable indefinitely, though he argues that it is necessary to maintain economic confidence – for which the overall budget deficit is a key indicator – while the changes to the tax system take effect. Other areas for concern are the social security system and the continuing losses of the official development banks, both at a provincial and national level.

Fiscal control is also crucial to maintaining the exchange rate, a central plank in the inflation fight. Pressure will grow on the government to devalue as manufacturers find it more difficult to export, but the government, sustained by its popularity, should be able to resist this. This should also give it confidence to embark on a fundamental debt restructuring, owed \$30bn of the country's \$57bn foreign debt. Argentina's debt is high by almost any objective measure and without relief, sustainable growth will be impossible. In contrast with Brazil, Argentina has handled its creditors well.

The reforms so far should have earned Argentina the benefit of doubt in the international financial community. Support for debt restructuring would be a tangible response from the Group of Seven for Argentina. It should now be forthcoming.

The personal relationship between Chancellor Helmut Kohl of Germany and President François Mitterrand of France is both one of the most unlikely and one of the most enduring on the current international scene.

The earthy, chummy conservative politician from the Rhineland, at his happiest discussing Palatine white wines, seems to have little in common with his austere, socialist counterpart. Chancellor Kohl calls Mr Mikhail Gorbachev and Mr John Major by the familiar "Dm", reserved for close friends. Yet he and Mr Mitterrand, whose relationship goes back far further, remain firmly and formally stuck with calling each other "Sie" and "vous".

Yet today and tomorrow, as they meet for their latest full-dress bilateral summit, this odd couple are renewing a partnership that will be crucial to the success or failure of the European Community's negotiations on political and monetary union which culminate in Maastricht in less than a month's time. They will be seeking to cobble together the vision to transform the negotiations from an uneasy compromise into a genuine stride towards their common goal of a federal European union – a United States of Europe.

These Franco-German exchanges (this is the 58th of its kind) have become an intense political intensity which puts them in a different class from the regular bilateral meetings between France and Italy, say, or Britain and Germany. Their central purpose is to launch joint policies, side-by-side.

Nobody can doubt the present solidity of the Franco-German partnership. Outsiders, like the British and Americans, consistently underestimate its strength, and are continually left surprised at the consequences.

And yet the relationship now exists in a world that has been transformed, not least as a result of the unification of Germany and the recovery of German sovereignty.

"There is no doubt that unification has changed a very great deal," says one of Germany's most experienced ambassadors. "In the first place, France and Mitterrand did not like it. They were forced to accept it, and Germany knows that."

"Then it has opened up new options in central and eastern Europe. The overriding priority for German foreign policy today is the maintenance of stability in the new institutions and the new states. But behind that, and with that, more self-confidence. The priority for France is to redefine its role in the new world order."

"The fact that France was a member of the UN Security Council, and Germany was not, has been a source of tension. Now they are no longer so relevant. Indeed, France's nuclear missiles are now causing positive embarrassment to Chancellor Kohl. German public opinion is increasingly hostile to the production of short-range Hades missiles, in spite of the fact that their range means that only targets in former East Germany can be reached."

That is just one example of the new spirit of irritant in the relationship. Another is the German preoccupation with the costs of unification, which mean that there is no spare cash for the ambitious collaborations of the past. The most immediate example, and likely casualty, is the French-led Franco-German shuttle, which may have to be abandoned, or seriously delayed, by Bonn's refusal to find more money for its budget.

The other side of the German deficit spending on unification is the reversal of roles in economic performance. For it is France today, not Germany, which is seen as the poor share-holder in the economic good behaviour, with an inflation rate under firm control.

The initial cooling of the relation-

Strains have emerged in the Franco-German relationship, but common goals remain in force, write Ian Davidson and Quentin Peel

An odd couple
still in tune

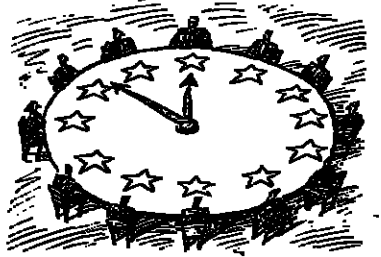
ship caused by unification has been largely overcome. In recent months, the co-ordination of the two governments in the EC negotiations has been close and constant. But behind that co-ordination strains remain. One concerns the subject no one wants to put on the table until after Maastricht – enlargement of the Community. It is the argument between "widening" and "deepening" the EC. Put crudely, Britain wants to widen the EC, with new members, but not to deepen it with closer integration. France wants to deepen it, but not to widen it. And Germany wants to do both.

Another strain which has long existed, but which has been made acute once more by the need for a rethink of NATO strategy, is the debate over the Atlantic arm of the alliance. Bonn is caught between the blandishments of Paris and of Washington, wanting to reconcile their opposing views on the US military commitment to Europe. It is seeking to ease that tension with a European defence policy which would "double hat" some of its troops, at once under NATO command and serving alongside non-NATO French soldiers in their joint brigade.

The very strength of the partnership owes everything to its origins. History decreed that France must be obsessively concerned with its relationship with Germany: the French

humiliation in the Franco-Prussian war, the slaughter of millions in the trenches of France and the Nazi occupation, are all French nightmares still being exorcised. But the defeat of Hitler and the division of Germany enabled France to claim the symbolic spoils of victory.

Enlightened French statesmen concluded very quickly that France must work for reconciliation with Ger-

COUNTDOWN
TO MAASTRICHT

many, in ways that would forever rule out another European war. That was the purpose of the historic proposal (inspired by Jean Monnet and enacted by Robert Schuman) to found a European Coal and Steel Community, the basis of today's EC.

Not all French statesmen were so enlightened. President Charles de Gaulle, who undoubtedly saw the primary purposes of the 1963 Franco-German treaty, the basis of the present relationship, as those of a statist national

power politics. He wanted to weaken German dependence on the US, to sap the impetus towards European integration, to stress Germany's diminished political sovereignty, and to assert French political dominance in Europe.

Over time, the Franco-German relationship became more constructive, somewhat warmer, and slightly more equal. On the other hand, it does not yet appear to be an affair of effortless and instinctive affinity. It is not unknown for senior French officials to express impatience and incomprehension over the Germans. In the words of one official: "We may not agree with the British, but we know how to talk to them; but it sometimes seems that the Germans come from another planet."

It is not surprising, therefore, that the partnership has only flourished to the extent that it was driven from the top. Mr Georges Pompidou and Mr Willy Brandt allowed it to be fallow, but Mr Helmut Schmidt and Mr Valéry Giscard d'Estaing revived it, and launched the European Monetary System. Today, as for the past six years, the personal factor is even more powerful and productive.

The first big joint initiative by Messrs Kohl and Mitterrand was the proposal, at the 1985 European summit in Milan, to negotiate a new Treaty of European Union. The resulting Single European Act set new targets for economic integration and lifted the EC out of a decade of European pessimism. That in turn gave the impulse for further integration – to today's twin negotiations on political

union (Epu) and economic and monetary union (Emu). What is striking about the current phase is that France and Germany have repeatedly raised the stakes by lifting the target at which the Community should aim.

If the Maastricht summit matches the far-reaching ambitions assigned to it, it will largely be because of the efforts of Messrs Mitterrand and Kohl. Take Ecu. Negotiations for what is arguably the most sweeping single step towards integration yet taken by the EC have proved far easier than expected, largely thanks to the Franco-German relationship.

In the words of one of Bonn's principal negotiators: "There was a very deep German-French understanding on the fundamental point: that we really wanted it, that we were ready to give up our D-Mark, and that the French were prepared to accept a (German) concept that depended on monetary stability, the independence of the central bank, and a sound money policy."

In political terms, the French have recognised that we, with our 80m people, don't want to play a special role, we don't want to dominate. The Chancellor made that politically believable. He made it clear that he was prepared to lead Germany deep into Europe. On the other side, we are prepared to believe in their policy of (economic) stability. With that agreement, the drafts have proved negotiable."

On other issues Germany has shown a growing readiness to make the running. That is particularly true of the most recent joint proposals for a European defence identity (based on the Western European Union) and a Franco-German brigade. Those proposals, according to officials in Bonn, were almost entirely drafted in Chancellor Kohl's office.

The fact is that the Germans responded to the French desire for a more substantial political union with a real defence component, by giving them what they wanted, and something more. "It was our response to Mr Mitterrand's threat to withdraw all French forces from Germany," according to one official. "Our aim was to bind France in more closely, both to the alliance and to the Franco-German brigade."

The European corps would do that by keeping French troops in Germany, tied to German troops under NATO command (and, it is hoped, troops from other NATO member states).

Thus both sides have found the same policy response to cope with the strains after unification. Within six months of the fall of the Berlin wall, in November 1989, France had concluded that the only possible answer was to speed up integration of the Community. "Whatever the problem," French spokesmen used to say, "our answer is the same: more Europe."

A senior German diplomat agrees with that perception. "Over unification, France made a tacit linkage, and we accepted it. A unified Germany needs to be integrated into the Community."

Hence French determination, and Germany's willingness, to raise the stakes in the new European treaty negotiations. In Paris, deep down, there is an unspoken acceptance behind this strategy: that France at least, Mr Mitterrand and Mr Willy Brandt allowed it to be fallow, but Mr Helmut Schmidt and Mr Valéry Giscard d'Estaing revived it, and launched the European Monetary System. Today, as for the past six years, the personal factor is even more powerful and productive.

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union. But will the relationship ever be the same again? A logical consequence would be for the bilateral relationship to dwindle as a federal Europe grows. But that will depend on just how far the 12 can go towards a common foreign policy and defence.

The challenge will be to maintain the partnership beyond Maastricht, when the dream moves on from deepening the EC to widening its membership. For that is a question where Paris and Bonn are unlikely to find common ground so easily.

Buffett's
party time

Is Observer the only person getting a mite tired of investment superstar Warren Buffett's over-powering folkiness? He sometimes seems as if he has just fallen off the back of a watermelon truck. But thanks to his simple home-spun investment philosophies he sure as hell can run rings around those smart Wall Street types. Witness his recent two-page advertisement in the form of a chairman's letter to Salomon's poor shareholders. It is a model of common sense and humility.

Of course, there is the little question of how such a shrewd investor could have been taken in by the old Salomon top management team which has now departed in disgrace.

In the investment business, backing the right person can be more important than picking the right balance sheet. And in the case of Salomon, Buffett's initial judgment was not up to scratch, although he might yet be vindicated by his choice of Deryck Maughan as chief executive.

All of this would not be so bad for Buffett fans except for the fact that their hero now seems to have been bitten by the show-business bug. Next Monday he makes his movie debut with a guest appearance on ABC's All My Children (Buffett owns 19 per cent of the tv company) and he has already signed up for another gig – playing the ukelele for his son Peter's next LP. There is even talk that distant cousin Jimmy may join them.

Whatever happened to the publicity-shy Sage of Omaha?

Sporting chance

Tom Pendry, MP for Stalybridge and Hyde and a former Oxford boxing blue, is at the centre of the political infighting over who should succeed Denis Howell as Labour's

shadow sports minister.

Pendry, who seems to have moved up to the heavyweight class since being crowned middleweight colonial champion in Hong Kong in 1987, is in danger of being knocked over by the distinctive Kate Hoey, who holds a diploma in PE and has helped some of the stars of London's leading soccer clubs to keep match-fit.

With Neil Kinnock, the Labour leader, anxious to increase the number of women on the opposition front bench Hoey looks like getting the nod.

Gulf rift

When Gen Norman Schwarzkopf was made Knight Commander of the Bath in the Gulf War honours, diplomacy required that the same honour be bestowed on the Saudi crown prince, HRH General Khalid bin Sultan bin Abdulaziz Al-Saud. And tomorrow the Queen will duly lay the sword on General Khalid's princely shoulder.

The prince can easily spare the time for his visit to Buckingham Palace. A few weeks ago he was "promoted and retired" after a difference with the defence minister, Prince Sultan (brother of King Fahd), who happens also to be his father. Word has it that young Khalid, flushed with victory in Desert Storm, had been getting "too big for his boots".

Healthy effort

What on earth is the world coming to? Terry Carroll, one of the brightest stars at the National & Provincial Building Society, is taking a hefty pay cut and going to work for the NHS as finance director of Leeds General, the city's number two infirmary. Having been head-hunted

OBSERVER



"Do you impression of Norman Tebbit saying 'federalism'?"

for the job, he says he is attracted by the idea of serving the community and sees his mission as injecting some commercial logic into diverting more resources towards patient care. It all sounds very worthwhile and must gladden the heart of government ministers. However, with a property man like Tony Clegg as his new chairman – remember his £20n plus for Storehouse – Observer wonders how long it will be before Leeds General makes a takeover bid for Europe's biggest hospital – its close neighbour "Jimmies".

New construction

Sad times in the Alfred McAlpine construction clan. Jimmie McAlpine, son of Sir Alfred and grandson of Sir Robert – founders of two of Britain's best known construction companies – died last week. And now son Bobby, who succeeded him, has decided to hand over the chairmanship to the first outsider

in the firm's history. The 67-year-old Sir John Milne, who made his name at Blue Circle, is joining the board, and will take over next May when "Mr Bobby" reaches 60. The changeover marks a watershed in the firm's affairs. Bobby's father had headed the firm for over 40 years and remained life president until the end.

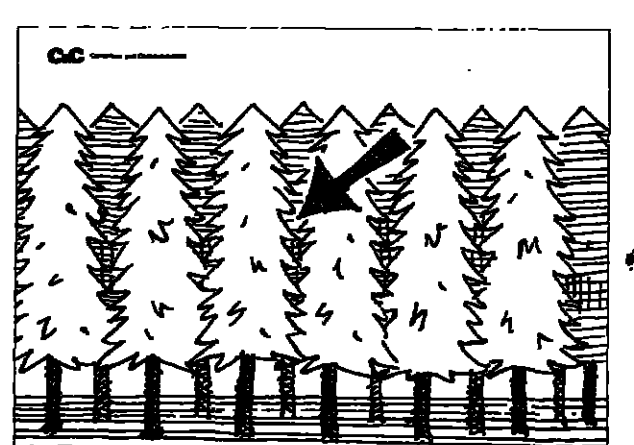
In Jimmie McAlpine's heyday the firm was far and away Britain's biggest road-builder. However, in recent years McAlpine has been drifting and investors have become increasingly restless. Last year Graeme Ogden, a former managing director of British Telecom, was imported to reverse the slide and Sir John Milne's appointment marks the completion of McAlpine's transformation into a more professional outfit.

Bobby McAlpine will stay on the board, the family trusts still own 20 per cent of the equity, and there are young McAlpines lower down in the business. But McAlpine is never going to be the same again.

Quality tested

No, no, please don't read too much into the fact that Girobank has been given the prestigious British Quality Award by its proud co-owner, Post Office chairman Sir Bryan Nicholson.

The British Quality Association is not going to allow accusations of favouritism to spoil its World Quality Day. It promises Observer that it is mere coincidence that Sir Bryan was asked to dish out the prizes at last night's award ceremony. Girobank – the first-ever financial institution to collect the honour – was picked by a group of independent experts led by a man from Rolls-Royce, no less. Even so, Observer can't help wondering why, if Girobank is such a high quality institution, the Post Office had to sell it for such a knockdown price last year.

Some exciting news
from a place you'd
least expect it.

NEC's new colour monitors have a bias to green. Stringent tests in Scandinavia on static and electromagnetic emission standards have placed them top of the environmental acceptability tree.

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ECONOMIC VIEWPOINT

Stability versus animal spirits

By Samuel Brittan

The governor of the Bank of England, Mr. Robin Leigh-Pemberton, provided in a speech to the Stock Exchange conference last Thursday an interesting resolution of the dispute between industry and the City about who was responsible for short-termism.

His basic answer was neither. It was the past failure of the so-called "authorities" to provide a "stable and inflation-free economy" which was at fault. This failure put unnecessary fear into rate of return calculations. It also led to painful stop-go cycles, when governments had eventually to act against inflation.

A superficial reaction is to welcome this *mea culpa*, so long as the Bank of England accepts its share of responsibility for recent mistakes and does not pretend that it was only the obstinacy of the Treasury and politicians that prevented its own brilliant analysis, predictions and advice from being followed.

But I would like to take the matter further. For some of the governor's recent speeches

Interestingly enough output was more stable than prices in the Gold Standard period before 1914

have been interesting enough to be worth taking issue with on their own terms, even though the governor's references to stop-go have a slightly dated air. Some of us can still recall the attacks on stop-go cycles made by many economic commentators in the 1950s and 1960s, and echoed by Harold Wilson when leader of the opposition. The original criticisms ground to a halt partly because Wilson's own governments failed to end these cycles. But in addition, studies showed that the variation of output growth around its trend was as great or greater in admired countries like Germany and Japan, then so far ahead of Britain in the international growth league.

What worries me now is that the governor, together with his counterparts in other European Community countries, is exaggerating the degree of year-to-year price stability for which it is realistic to aim, and neglecting the role of what Keynes called "animal spirits" in healthy capitalist growth.

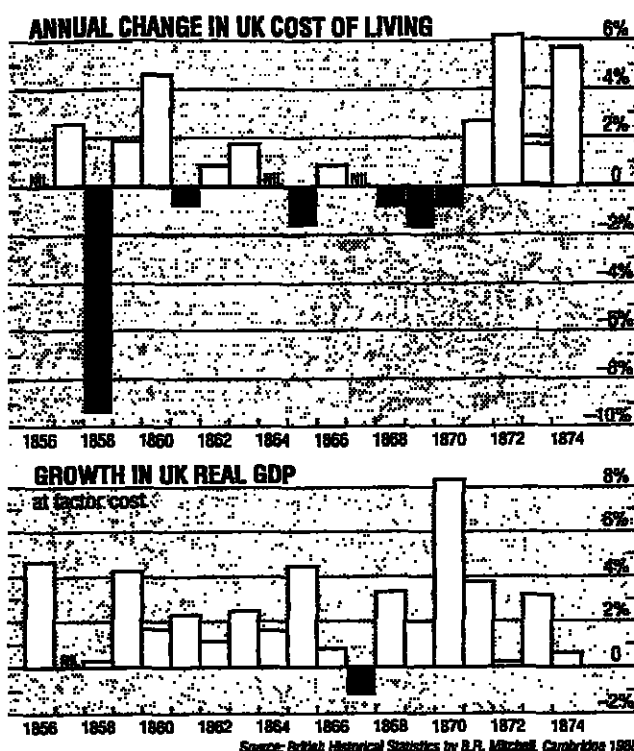
In this connection it is worth examining experience during the longest era of price stability the world has known, that of the pre-1914 Gold Standard. Over the whole period from

1846 to 1914 the UK cost of living was indeed highly stable. On average, prices fell by less than 0.1 per cent per annum. Yet this long-term stability masked very sharp fluctuations in both directions. In 1846 the cost of living fell by over 12 per cent and in 1893 it rose by a similar amount. These fluctuations were only slightly moderated as time went on. In the last full year of Queen Victoria's reign, 1900, prices rose by nearly 6 per cent. In 1908 they fell by over 2 per cent.

The period, 1855-1874, has been chosen for the illustration because there was then no trend either way in the cost of living. But there were still some violent fluctuations. Intermediate years, and these did not, incidentally, take place during either the American Civil War or the Franco-Prussian war. By taking Bowley's cost-of-living index based on a few working-class staple items, I have moreover biased the data against my argument. Wholesale prices indices, such as that of the Board of Trade, show much larger fluctuations.

These big short-term movements have not been used by American monetarists as an argument against the Gold Standard; and it is indeed true that year-to-year variations were less during the Bretton Woods period of semi-fixed exchange rates linked to the dollar, which President Nixon brought to an end by floating the US currency in 1971. Unfortunately, however, Bretton Woods was characterised not by stable prices but by creeping inflation, which accelerated to a trot in the years before the system broke down — largely because of the failure of the anchor country, the US, to play according to the rules. The Gold Standard era remains the one reference period for the price stability which the governor used.

Interestingly enough output was more stable than prices before 1914. During the worst two recession years, 1900 and 1903, the fall in output was less than in either the 1980-81 or the present British recession.



But there were still large fluctuations. Output growth in the period shown in the chart varied between minus 1.2 per cent and plus 8.4 per cent on the best rough estimates available for that distant period.

For the whole Gold Standard era, nominal GDP, which the governor would like to have as a policy objective, grew on average at an annual rate of 2.1 per cent, although no one then used the expression. But its stabilising influence was mediated through the system of gold coins, and there were large swings in individual years.

My interest in these past statistics was engaged by the discovery that the famous Austrian economist, Joseph Schumpeter, shocked respectably pre-1914 Viennese society by arguing that the inflationary effects of credit expansion stimulated economic growth. Schumpeter asserted that an inflation caused by commercial credit expansion was to the advantage of entrepreneurs,

and that their advantage became the advantage of all groups of society through their investments which brought about economic growth.

There was some evidence to support the great man. In addition to his celebrated cultural achievements, Austria-Hungary in the early 20th century saw an unprecedented rise in business profitability — and perhaps in economic growth. Yet there was consumer price inflation during those years, and the rate of credit expansion would have enraged financial puritans. Other aspects of that inflation would be equally familiar and horrifying to them. In the background was a balance of payments deficit due to the arms build-up. But Austrian industry escaped the usual crowding-out because the deficit was financed mainly from abroad.

There is indeed no evidence that long periods of inflation did growth any good or that long periods of deflation did it

much harm. In the UK the period from 1873 to 1896 used to be known as the Great Depression because prices (on the Bowley index) fell by an average of 1 1/4 per cent per annum. And it is no accident that the period saw the re-emergence of protectionist movements such as the campaign for Imperial Preference in the UK, and Bismarck's dishing of the German Liberals. But it is now known that real growth in the UK was almost as fast — averaging just under 3 per cent per annum — as during the rest of the Victorian and Edwardian era.

The moral is that sound money does not mean the absence of any change in the price level from one year to the next. It means something more long-term. In the heyday of the Gold Standard the best assumption a person could make, looking ahead on the basis of past experience, was that prices were as likely to fall as to rise. Because belief about prices in the longer term was so heavily anchored to expectations of zero inflation, actual changes in prices had little effect on nominal interest rates which remained remarkably stable — in Britain never straying far from 3 per cent, although Bank Rate could rise to 10 per cent in emergencies. Long-term investment was made on the assumption of stable prices. The breadwinner could plan for his grand children or his business, knowing that neither inflationary nor deflationary moves would get out of hand.

In the framework Schumpeter's mild inflationary booms were beneficial because of the underlying belief that prices would return to normal, although no one knew quite when. In the meanwhile the price level could take the strain of a domestic boom, rearmament, minor wars, crop failure or whatever else was producing pressure.

Schumpeter's credit expansions lasted for a few years at a time and were usually succeeded by a period of restructuring that he himself called "a gale of creative destruction". Its application to the US today was explained in an article on this page on Tuesday by Stephen Roach of Morgan Stanley under the title "Why US services need a shakeout".

According to two Stanford academics, the "vision thing" means a challenging short-term goal, but also a guiding philosophy. For central banks that must be the search for some modern version of the Gold Standard, which leaves room for animal spirits and creative destruction in a framework of long-term stability.

BOOK REVIEW

Rival prescriptions for success

THE BILLION DOLLAR BATTLE
By Matthew Lynn
Heinemann £16.99, 244 pages

Glaxo, the pharmaceutical group, is Britain's most striking corporate success story of the last 10 years. Indeed, it is the only UK company in recent memory which, by organic growth alone, has risen from the middle ranks to become a leader of an important international industry.

Can other companies learn anything from its success? And can Glaxo — now the second in the prescription drugs business — achieve its overriding corporate ambition and overtake the world leader, Merck of the US?

The answers, according to Matthew Lynn, are not much and definitely not. He sees the battle between Glaxo and Merck, from which his book takes its title, as a fight between black and white. Glaxo, led by "the dark and African river blazes" (Merck), is doomed eventually to lose to Merck and "the light and airy genius" of its chief executive Roy Vagelos.

Merck, Lynn feels, "succeeds because it puts the product first and builds around it a streak of idealism", whereas Glaxo "is a hollow enterprise, lacking purpose and lacking soul". He claims that Glaxo's "main impact upon the world has been only negative. It devoted a lot of time and energy to replacing one perfectly adequate ulcer drug [SmithKline Beecham's Tagamet] with another very similar drug [Glaxo's Zantac] which happens to cost considerably more".

Lynn, a journalist who works on Business magazine until it closed this summer, unashamedly twists facts to fit his black-and-white theme. It is true that the development of Zantac, the drug that has fuelled Glaxo's explosive growth since 1989, was inspired by Tagamet and that the two drugs work in a similar way. (They stick to and block "H2-receptor" sites in the stomach wall. This prevents a natural body chemical called histamine binding to the sites and triggering the excessive acid secretion which causes ulcers.)

But Lynn ignores the fact that, according to most gastrointestinal specialists, Zantac is an improvement on Tagamet

and deserves the premium price charged by Glaxo.

If Zantac was "blatantly a 'me too' product with nothing more to say in its favour", as Lynn claims, doctors in the cost-conscious 1990s would be switching prescriptions back to the cheaper Tagamet. But, in fact, Zantac sales are still growing.

The book praises Merck for combining excellent commercial results with a sense of social mission. Lynn's main evidence for the saintliness of Merck is the company's decision to develop one of its veteran medicines into a cure for African river blindness (Mecanzan) and then give the drug away. But he does not analyse the costs and benefits of this philanthropy, which has done wonders for the people of

The unbalanced and unsympathetic picture of Glaxo that emerges from this book is partly the company's fault

Africa and for Merck's image. Glaxo might well have made a similar gesture if it had been in a technical position to do so — and then Lynn would probably have portrayed it as a successful PR ploy.

Even so, the book does include some revealing background information about Glaxo's "parallel development" programme for Zantac, which enabled the company to launch the ulcer drug only five years after its discovery. (The process takes 10 years for most medicines.) Encouraged by Glaxo's R&D director — poured funds into running different development procedures simultaneously. For example, long-term toxicity testing started before the results of short-term tests were known.

Glaxo and Jack did stake

the whole future of Glaxo on Zantac in the late 1970s. If an unforeseen side-effect had killed the drug after tens of millions of pounds had been spent developing it, Glaxo could probably not have continued as an independent pharmaceutical company. Lynn says the likelihood of success was no more than 50:50. But fortune on this occasion favoured the brave.

Lynn has less to say about Glaxo's recent strategy of pouring hundreds of millions of pounds a year in profits from Zantac into developing a range of innovative drugs for the 1990s, including the first effective treatments for nausea and migraine. Glaxo has become an outstanding example of an international science-based company. It has shown how successful a long-range strategy based on heavy research spending can be.

The unbalanced and unsympathetic picture of Glaxo that emerges from this book is partly the company's own fault. While Merck welcomed Lynn to its headquarters in New Jersey with open arms and arranged interviews with several senior staff, Glaxo was suspicious from the start and gave far less co-operation — a sign perhaps of the "neurosis" that he claims is rampant in the company.

As a result much of Lynn's inside information about Glaxo comes from a small number of disgruntled former employees who have left the company in recent years. The impression given is not wholly wrong. Anyone advertising for biomedical researchers in the UK is liable to receive applications from a disproportionate number of Glaxo scientists. It is not an entirely happy company and perhaps it needs a period of consolidation after the astonishing growth of the past 10 years.

But a straw poll of researchers in other pharmaceutical companies suggests that the industry's long-term money is on Glaxo to beat Merck. As the managing director of one large US drug company says: "I respect them both but I own shares in Glaxo, not in Merck."

Clive Cookson

LETTERS

A partisan voice for the gas consumer

From Mr Ian Povey.
Sir, Your leader "Regulating the regulators" (November 11) highlights several questions arising from new powers that the Competition and Service (Utilities) Bill bestows upon the regulators.

Another question is whether the consumer needs a partisan voice, free to criticise the *ad hoc* impartial regulator and the government which appoints him, if the interests of a few million shareholders appear likely to be displaced by the interests of several million captive customers in an authorised monopoly. In gas, where shareholder democracy

is presently at risk from fundamental proposals to restructure British Gas and its market, the answer is "yes".

British Gas will neglect its fiduciary duty to institutional and private shareholders if it continues meekly to accept the erosion of its profit base and its exclusion from consultation about its future. In consequence, it could eventually persuade the regulator and the government to tone down their existing ideas for ending the company's statutory monopoly.

That has been the pattern in Europe where, this month, the Council of Energy Ministers modified the Commission's initial

ideas for liberating the gas market by 1993; the changes were in response to intense lobbying, by monopoly-based gas companies in the member states, that went unchallenged by any co-ordinated consumer voice. In the UK, the public debate about ending the gas monopoly will include the independent voice of a Gas Consumers Council which, in contrast to consumer representation committees in electricity and water, owes no formal allegiance to the regulator.

Ian Povey,
Gas Consumers Council,
15 Wilton Road, SW1

EC will ensure good value in local services

From Mr Stephen Hall-Jones.
Sir, Mr Bryan Gould in his interview (November 11) demonstrates a lamentable ignorance of the impact of Community Directives on compulsory competitive tendering for the delivery of local services. He speaks as though, were Labour to form the next administration, he could leave "contracting-out negotiations as a last resort to be forced on poor performers".

This is the kind of thing that will plague Labour in its new-found espousal of the European dream because, of course, local authorities will, thankfully, not be able to retain the provision of local services to their own in-house workforce. Already there are compulsory procurement procedures for public supply contracts and public works contracts and new rules will come into effect on July 1 1992 for public procurement in water, energy, transport and telecommunications. A draft Directive is already before the Commission to establish public procurement rules affecting the supply of services in maintenance, repair, refuse disposal and conservation, to name but a few.

Fortunately, the EC has had the good sense to realise that compulsory competitive tendering (CCT) means value for money in the provision of local services and when it is local taxpayers' money which is being spent, that ought to be the first priority. It is nonsense to suggest that CCT means that quality is lost sight of — it is precisely because the buyer can enforce stringent quality controls that quality of local services procured under CCT is so high. Remember what used to happen when local authorities tried to discipline refuse collecting staff for poor performance — wildcat strikes.

I am sure I was not the only reader to suffer a frisson of fear at the dreadful prospect of a return to Labour's "jobs-for-the-boys" attitude that reduced the supply of local services to a shambles in the 1970s. Thankfully, Mr Gould's ideas are not, or will not be, permitted under Community legislation and are therefore as repugnant to law as they are to common sense.

Stephen Hall-Jones,
113 Chatsworth Road,
Wilkesden Green, NW2

Co-ordinated pay bargaining

From Ms Molly Meacher.

Sir, David Goodhart rightly points out that co-ordinated pay bargaining has helped steady growth to be maintained in both the Japanese and German economies ("Co-ordinated pay backed by PM's advisers", November 13). Significantly, however, co-ordination can be at least as effective in a decentralised pay bargaining system as centralised one. This is the most important lesson emerging from our highly successful conference on co-ordinated pay bargaining on Tuesday.

Employers are understandably unwilling to return to industry-wide agreements or any form of centralised system of pay bargaining. The main reason for employer resistance to our proposals has been a fairly widespread misunderstanding that co-ordination would undermine the flexibility inherent in a decentralised system.

As politicians and employers understand the compatibility between co-ordination and decentralisation of pay setting, support for these proposals is growing. However, for the record, the Campaign for Work has not had either formal or informal meetings with John Major's policy unit.

Molly Meacher,
director,
Campaign for Work,
Amazez B,
Tottenham Town Hall, N15

Difficulty of analysing BT profits

From Mr Lawrence Heyworth.

Sir, Malcolm Argent of BT (Letters, November 6) criticised Hugo Dixon's article, "A lot of money on the line for BT" (November 1) which asserted that BT's profits are considerably above average. He also criticised the writer for having "dazzled himself" by relying on one stockbroker's data. As the stockbroker who provided the data, I should like to comment on Mr Argent's criticisms.

Mr Argent makes a number of points to suggest that meaningful comparison of BT's profitability with that of other operators or with that of British industry may actually not be possible. While his individual points all have some merit, it is noteworthy that Mr Argent does not mention the cash measure of profitability which is the least susceptible to his kind of criticism. BT is substantially more cash generative than any other comparable operator, both on an absolute and a per-line basis (and after adjustments to reflect differences in activities).

In the year to March 1991, BT had a cash surplus of \$611m and will, on our estimates, generate a similar surplus in the current year. Many would regard this as pretty unambiguous evidence of a near-monopoly's excessive profits.

Mr Argent goes on to say that "a more relevant international comparison capable of more objective evaluation is prices for the consumer". As I am sure Mr Argent knows, price comparisons between operators are subject to quite as many difficulties as profit

ability comparisons, as demonstrated by the OECD study on the subject. Be that as it may, Mr Argent says: "BT's prices stand up well to comparison with those offered by major operators in North America and Western Europe." As far as Europe is concerned, Ofel publishes an annual comparison of prices in the UK, France, West Germany and Italy. The conclusion of Ofel's latest study, in February, was that, although BT's relative position worsened, its prices still seemed to be "broadly in line with European figures". Does this show BT's prices standing up well to comparison? There is a strong argument that, considering the relative financial burdens and investment programmes of the major European operators, BT's prices should be significantly lower than the average.

In conclusion, I would suggest that Mr Argent's criticism of your article is — to borrow his word — fundamentally flawed. Hugo Dixon should be congratulated for bringing to the public's attention a very important question which Sir Bryan Carlsberg will need to examine in next year's pricing review. Are BT's prices £1,000m higher than they need to be, and, if so, should they not be reduced?

Laurence Heyworth,
director,
Robert Fleming Securities,
25 Cophthall Avenue, EC2

Fax service
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INTERNATIONAL
ESSAY
9-11
COMPETITION

The AMEX Bank Review Awards
In memory of Robert Marjolin

The editors of The AMEX Bank Review are pleased to announce the winners of the 1991 Essay Competition in international economics and financial markets held in memory of Robert Marjolin. A former adviser to the Review, Professor Marjolin was the first head of the OECD (then the OEEC), Vice President of the European Commission, and one of the leading architects of the European Community.

All prize winning essays are published in "Finance and the International Economy: 3", Oxford University Press, ISBN 0-19-828766-6 price £9.95.

FIRST PRIZE \$25,000
Jeffrey A. Frankel
University of California, Berkeley
"A New Blue Economy in Pacific Asia"

SECOND PRIZE \$10,000
Robert Z. Lawrence, John F. Kennedy
School of Government, Harvard University
"Emerging Regional Arrangements:
Building Blocks or Stumbling Blocks?"

THIRD PRIZE \$5,000
Daniel Gode, Centre for European Policy Studies, Brussels
and Alfred Seidhardt, European Investment Bank
"Einigkeit Macht Stark — The Deutsche Mark Alone?"

SPECIAL MERIT AWARDS \$2,000
Joseph R. Wiegmann,
Bank for International Settlements, Basel
"Corporate Control and Financial Information"

Alan S. Blinder,
Princeton University
"Profit Maximization and International Competition"

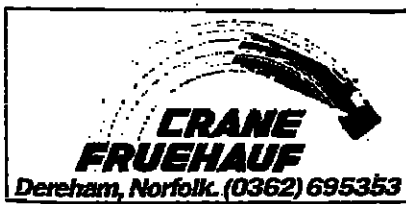
John L. Casti,
Technical University of Vienna
"Money is Power, or Why Finance is too
Complex for Physics"

Bernard M. Hoekman, GATT Secretariat, Geneva
and Pierre Sauvé, OTTN - External Affairs, Canada
"Information Technology: Trade in Financial Services
and Evolving Regulatory Priorities"

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INSIDE

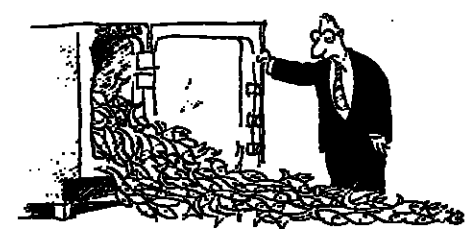
McDonnell Douglas confirms sale talks

Shares in McDonnell Douglas, the US aerospace group, rose sharply for the second successive day yesterday as the company confirmed that a group of outside investors was discussing buying up to 40 per cent of its commercial aircraft business for around \$2bn. **Page 25**

VSEL pleads for frigate order

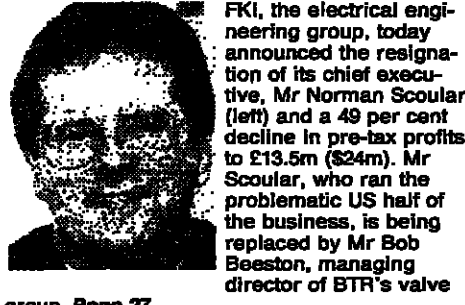
VSEL Consortium, the UK builder of Trident submarines which is making big cuts in its workforce, said it was critically important for the group to win an order to construct up to three Royal Navy Type 23 frigates. **Page 26**

Fishmongers in suits



Norway's main banks are to diversify into selling frozen farmed salmon in an attempt to recover loans of up to Nkr5bn (\$780m) made to the fish farming industry. **Page 22**

Double blow for FKI



group. **Page 27**

Electrocomponents falls 18%

Electrocomponents, a leading UK distributor of electronic and electrical components, announced the resignation of its chief executive, Mr Norman Scouler (left), and a 49 per cent decline in pre-tax profits to £13.5m (\$24m). Mr Scouler, who ran the problematic US half of the business, is being replaced by Mr Bob Beeston, managing director of BTR's valve group. **Page 27**

A lifetime for the bank

Mr Jorge Yaur, the 72-year-old owner and president of Banco de Credito e Inversiones, Chile's fifth-largest bank, died on the day he finished paying his bank's \$140m debt with the Central Bank of Chile. Other Chilean banks have made fewer sacrifices. 10 still carry debts to the central bank totalling about \$3bn. **Page 24**

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFr)	
Riese	778 + 9	Navigation Mkt	1281 + 21
Accor	354 + 12	Total B	1000 + 37
Accor	415 + 9	Paribas	
Paribas	632 - 15	Arjantin Press	2150 - 58
Accor Int	745 - 8	Credit National	1030 - 35
Guinness 1M	300 - 8	Im de France	890 - 20
new YORK (\$)		TOYOTA (Yen)	
McDonnell Doug	75 1/4 + 2 1/2	Kanzaki Paper	622 + 50
Paribas	49 1/2 + 1	Rhone-Poulenc	1900 + 20
Coccyus	14 1/4 - 1/2	Siemens	750 + 50
US Govt	115 + 22	Toyoko	1150 + 140
Intrepid	45 - 1/2	Yamaha	1250 - 100
Yamaha	84 1/2 - 1/4	Yamaha	1800 - 170
Nike	59 1/2 - 1/4		

LONDON (Pence)		LONDON (Pence)	
Riese	138 + 6	Accor	194 + 13
Accor	35 + 3	Guinness 1M	300 - 8
Paribas	632 - 15	Accor Int	745 - 8
Accor Int	745 - 8	Guinness 1M	300 - 8
Guinness 1M	300 - 8	Accor Int	745 - 8
Accor Int	745 - 8	Guinness 1M	300 - 8
Guinness 1M	300 - 8	Accor Int	745 - 8
Accor Int	745 - 8	Guinness 1M	300 - 8
Guinness 1M	300 - 8	Accor Int	745 - 8
Accor Int	745 - 8	Guinness 1M	300 - 8

Buoyant Siemens shrugs off losses at Nixdorf

By Andrew Fisher in Frankfurt

SIEMENS, the German electrical and electronics group, yesterday announced a 7 per cent rise in net profits to DM1.8bn (\$1.1bn) for the financial year to September 30, 1991, in spite of a continued heavy loss at its newly acquired Nixdorf operation. The Munich-based group said that Siemens Nixdorf Informationsysteme (SNI), formed by putting together its own computer operations with those of the loss-making Nixdorf, made a net loss of DM180m; no comparative figure was available. The loss was caused by difficulties in the industry and restructuring and merger costs.

Since Siemens bought Nixdorf, formerly one of Germany's most successful corporate high-flyers, competition in the world computer industry has become tougher. However, SNI managed to keep its turnover at DM12.1bn, a fall of 2 per cent, and to record a 9 per cent rise to DM13bn in new orders.

Its domestic order intake rose by 16 per cent to DM4.3bn, with a 2 per cent decline abroad to DM4.7bn. Siemens recently announced plans to pay nearly DM2bn for the remaining minority stake in Nixdorf.

Siemens said losses at SNI and the semiconductor division, where it recently announced a joint venture with IBM of the US, were more than offset by improved earnings from the group's other sectors and from its large holdings of securities. The company is holding its dividend at DM13.

The improved group profits follow a strong second half after Mr Karlheinz Kaske, chief executive, warned initially that profits could be flat.

The group booked a powerful 21 per cent increase in new orders to DM52bn, of which 9 percentage points reflected newly acquired companies such as Nixdorf, parts of Plessey of the UK, and Duowang, the German rail equipment concern.

Turnover was 16 per cent higher at DM73bn, with the acquisitions also accounting for 9 per cent of growth. Siemens has already said that start-up losses in east Germany would be around DM100m in 1990-91.

With a strong impetus from German unification, new domestic orders were 49 per cent higher at nearly DM37bn, with foreign business up by 15 per cent to DM45bn.

The most impressive order growth was shown by transport systems, with a 71 per cent rise.

THE UK Office of Fair Trading is considering investigating BT's Yellow Pages business for anti-competitive practices, according to the prospectus for the government's £5bn (\$10.5bn) sale published yesterday.

The OFT said if it took the matter further it would refer the £280m business to the Monopolies and Mergers Commission.

Regulatory pressure on BT was heightened with the added disclosure that Ofel, the industry regulator, is investigating whether BT is unfairly cross-subsidising its £1.35bn business of supplying customers with telecommunications equipment.

Neither the Yellow Pages directory business nor the equipment supply business come under Ofel's current price controls. BT believes neither action would be likely to have a material effect on its profitability.

The new regulatory action

BT faces two investigations for anti-competitive practices

By Hugo Dixon and Roland Rudd in London

comes on top of existing concern about future regulation of the company's prices and profits which were not dispelled by the prospectus.

News of the possible investigations came as Mr Norman Lamont, chancellor, said that up to two thirds of the £5bn sale could go to small investors if demand was particularly strong.

Around 5m people have registered for shares, with 75 per cent deciding to go through a share shop.

Mr Gordon Brown, Labour's trade and industry spokesman, claimed the share sale was costing the British public £1bn. He said sweeteners to investors were costing £300m, City and marketing fees came to £100m, and he attributed a further £600m to the recent decline in the company share price.

However, the Treasury said the sale had cost the public less than any other privatisation in proportion to the amount of money being raised.

BT has received a request from the OFT for information about its Yellow Pages business. The only competition to the Yellow Pages comes from Thomson's business directory.

The OFT has already investigated Yellow Pages once, in 1994. At the time it gave it a clean bill of health.

According to Warburg Securities, revenue from BT's Yellow Pages increased fivefold from 1981 to 1989 and last year rose to £290m. Its operating margins are

between 35 per cent and 40 per cent. The business has a negative working capital because advertisers pay in advance, and BT pays its expenses in arrears.

Ofel said it may conclude its investigation into BT's equipment supply business by the end of the year.

The prospectus also revealed that BT's capital expenditure is expected to be slightly below 1991's £2.72bn. This in turn was a fall from £3.12bn in 1989-90. **Lex, Page 20**

Hugo Dixon and Roland Rudd look at the potential for risk and reward Prospectus reveals much uncertainty



Iain Vallance (right), BT's chairman, with UK chancellor Norman Lamont

Investors had hoped that yesterday's prospectus for the UK government's £5bn (\$10.5bn) BT share sale would reduce the uncertainty over future regulation of the company's prices and profits.

Yet not only did it fail to answer the question of how Ofel, the industry regulator, would act in next year's BT price review. It also raised a series of regulatory concerns by revealing that the company is being investigated for anti-competitive practices in the supply of telephone equipment and over its Yellow Pages business.

The government has made clear that investing in shares involves risks and rewards. With pre-tax profits of £3.07bn in the financial year to March 1991, BT clearly has the potential to provide shareholders with substantial rewards. But the prospectus also highlights the risks.

Sir Bryan Carsberg, Ofel's director general, was eventually persuaded by the government's advisers to sign a letter at the end of the prospectus's section on regulation. But it had the reverse effect to that intended.

Investors have been concerned they might buy shares only to find a much tighter regulatory regime following next year's price review. Sir Bryan described the method used in the company's previous price review but went on to explain he would not necessarily use the same method next year.

His final sentence said: "It should not be assumed that I shall necessarily be employing the methodology which I employed for the 1988-89 price reviews or that I shall reach the same or similar conclusions on similar issues."

Mr Norman Lamont, UK chancellor, said Sir Bryan had made the future regulatory framework "crystal clear". The problem for investors is that Sir Bryan, according to Ofel, had made it clear "he is leaving his options very widely open". Ofel said that nothing in the statement was "intended to rule out anything".

Mr Lamont said the government could not "fetter" Sir Bryan because he was an independent regulator. Mr Francis Maude, financial secretary, interrupted to add: "Sir Bryan cannot fetter his own discretion."

Institutional investors yesterday complained that Sir Bryan's statement has made matters worse. One said: "Sir Bryan has confirmed what we feared: the regulatory regime could change for the worse after the sale." Another said: "I do not think we will get involved in the sale." Such threats may be idle, although institutions may bid for shares at a low price.

The prospectus also revealed three new concerns. ● The Office of Fair Trading has asked BT for information about its Yellow Pages business. The OFT has indicated it is considering investigating the business for

anti-competitive practices.

● Ofel is investigating whether BT is unfairly cross-subsidising its £1.35bn business of supplying customers with telecommunications equipment. Sir Bryan believes a cross-subsidy exists and he is "mindful to direct BT to take certain steps" to remedy the situation.

● BT will eventually lose exclusive control of all the radio spectrum it currently manages. The company uses radio spectrum throughout its network and believes that the loss of control will reduce the speed and flexibility with which it provides new radio links.

Large investors will be penalised by being allocated fewer shares than they want in the offer if they are judged to have "manipulated" the company's share price

before the sale. Lord Cairns, chief executive of S.G. Warburg, the government's lead adviser, said that selling large amounts of shares or getting up to "dirty work" in the options market would count as manipulation.

Some foreign investors, from continental Europe, may also be worried at the requirement to give their names when applying for shares. This is designed to help spot manipulation but is unusual practice in some foreign markets.

There are also lingering political uncertainties heightened by next year's UK general election. The opposition Labour Party has made clear it will not renationalise the company but it will toughen the regulatory framework. The minority Liberal Democrats yesterday spelt out plans

to break up BT to promote competition and cut excess profits. A final concern for investors is the cautious tone on BT's prospects in the document. The last sentence in the prospectus section said: "With growing competition and regulatory pressure, BT's future is inevitably more uncertain."

The equivalent remarks in the original privatisation prospectus of 1984 were "there are good prospects for the future development of the business".

Mr Laurence Heyworth, a stockbroker at Robert Fleming Securities, said: "The hype surrounding the issue is still tending to obscure the fact that BT is not a wonder company or a wonder stock. BT is simply a more than somewhat inefficient telephone company."

Wagons-Lits shareholders challenge Accor bid in court

By Andrew Hill in Brussels

DISGRUNTLED shareholders in Wagons-Lits are challenging in the Brussels commercial court the FF2.2bn (\$900m) bid for the Franco-Belgian travel company by Accor, the French hotel group. Accor claimed last week it had won sufficient acceptances from institutional investors to give it control of Wagons-Lits. But the Brussels court could force the French company to unwind the takeover.

Sodexo, the French catering group which owns 50 per cent of Wagons-Lits, and Belgian and British shareholders accounting for between 2 per cent and 3 per cent of the company, have begun three separate legal actions against Accor.

Sodexo's complaint is particularly embarrassing for Mr Paul Dubrule, Accor's joint chairman, who said last week that the cater-

ing group had finally agreed to accept the offer.

The minority shareholders claim that the FF2.2bn share offer is too low, and that effective control of Wagons-Lits actually changed hands in June 1990 when Accor and Société Générale de Belgique, the Belgian holding company bought into the company at FF12,500 a share.

That purchase put pressure on Sodexo to reduce its 20 per cent stake in the company earlier this year, and edged out Sodexo's chairman Mr Pierre Bellon, who was chief operating officer of Wagons-Lits.

Mr Bellon, said in the French and Belgian financial press yesterday that Accor's offer document had lifted the "smoke-screens" hiding the decision-making process at Wagons-Lits since

La Générale and Accor bought their 27 per cent stake.

A spokeswoman for Accor - which has been sparing with Sodexo since last year - said she did not think the Sodexo complaint was well-founded.

Wagons-Lits's share price, dormant until yesterday, rose FF210 to FF280 in Brussels. Sodexo was backed up yesterday by minority shareholders, including pension and investment funds managed by almost all Belgium's largest banks and Norwich Union, the UK insurance company.

They have started summary proceedings to force further information out of Accor, and the court should reach a decision within two weeks. Deminor, which represents other minority shareholders, has also begun legal action against Accor.

Rhône-Poulenc advances 7.4%

By Alice Rawsthorn in Paris

RHÔNE-POULENC, the state-owned French chemicals group which earlier this week announced plans to restructure its UK operations, saw pre-tax profits increase by 7.4 per cent from FF3.31bn to FF3.55bn (\$630m) in the first three quarters of the year on sales which rose 7.5 per cent from FF58.45bn to FF62.84bn.

The group's operating profits rose by 8.1 per cent to FF2.89bn after provisions for restructuring of FF230m, down from FF227m. However net profits fell by 12.5 per cent to FF1.72bn in the nine months to September 30.

Rhône-Poulenc's performance improved during the course of the first three quarters. The rate of both sales and profits growth was higher in the third quarter than the whole period.

Rhône-Poulenc said it expected this improvement to continue in the final quarter, when its results should be ahead of the same period of the previous year.

In the three months to September 30, sales rose by 11.3 per cent to FF20.6bn and operating profits by 39 per cent to FF1.5bn. Rhône-Poulenc produced net profits of FF731m, compared with a loss of FF208m in the same period of 1990.

This increase in profits was fuelled by a strong performance from the pharmaceutical division, in particular from Rhône-Poulenc Rorer, the US drug producer that the French group took control of last year.

In contrast, Rhône-Poulenc's chemical and minerals interests have performed poorly reflecting

the general economic slowdown. Its fibre and polymer division also suffered from the economic environment but remained stable.

Specialty chemicals made progress and the agricultural products division produced an improved result on the third quarter of 1990. Similarly Rhodia in Brazil has returned to profit.

Rhône-Poulenc said it anticipated that these broad trends would continue in the final quarter, when another strong performance from pharmaceuticals ought to compensate for the ongoing difficulties of chemicals and fibres.

This pattern should be accentuated by the fact that the pharmaceuticals division traditionally makes a large proportion of its profits in the fourth quarter.

FUTURE PERFECT

For those who depend on income from investments, bank and building society deposits are less than ideal. Not only do interest rates fluctuate, they offer no protection against the erosion of capital by inflation.

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INTERNATIONAL COMPANIES AND FINANCE

Lower forecasts hit Ratners shares

By John Thornhill in London

SHARES in Ratners Group, the UK jewellery retailer, were affected again as analysts continued to downgrade their profit forecasts.

Nervousness over the group was also fuelled in the City of London by the resignation of Mr Gerald Ratner, chairman and chief executive, as a non-executive director of Morweb, the electricity company, "because of pressures of his other work".

Ratners' shares fell a further 8p to 49p yesterday after heavy falls in recent days. Two months ago the shares stood at more than 100p.

Yesterday, Morgan Stanley,

the US securities house, downgraded its forecast for this year to \$45m (\$78.8m). Earlier in the week, Nomura cut its forecast from \$55m to \$40m for the current year and from \$65m to \$50m for next year.

Ratners is known to have been looking for six months to split the roles of chairman and chief executive but has had difficulty finding a suitable candidate to join the board.

In past years, the company's shares have often been affected in the run-up to the Christmas trading period as City nerves have frayed over its prospects during the vital few weeks that account for about 50 per cent

of its profit. The situation has been exacerbated this year by the continuing recession in the US after early indications that the economy may be turning round.

Ratners is heavily exposed to the US market after the acquisition of the Sterling and Kay jewellery chains.

Doubts have also been raised about the strength of the recovery in the UK market which has been experiencing some glimmers of revival. Ratners accounts for one-third of the UK jewellery market.

The company passed the month of its peak borrowings in October. It has borrowing

facilities of \$500m and seems unlikely to have come close to this limit.

However, Ratners has an outstanding \$44m Eurobond issue due next October. It has also suffered from several recent flops for its auction market preferred stock (AMPS) in the US which has increased its borrowing costs.

Mr John Smith, retailing analyst at UBS Phillips & Drew, said: "Some form of refinancing is a distinct possibility in the near future. But the rumour-mongers have now got hold of Ratners and the share price is moving irrationally."

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Banks throw rescue line to Norway's salmon farms

By Karen Fossli in Oslo

NORWAY'S leading commercial banks are being forced to diversify into selling frozen salmon in an attempt to recover loans of up to Nkr50m (\$750m) made to the beleaguered fish farming industry.

Under the terms of an emergency package, announced after an all-night meeting yesterday, the banks will take over day-to-day sales operations of the industry, which has amassed a 32,000-tonne mountain of frozen salmon.

Norway is by far the world's largest salmon producer and, during the past three years, has become the victim of its own over-production, which has caused a world glut.

A state-funded company to be administered by 16 banks, including the top three - which are themselves facing a financial crisis - has been established to dispose of the salmon mountain.

The frozen stocks represent about one-fifth of Norway's annual salmon production. Some producers have allegedly been selling the product at below world market prices in the European Community and in the US, their two biggest markets.

The US was subsequently forced to levy heavy countervailing duties on the imports of Norway's farmed salmon, and the EC last week implemented minimum price conditions. Because of weak markets, the salmon farmers' sales association, *Salmon Norge*, has been forced to sell its salmon to service their bank debts.

This has forced the state to intervene and make a deal with the banks. The banks, however, are forbidden to sell the salmon in the EC. They may be forced to sell at well below the Nkr300 per kilogram market price, to east Europe and possibly the Soviet Union.

A minimum of 50 per cent of the proceeds of the salmon sales will be handed over to the banks on an individual client basis. This will allow the salmon farmers to return to partly service their debt to the banks. The banks have also agreed to forego Nkr280m of the debt, and are to front an additional Nkr55m to help bail them out of their crisis.

The irony of the Nkr735m bail-out is that the salmon farmers are partly to blame for the current financial crisis of Norway's banks, which funded the rapid expansion of the industry in the 1980s.

The state, which has effectively administered Norway's banks since providing a Nkr11.5bn rescue package, is not expected to recoup the Nkr400m non-interest bearing loan fronted to establish the bank's new salmon enterprise.

The state will also lose some Nkr60m on VAT tax, which it stood to earn if the 32,000 tonnes of salmon had been sold.

Call to alter Swiss practices on foreign shareholdings

By William Dullforce in Geneva

RAPID and radical changes in Swiss companies' practices towards foreign shareholders are called for in a study published by Bank Julius Baer.

Abolition of Lex Friedrich, the Swiss property law which limits the acquisition of land by foreigners, has become a matter of urgency for companies listed on the Swiss stock exchange, says the Zurich investment bank in a two-part publication "Shareholder Restrictions in Switzerland".

The law serves as a pretext for *unkultivierung*, the word used to denote the restrictions imposed by Swiss companies on the transferability of their registered shares.

The reduction to a minimum of the registered share capital is a prerequisite for Swiss companies' ability to raise sufficient equity in the long term, the bank says. The reduction was also necessary, if Switzerland was to remain competitive as a financial centre.

The study, written by Mr Hans Kaufmann, head of Swiss company research, and Mr Beat Kunz, an analyst, found that 112 companies regularly analysed by the bank, 64 restricted the transferability of their shares. Of these, 36 per cent did not even accept as shareholders private foreign investors domiciled in Switzerland.

Although the nationality of the investor is not the only criterion used for limiting the entry of shareholders in their stock registers, *unkultivierung* has been practised for 110 years but was given greater scope in the 1936 revision of the com-

pany law designed to protect Swiss companies from Nazi German participation. Fears of the Swiss homeland being swamped by foreigners led to the passing in 1933 of the Lex Friedrich which limits the acquisition of land by "persons abroad", a term which covers legal entities domiciled in Switzerland but controlled by persons abroad. Many of the companies examined by the bank cited Lex Friedrich as the principal justification for their *unkultivierung* practices.

The Federal Council (government) has said that revision of Lex Friedrich is on its agenda. The bank says it would probably have to be abolished under the recent agreement to establish a European Economic Area between the European Community and the European Free Trade Association, to which Switzerland belongs.

Most companies, however, told the bank that, even without the law, they would not be prepared to alter their practices.

The revised company law in parliament will leave three remaining grounds on which a company may refuse to enter a purchaser on its stock ledger. When a percentage per cent holder stipulated by the company has been exceeded; When a false declaration has been made on behalf of a third party; When federal law is violated.

Because the transitional period before the introduction of the revised law could last up to five years, current practices are likely to continue for some time. The bank's study includes a guide to the practices of 64 Swiss companies.

Ciga Hotels may sell assets to cut debt

By Haig Simonian in Milan

CIGA Hotels, the quoted international hotel chain controlled by the Aga Khan, yesterday said it was considering asset sales, leaseback arrangements and other financial measures to cut group debt, which has risen to around L900bn (\$74.7m) against shareholders' funds of L370bn.

The group reported that its overall order intake in the first nine months of 1991 reached Sfr4.7bn, only slightly lower than the Sfr4.8bn recorded at the same point last year. Some of its businesses were doing very well, especially the medical division, which produces pacemakers and artificial hip joints and arteries. The locomotive division had enough orders to keep it busy for 30 months.

However, this would not be enough to offset expected losses in the Rütli textile machinery division, said the finance director, Mr Erich Müller. "If Rütli would only break even, we would have record results this year," he said.

Mr Müller said the directors had not yet decided whether to reduce the annual dividends. Last year, Sulzer raised the payout on registered shares with per value of Sfr1.00 from Sfr1.30 to Sfr1.50. On participation certificates of Sfr100 per value, the payout was lifted from Sfr13 to Sfr15.

He said that although the group had adopted a policy eight years ago of having dividends follow profit performance, the board would have to decide whether to maintain the dividend in anticipation of

Sulzer warns of profits drop

By Ian Rodger in Zurich

SULZER BROTHERS, the Swiss engineering group, warned yesterday that 1991 consolidated net earnings would be "considerably lower" than the record Sfr155m (\$106.5m) earned last year, due to a severe slump in textile machinery orders.

The group reported that its overall order intake in the first nine months of 1991 reached Sfr4.7bn, only slightly lower than the Sfr4.8bn recorded at the same point last year.

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He said that although the group had adopted a policy eight years ago of having dividends follow profit performance, the board would have to decide whether to maintain the dividend in anticipation of

a recovery in profit next year or reduce it in line with earnings.

Another factor was the possibility that a large extraordinary gain on sales of land near its headquarters in Winterthur would be recorded in the current year.

Mr Frits Fahrni, president, forecast an improvement in group profits in 1992 following restructuring and management changes in the textile machinery division.

Mr Fahrni said he did not expect a disposal into stable hands of the 30 per cent block of Sulzer shares held by Omni Holding, now in liquidation, by the end of the year. Sulzer said earlier this year it might welcome an "industrial partner" to take up the stake.

Linde expects 12% sales rise

By David Waller in Frankfurt

LINDE, the Wiesbaden fridges, fork-lift trucks, gas and engineering group, is expecting sales to rise 12 per cent to about DM6.8bn (\$4.15bn) in the current year, up from DM6.1bn in 1990.

Pre-tax profits will not grow at the same rate. According to Mr Hans Meinhardt, chief executive, the result for the year will be satisfactory, but at the nine-month stage, pre-tax profits were up only slightly over the previous year. Last year, the group's pre-tax profits rose by 0.5 per cent to DM470m on turnover up 11 per cent.

Speaking at a briefing in

Dresden earlier this week, Mr Meinhardt said sales in eastern Germany would be DM550m this year, but the eastern businesses were unlikely to do better than break even. Efficiency was not as high as in western Germany, but this was compensated for by lower labour costs.

Write-offs - primarily associated with the development of the gas business in the east and elsewhere - would rise about DM100m to about DM430m, constraining the growth in profits.

Mr Meinhardt said there was a "good chance" that the divi-

dend for the current year would be preserved at DM15 per share, the same as paid in 1990, reflecting confidence in the outlook for the group. Capital investment would amount to DM700m in the current year, up from DM580m in 1990.

In the nine months to the end of September, sales rose 11.4 per cent to DM4.59bn and order intake climbed 6.2 per cent to DM50bn.

Excluding orders for industrial plant, which jumped 60 per cent in the previous year, the rise in orders for the first nine months was about 12 per cent.

Land Securities advances 14% half-way

By Vanessa Houlder, Property Correspondent

LAND Securities, the largest and most robust property company in the UK, yesterday announced a 14 per cent rise in pre-tax profits from £14.7m to £16.1m (\$266.6m) for the six months to September 30.

Mr Peter Hunt, chairman, warned that growth had slowed, so the second-half profits were likely to be much the same as the first. He described the property market and economic conditions as "extremely difficult".

He reported that the number

of enquiries in central London, had picked up from the beginning of the year, although he was non-committal about prospects of recovery.

"The directors believe that improved prospects for the UK economy should, in due course, restore stability and ultimately growth to the property market, although recovery will be slow in sectors where current oversupply has to be absorbed," he said.

The results were in line with predictions, and the share

price edged down to 506p.

Land Securities is an established investment company with a relatively small exposure to empty developments: its low gearing, strong revenue account and conservative management style has helped it outperform its sector during the recession, although some analysts feel these traits will hold the shares back as the market recovers.

In the half-year, net rental income rose from £162.5m to £172.6m.

FAZ to build printing plant in east Germany

By Leslie Collett in Potsdam

FRANKFURTER Allgemeine Zeitung (FAZ), one of Germany's leading quality newspapers, is to invest DM150m (\$92.5m) in a new printing plant for its recently-acquired Märkische Allgemeine newspaper in Potsdam, east Germany.

The investment, which is one of the largest to date in Potsdam, will include machinery to print about 100,000 FAZs for distribution in east and north Germany.

The newspaper, with a total circulation of nearly 400,000, has been forced to deliver its early Frankfurt edition for distribution in Berlin and surrounding Brandenburg state.

The main German quality newspapers are competing intensely for readership in greater Berlin before the city becomes the functioning capital of Germany.

Mr Reinhard Mundhenke, managing director of FAZ, said the printing of the newspaper in Potsdam, just outside Berlin, would serve to improve distribution of the paper

in eastern Europe.

Märkische Allgemeine, with a circulation of 250,000, is a former Communist Party newspaper. It is the largest of five east German newspapers bought by FAZ. The Potsdam newspaper's present staff of nearly 300 would be maintained, Mr Mundhenke said.

Sales of quality newspapers in east Germany have been disappointing compared with the boom in the popular tabloids. Mr Mundhenke said that although the Märkische Allgemeine was going through a "dry stretch", it was expected to produce profits in two years.

"It will take a while before east Germans take to reading the serious press," he said.

FAZ's other east German acquisitions include Neue Zeit, the former Christian Democratic Party newspaper, with a circulation of nearly 50,000. This figure, however, includes some 35,000 readers of the defunct Tribune newspaper, whose subscription list was recently bought by the FAZ.

Swedish oil group buys Nelson stake

By Deborah Hargreaves in London

SVENSKA Petroleum, Sweden's largest oil exploration company, yesterday agreed to buy a small stake in the Nelson oilfield in the North Sea, as part of the company's plans to expand in the UK.

Svenska and Neste Oy, the Finnish oil company, bought British Petroleum's 6.5 per cent share in the Nelson field for \$48.1m (\$95.1).

This will give each company a 3.25 per cent stake in the field, which started up in 1994 and is estimated to contain 460m barrels of oil.

Svenska has a couple of exploration licences in the UK, but the Nelson acquisition is its first interest in a major development project. The company is looking to extend its involvement in the North Sea.

Svenska, a wholly-owned subsidiary of Sweden's refining and marketing company, OK Petroleum, also agreed a joint operating agreement with the government of Lithuania for three small onshore oil fields.

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INTERNATIONAL COMPANIES AND FINANCE

Asian investors may take \$2bn stake in McDonnell

By Martin Dickson in New York

SHARES in McDonnell Douglas, the US aerospace group, rose sharply for the second successive day yesterday as the company warned that a group of outside investors believed to be Asian - was discussing buying up to 40 per cent of its commercial aircraft business for up to \$2bn.

McDonnell Douglas, which is financially stretched, has long made clear it was looking for outside investment to help fund development of the MD-12, a long-range, wide-bodied jet which would compete with the Boeing 747.

But this is the first time it has quantified the size of the possible investment, which is larger than some analysts had expected.

Its shares rose 3 1/2% in morning trading on the New York Stock Exchange to stand at \$79 at lunchtime. On Tuesday, the shares rose 3 1/4% after

Judith Bollinger, an analyst at Goldman Sachs, first quoted the \$2bn figure.

The company statement confirming the figure stressed that no understanding had yet been reached with the unidentified group of "third party investors" and no definitive agreement was imminent.

The company is also seeking manufacturing sub-contractors willing to share the risk of developing the new aircraft.

Its efforts to forge strategic alliances have focused mainly on Asia/Pacific, with its competitive labour costs. McDonnell Douglas hopes the Pacific Rim will prove a strong market for the MD-12. The discussions are believed to have included Japan, South Korea, Taiwan, Singapore and Indonesia.

A partnership with Asian companies would also bolster

the company's position in its battle for commercial aircraft market share against Boeing, the world industry leader, and Europe's Airbus Industrie.

The MD-12 is expected to cost some \$4bn to develop, but McDonnell can ill-afford to bear this alone, having geared up its balance sheet through the MD-11, a wide-bodied jet which has been in service for a year.

The group's only other commercial aircraft currently in production is the medium-range MD-80.

McDonnell announced last weekend it was splitting its transport aircraft operations, based at Long Beach, California, into separate operating units - commercial and military - presumably to pave the way for an equity investment in the commercial side.

Alcoa, Alusuisse in joint venture

By Kenneth Gooding, Mining Correspondent

ALUMINUM COMPANY of America (Alcoa) and Alusuisse-Lonza hope to set up a joint company which will invest \$200m (\$200m) over the next few years to modernise and expand most of Alusuisse's aluminium operations in Switzerland.

The companies said yesterday the aim was to expand their position in aluminium flat-rolled products for the European automotive, industrial and aerospace markets which are forecast to have

high growth rates during the next decade.

If final agreement is reached, the joint company, in which Alcoa will have a 60 per cent stake, will take over Alusuisse's smelter, ingot casting operations and rolling facilities in the Canton of Valais.

These produce high-technology products with high added-value such as "superplastic" aluminium sheet for cars and the high-strength plate used in machinery manufacture.

Alusuisse said the partners

were drawn together because both had the same philosophy - they wanted to remove themselves as far as possible from the commodity end of the aluminium market.

The joint venture would enable the range of high-tech rolled products to be broadened.

It could take several months for final agreement to be reached because the companies will also discuss "opportunities in other markets of mutual interest".

United Tech warns of loss for year

By Martin Dickson

UNITED Technologies, the US aerospace, automotive and building products group, said it would take a large restructuring charge in the fourth quarter which would mean a loss both for the quarter and 1991 as a whole.

The company, which has been hit hard by recession and the Pentagon's declining defence equipment budget, reported net income of \$203.1m, or \$1.42 a share, in the first nine months of the year on revenues of \$15.5bn.

UTC said it had yet to determine the precise amount of the charge which was due mainly to a programme, announced last August, to cut its yearly costs by \$1bn by the end of 1993. Mr Robert Daniell, the chairman, said that the company needed to dramatically improve its cash flow performance, reduce expenses and cut jobs.

He said on Tuesday this plan was on schedule and he expected to announce details when the company reported its 1991 results in January.

He added: "Despite its negative effect on this year's earnings, the cost reduction programme will position the company for growth and improved profitability during all economic cycles."

Last month, the group reported a 50 per cent drop in third-quarter profit, to \$119.5m, due to declining income in its engines, automotive and building products divisions. However, the figures were an improvement on the second quarter.

The group has already made several cost-cutting moves, including a voluntary severance and retirement programme at its Pratt & Whitney aero-engine business. It plans to reduce UTC's headquarters staff by 25 per cent during the next few months.

Campbell Soup advances 23% in opening quarter

By Nikki Tait in New York

GAINS in its main North American subsidiaries helped Campbell Soup, the large US food group, post a 23 per cent improvement in after-tax earnings at \$129.2m in its first quarter to October 27.

Campbell, which has undergone a major restructuring recently, saw sales slip 3 per cent overall to \$1.55bn. However, it attributed this to three factors, and said sales from

continuing businesses were up by 4 per cent, year-on-year. Pre-tax profits were up by a fifth after a virtually unchanged interest charge at \$214.4m. Earnings per share totalled \$1.02, against 82 cents.

The progress, however, stemmed largely from the North American division, the largest within the group, where earnings rose from \$177.9m to \$217.3m.

Quebecor suffers from fall in newspaper advertising

By Robert Gibbens in Montreal

LOWER newspaper advertising and difficulties with its forest products affiliate caused a 38 per cent drop in third-quarter profit for Quebecor, the printing and publishing group.

Earnings were \$36.1m (US\$5.4m), or 26 cents a share, down from \$59.6m, or 41 cents, a year earlier on revenues of \$573m, down 6 per cent.

Nine-month profit fell to \$117.3m, or 73 cents a share, from \$149m, or \$1.02, excluding special gains. Revenues were \$1.7bn, up 1 per cent.

Quebecor, controlled by Montreal publisher Mr Pierre Peladeau, is North America's second largest commercial printer since acquiring Maxwell Communications' North American graphics assets last year for about \$500m.

Its 59 printing plants in Canada and the US recorded an operating income of \$338.5m in the third quarter.

Quebecor plans two disposals in the current quarter and is raising about \$360m with a new equity issue.

Caterpillar in German deal

By Andrew Baxter

CATERPILLAR, the world's largest construction equipment producer, has signed a joint venture agreement with three German manufacturers to design and market small-to-medium-sized wheeled hydraulic excavators, writes Andrew Baxter.

The deal underlines the importance for Cat of the European market, where the majority of wheeled excavators are sold, and especially Germany, where the venture will bring the US

company closer to the market.

Since reunification, Germany has been one of the few bright spots in the world construction equipment industry. Cat will have 40 per cent of the venture, with Franz Eder Maschinenbau and Zeppelin-Maschinenbau taking 26 per cent each.

The third company, Sennelager Hydraulikbagger, will take the remaining 8 per cent and make the machines under contract to the venture.

Battle for computer sales moves to Japan

Steven Butler and Louise Kehoe report on the charge to establish computer standards

PERSONAL computer manufacturers, faced with declining sales in Europe and the US, are engaging in an intense battle to expand sales in Japan, which is now the fastest-growing segment of the personal computer market.

International Business Machines (IBM) is leading the charge with efforts to establish personal computer standards in Japan to compete with NEC, the established Japanese market leader.

IBM has pulled together a number of computer-makers, including famous names such as Toshiba, Hitachi, Sharp, and Sony, which have agreed to support a standard personal computer operating system.

A derivative of MS-DOS - the PC operating system that dominates the US and European markets - DOS J4.0/V, is designed to enable Japanese personal computer users to run standard IBM PC software as well as specialised Japanese-language applications, thus opening up thousands of software possibilities for Japanese users.

The appearance of a wide range of machines able to run the same software programmes promises a personal computer revolution in Japan, where the use of desktop computers in crowded offices has been slow to develop.

Prices are tumbling, choices are increasing, and for the first time the grip of NEC, which dominates Japan's personal computer market with over 50 per cent of sales, looks seriously under threat. Mr Masahiro Hataguchi, senior

manager at Toshiba's PC marketing department, says: "Within three years, NEC's market share will begin to go down."

For years, the market has been held back by a confusing menu of incompatible Japanese-language operating systems sold by different manufacturers. This meant the computers could not be run with a common body of software and there could be no communication between them. Although standard IBM and Apple machines can run programmes handling Japanese script, efficient Japanese-language processing requires a different computer design, or architecture.

The multiplicity of machines and systems raised manufacturing costs by preventing standardisation. The labour-intensive process of writing computer software also had to be repeated separately for each system, so raising costs.

As a result of these and other factors, Japan's PC market has lagged far behind the US and Europe. In spite of Japan's image as a technology leader, most Japanese offices have remained low-tech and the country never joined the worldwide personal computer revolution.

This is expected to change quickly in the future with the Japanese PC market expected to be one of the fastest growing in the world. Companies are expecting sustained growth of 10 to 15 per cent a year.

IBM and Toshiba, which has 18 per cent share of the market, will be joined by smaller companies, including Sharp,

Projected Japanese 1991 personal computer sales*

Company	Sales
NEC	1,650,000
Fujitsu	800,000
Toshiba	350,000
IBM Japan	280,000
Sony-Epson	270,000
Sharp	130,000
Mitsubishi Electric	110,000
Others	48,000
Total	3,438,000

* By unit from top makers, including exports

Mitsubishi, Hitachi, Oki, Sony, Sanyo and Canon - all offering compatible machines. By the end of September, more than 1,000 applications were available for the standard operating systems.

Mr Yoshi Tanaka, manager of IBM Japan's consortium operations, says that some well-known US software companies in the past simply gave up when faced with the task of adapting their products to so many different systems. Now many programs written for IBM PCs can be adapted for Japanese-language usage with only minor changes in command language.

Mr Yoshi Tanaka, associate senior vice-president at NEC, has identified four market areas that are ripe for growth. At Japan's 10,000 large companies, there is only one computer for each six employees, a figure NEC hopes will rise to one computer per employee. Only 20 per cent of Japan's 5.6m small offices are computerised. NEC hopes to

target economical, high-performance PCs at engineers working independently or for small companies. Finally, Mr Takayama expects the 10 per cent penetration PCs into Japanese homes to rise sharply.

With this sort of growth in mind, IBM teamed up earlier this year with 22 Japanese companies to form the Open Architecture Developers Group (OADG). The companies quickly agreed specifications for a common operating system and new products are already hitting the market, some made by cut-price clone manufacturers in Taiwan.

"The price of hardware is already going down, slowly but steadily," says Mr Tanaka.

IBM has one of its own computers on sale for less than \$2,000 (\$1,543) for the first time. Even so, Mr Tanaka says, a similar IBM computer in the US would be 40 per cent cheaper, indicating that there is still a long way to go.

Meanwhile, Mr Tanaka is unimpressed by the new shape of the competition. "So far the OADG has no results. The participants in the OADG will have a very difficult time developing the kind of business that we have now."

NEC has built up its position on the basis of a proprietary operating system that has gained wide acceptance among Japanese-language users and attracted many software vendors to support the system, even though it is unique to Japan and incompatible with other systems worldwide.

The NEC system has effectively become the Japanese language standard, enabling

NEC to cultivate a group of 1,800 independent software development companies to service the needs of its customers. Mr Takayama says that NEC's success is not based just on hardware, but on intensive service supplied to customers.

Unless NEC drops the ball badly, these customers are likely to stay loyal to NEC if only because changing an operating system involves such a huge disruption by making existing files and software programmes obsolete.

In spite of Mr Takayama's confidence, however, NEC's competitors, and some independent analysts, believe the company will have a tough time keeping its sales growth rate up to that of the whole market. Mr Tanaka says: "I think the OADG group will gain market share. But our purpose is to broaden the personal computer market in Japan."

Whatever happens to NEC, IBM looks set to come out a winner. Mr Tanaka says that IBM could enjoy some increase in its market share. Yet the wide adoption of an IBM-based standard has already yielded benefits. IBM is selling circuit boards, such as high quality graphics adaptors, and keyboards on an "original equipment manufacturers" basis to other members of the OADG.

The most intense competition could come with the next generation of super-high resolution colour graphics technology, where IBM and NEC are developing new products. The real winners are almost certain to be Japanese computer users.

JAPANESE INTERIM RESULTS

Yamaha Motor slides 13.1%

cycle sales down 7 per cent to ¥38.6bn. Sales of marine and car engines were flat.

Slowing domestic economic growth produced a downturn in sales of new cars, and competition was particularly intense in the Japanese motorcycle market.

Yamaha profited from an increase in European demand for motorcycles and demand in south-east Asia is expected

to remain healthy. The company said that the US market for marine engines had turned down, but that domestic demand for golf buggies should increase in spite of turbulence in the Japanese golf club membership market.

For the full year, the company expects sales of ¥485bn, a 6.4 per cent gain, and a pre-tax profit of ¥8bn, down from ¥8.5bn last year.

Sharp reverse at Daikyo but Daiwa House ahead

DAIKYO, the leading Japanese condominium builder, posted a sharp decline in non-consolidated pre-tax profits for the first half to September due to the sluggish property market, writes Emilio Terazono.

Unconsolidated pre-tax profits plunged 61.9 per cent to ¥7.5bn on a 6.3 per cent fall in sales to ¥345.7bn. Daikyo blamed the fall in sales to increasing cancellations of condominium orders. After-tax profits fell 52.2 per cent to ¥3.5bn.

Revenues from property sales fell 8.6 per cent to ¥338.4bn, while leasing revenues rose 9.1 per cent to ¥48m. Sales contracts plunged by 53.5 per cent to ¥217.2bn.

Nippon Seiko hit by rising production costs

NIPPON Seiko (NSK), the leading Japanese producer of ball bearings, was hit by higher production costs and raised interest rates in the first half to September, writes Our Financial Staff.

Parent company net profits fell to ¥4.71bn from ¥6.55bn a year earlier, on sales marginally ahead at ¥183.8bn compared with ¥182.19bn.

Looking to the full year, the group forecast lower parent sales to ¥375bn, down from a May forecast of ¥380bn, against ¥368.63bn for the previous 12 months. It also forecast lower net profits of ¥9bn compared with a May forecast of ¥11.5bn and with ¥12.17bn earned in 1990/91.

Investments loss pushes Sanrio down

SANRIO, the Japanese novelty company, announced a sharp rise in non-consolidated pre-tax losses to ¥13.7bn (US\$108.7m) for the first half to September from ¥9.2bn because of an appraisal loss on stock investments and a worsening balance in its financial items, writes Emilio Terazono in Tokyo.

The company, known for its *zainichi*, or financial investments, in the late 1980s, has suffered heavy losses on its stock investments. After-tax losses increased to ¥14.1bn from ¥9.5bn.

Turnover rose 12 per cent to ¥55.1bn due to steady sales of novelty character goods, and operating profit grew 5.5 per cent to ¥2.6bn.

There was a ¥5.2bn deficit on its balance of financial items and an appraisal loss of ¥9.1bn on securities holdings. Sanrio said its stocks investments, once totalling up to ¥90bn at the height of the bull market, were ¥59.4bn. Total borrowings were ¥20.4bn.

The company will not pay mid-year dividends, which were ¥11 per share last year. For the full year, it expects to post a pre-tax profit of ¥2.2bn, on a 5.3 per cent rise in sales to ¥125bn.

Consolidated Press sells stake in ANI

By Kevin Brown

CONSOLIDATED Press Holdings (CPH), the private company owned by Mr Kerry Packer, yesterday sold its 30 per cent holding in Australian National Industries (ANI) for A\$306m (US\$240.8m).

The share in the heavy engineering group was placed by a Melbourne stockbroker with a range of 60 financial institutions in Australia, Japan, the US and Hong Kong. The sale completed the disposal of a 48 per cent stake in ANI acquired by Mr Packer in 1989 during a period of pressure on the company's share price caused by its exposure to the collapsed Spedley group.

CPH is believed to have made a profit of about A\$175m on the sales, which began with the disposal of an 18 per cent stake for A\$214m, in August.

The group said the sale was part of its strategy of concentrating on media holdings. CPH owns the Channel Nine television network and is Australia's largest magazine publisher.

It is also a partner with Mr Conrad Black, the Canadian newspaper proprietor, in a consortium bidding for the Fairfax group, Australia's second largest newspaper publisher.

Mr Max Sandow, ANI chairman, said he had been given no notice of the sale, but was pleased the shares had been acquired by a range of institutions rather than a single buyer.

ANI made a net profit of A\$114m in its first 12 months under Mr Packer's control after a loss of A\$82m in the previous year. Net profits slipped to A\$75m in the most recent financial year.

ERASMUS INTERNATIONAL FORUM

ORGANIZES THE CONFERENCES

REGIONAL AIRPORTS

December 2 and 3, 1991
De Doelen, Rotterdam, The Netherlands
in cooperation with Euricor and RTC
THE DEVELOPMENT POTENTIAL OF REGIONAL AIRPORTS,
THEIR ACCESSIBILITY AND ENVIRONMENTAL CONDITIONS

Prominent speakers:

L. van den Berg, J. Linthorst, J.-W. Weck, M. Ambrose,
J. van der Meer, H. Roos, R. Taylor, P. Tesse, P. Rhinow, P. Alexander,
J. Schrijnen, R. Lambert, K. Gwilliam, X. Roit, M. Bell, P. Ulen

THE EUROPEAN ENERGY CHARTER

December 13 and 14, 1991

Promenade Hotel, The Hague, The Netherlands
A BROAD FORUM TO DISCUSS AND ANALYZE THE IMPLICATIONS
OF THE ENERGY CHARTER: A CHALLENGE FOR (EUROPEAN) ECONOMIES

Prominent speakers:

L. Hancher, G. Wagner, Y. van Rooy, C. Rutten, A. Tsimailo, P. Odell,
R. Mabro, A. Wilson, G. Vatten, M. Moody-Stuart, W. Czemle, L. de Bièvre,
V. Lowe, J. Huhs, J. Speyer, S. Thomas

ERASMUS INTERNATIONAL FORUM

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Phone: +31.10.408.1098
Fax: +31.10.453.0784



DE BENEDETTI

An exclusive interview

Financial Times Business Weekly talks to Carlo De Benedetti about his plans to revitalise the European computer industry as he takes back the helm of Olivetti. Watch the FT Tonight.

SKY NEWS 2030 hrs

Bow Valley Industries Ltd.

ANNOUNCEMENT

Bow Valley Industries Ltd. is pleased to announce the appointment of Stewart G. Gibson to the position of Managing Director of its wholly-owned subsidiary, Bow Valley Petroleum (U.K.) Limited, with general management responsibilities for Bow Valley's operations in the U.K., Netherlands and Europe.

Mr. Gibson joined Bow Valley Petroleum (U.K.) Limited in August, 1989 as Manager, Engineering. He graduated with an Honours Bachelor of Science degree in Geology from the University of Aberdeen, Scotland in 1970 and completed his Master of Science degree in Petroleum Reservoir Engineering at Imperial College in London, England in 1973. Mr. Gibson will report to Lindsay Milne, Senior Vice-President, Oil & Gas Operations, in Calgary, Canada.

Bow Valley Industries Ltd. is a diversified international natural resource company engaged primarily in the exploration for, and development of, oil and gas in Canada, the North Sea and Indonesia.

City of Copenhagen

ECU 40,000,000 9% 1985-1995 Bonds

On October 31, 1991, Bonds for the amount of ECU 7,864,000 have been drawn in the presence of a Notary Public for redemption at par on December 20, 1991 in accordance with paragraph 4 of the Terms and Conditions of the Bonds. A nominal amount of ECU 136,000 has been purchased by the City of Copenhagen and cancelled, and has been applied against this year's amortization.

The following Bonds will be redeemable, coupon due December 20, 1992 and following attached:

21850 to 29723 incl.

Amount outstanding: ECU 32,000,000

Luxembourg, November 14, 1991



COMMERZBANK OVERSEAS FINANCE N.V.

U.S.\$ 100,000,000 Floating Rate Notes Due 1993

In accordance with the provisions of the Notes notice is hereby given that for the three months period from November 13, 1991 to February 13, 1992 the Notes will carry an interest rate of 5.125% per annum with a coupon amount of U.S.\$ 130.57 per U.S.\$ 100,000 Note and U.S.\$ 3.27431 per U.S.\$ 250,000 Note payable on February 13, 1992.

Frankfurt/Main, November 1991

COMMERZBANK

All of these Securities having been sold, this announcement appears as a matter of record only.



Istituto per la Ricostruzione Industriale

International offering of
115,000,000 Non-Convertible Savings Shares of



Credito Italiano S.p.A.

Goldman Sachs International Limited

Credito Italiano

Kleinwort Benson Limited

ABN AMRO

Daiwa Europe Limited

Dresdner Bank
Aktiengesellschaft

Lehman Brothers International

Morgan Stanley International

Paribas Capital Markets Group

UBS Phillips & Drew Securities Limited

November 1991



CANADIAN UTILITIES LIMITED 17% Debentures 1991 Series NOTICE OF REDEMPTION

TO THE HOLDERS OF 17% Debentures 1991 Series ("1991 Debentures") of Canadian Utilities Limited due December 15, 1991, interest under a trust indenture (the "Principal Trust Indenture") dated as of March 1, 1972, and subsequent supplemental indentures, including a supplemental indenture (the "Supplemental Trust Indenture") dated as of December 8, 1991, relating specifically to the issue of the 1991 Debentures, each made between Canadian Utilities Limited and National Trust Company, Limited (now National Trust Company) as Trustee (the "Principal Trust Indenture" and the supplemental indentures, including the Supplemental Trust Indenture, being hereinafter collectively referred to as the "Trust Indenture").

NOTICE IS HEREBY GIVEN THAT, pursuant to the provisions of the Trust Indenture, all of the 1991 Debentures will be redeemed on December 15, 1991, at 100% of the principal amount thereof (being the sum of \$100,000,000) for each 1991 Debenture, together with interest on said principal amount accrued and unpaid to the date fixed for redemption. Certificates representing the 1991 Debentures must be surrendered to the Principal Paying Agent in Edmonton, Alberta, Canada or, at the holder's option, to any of the paying agents appointed by Canadian Utilities Limited outside of Edmonton, Alberta, Canada. The names and addresses of the paying agents are as follows:

Bank of Montreal, 1019 - 101 Street, Edmonton, Alberta, Canada T5J 2Y5 (Principal Paying Agent)
Bank of Montreal, 9 Queen Victoria Street, London, EC4N 4DN, England
Deutsche Bank Aktiengesellschaft, Grasshofstrasse 10-14, 8000 Frankfurt - am - Main, Germany
Societe Generale de Banque S.A., 1 Montparnasse Place, B-1000, Brussels, Belgium
Swiss Bank Corporation, Lehnweg 11, CH-4002, Basel, Switzerland
Banque Generale du Luxembourg S.A., 14 Rue Aldringen, Luxembourg Ville, Luxembourg

1991 Debentures surrendered for redemption must have all unattached coupons (numbered 11-18) attached thereto. In the event all such unattached coupons are not so attached the aggregate amount of the missing unattached coupons will be deducted from the amount of the principal due for payment. Coupon number 10, due December 15, 1991, should be detached from the debenture certificate before surrender and retained by the holder in the usual manner. 1991 Debentures to the principal amount of \$22,500,000 (Canadian) have been called for redemption prior to the date hereof and the principal amount of such debentures remaining outstanding as at the date hereof is \$77,500,000 (Canadian).

NOTICE IS FURTHER GIVEN THAT all interest on the 1991 Debentures shall cease from and after December 15, 1991.

AND NOTICE IS FURTHER GIVEN THAT 1991 Debentures previously called for redemption represented by debenture certificates bearing designating numbers within the ranges listed below (including the first and last number of each range) have been presented for payment.

Designating Numbers	Designating Numbers	Designating Numbers
00117 - 00142	03001 - 03026	06128 - 06139
01107 - 01114	04122 - 04136	06142 - 06150
01116 - 01121	04140 - 04145	07846
01218 - 01219	05251 - 05281	09101 - 09112
02129 - 02142	06101 - 06124	

DATED at Edmonton, Alberta, Canada this 30th day of October, 1991.

This notice is given in the name of NATIONAL TRUST COMPANY, Trustee on behalf of Canadian Utilities Limited.

EUROPEAN SPECIAL SITUATIONS INVESTMENTS S.A.
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have acquired
680,000 shares in

HTM Sports Products B.V.
(Head: Tyrolia, Marcs, Brixia Sporting Goods)

The undersigned acted as Advisor
and represented the above parties
in this transaction

Lothar Finkbeiner P.S.A.
15, rue de l'Industrie
1201 Geneva
Switzerland

June 1991

WASTE MANAGEMENT

The FT proposes to publish the
above survey on
26th November 1991
The FT reaches 54% of Chief
Executives of Europe's largest
companies.* For a full editorial
synopsis and details of available
advertisement positions,
please call
Emma Goddard
Tel: 071 873 3565
Fax: 071 873 3062

*Source: Chief Executives in Europe 1990

FT SURVEYS

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INTERNATIONAL CAPITAL MARKETS

BT share issue prepares ground for stabilisation

By Richard Waters

MANY UK investors are about to be introduced to a legalised form of market-rigging, the like of which they have not seen before. According to specialists in the primary equity markets, it is likely to become far more common in the future.

Stabilisation - massaging a security's price in the immediate aftermath of an issue to ease its take-up in the market - is not a procedure familiar in the domestic UK equity market where a set number of shares are usually brought at a fixed price, often at a large discount, and issues are underwritten in advance. This is a practice which the British government, advised by S.G. Warburg, is attempting to break with its forthcoming sale of around 550m of shares in BT (formerly British Telecom).

Warburg said earlier this week it would allocate around 15 per cent more BT stock to institutional investors than the government intended to sell. Institutions are expected to receive around half the total

issue, suggesting the over-allocation will be in the region of 5400m.

If BT's share price falls after the issue, Warburg will buy in this stock to support the price (if the price goes up, though, there will be no buy-back). This procedure, known as the "Green Shoe" after a famous US legal case, is familiar in the US market and becoming increasingly common in Euro-equity offerings, but is virtually unknown in the UK.

Recent privatisations in which it has been used include Telcel, the Mexican telecoms company, and Repsol, the Spanish energy group. Stabilisation is permitted under section 45 of the UK's Financial Services Act 1986, which grants relief from anti-market manipulation provisions of section 47. Under the act, activities designed to massage securities prices become an offence for the first time - except stabilisation practices specifically allowed under rules developed by the Securities and Investments Board.

In this, UK securities law was belatedly catching up with the US, where section 10(b)(7) of the securities code contains a similar provision. Stabilisation continues to have its detractors. A securities lawyer with one leading London firm, who refused to be named, commented: "Market-rigging is what you call it when someone else does it. Stabilisation is what you call it when it's your own activity."

However, the Securities and Investments Board - the UK's chief investment regulator - and most professionals in the securities markets claim the practice benefits rather than harms investors.

Issuing a large block of stock causes congestion and stock prices tend to fall. A spokesman for the SIB said Mr Richard Britton, international director at the SIB. "It doesn't reflect a change in perception of the value of the company - it's simply a large block of stock that has to find a home," he said.

Under these rules, all of an investor's return over the life of the zero coupon bond is taxed as income.

Importantly, issuers cannot claim tax relief on redemption payments.

However, the wording of the rules led to many straight bond issues which incorporate an investor put option being taxed in the same way.

For example, some bonds include a put option which allows bond holders against the risk of takeover.

The put can, in theory, be exercised shortly after the bonds are issued.

If this happened, the bondholders could receive a capital gain in excess of 5 per cent per year - enough to count as a "deep gain".

Hence the Inland Revenue taxed such bonds as deep gain securities, even though they were issued at only a very small discount to par.

In a written reply to a parliamentary question, Mr Francis Maude, financial secretary to the Treasury, pledged to introduce legislation at the next budget to take bonds with event risk or similar put options out of deep gains tax legislation.

In the meantime the Inland Revenue has been instructed not to tax such bonds as deep gain securities.

Treasury pledges to resolve bond tax anomaly

By Simon London

THE government has pledged to clear up an anomaly in UK tax legislation which has led to straight bond issues with investor put options being taxed as "deep gain" securities.

The deep gain tax rules were introduced in 1988 to clear up the tax treatment of zero coupon bonds and similar instruments, which pay no coupon but are redeemed above issue price.

Under these rules, all of an investor's return over the life of the zero coupon bond is taxed as income.

Importantly, issuers cannot claim tax relief on redemption payments.

However, the wording of the rules led to many straight bond issues which incorporate an investor put option being taxed in the same way.

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In the meantime the Inland Revenue has been instructed not to tax such bonds as deep gain securities.

Norway draws enthusiastic response

By Simon London

NORWAY yesterday launched its anticipated \$1bn five-year international bond issue, drawing an enthusiastic response from investors despite pricing the deal at the more aggressive end of market expectations.

The deal, lead-managed by Deutsche Bank Capital Markets, was priced to yield 28 basis points more than US Treasury securities.

Many syndicate officials had indicated that a yield spread of over 30 basis points was appropriate.

However, doubts proved unfounded and the deal was quickly snapped up by a range of retail, institutional investors and central banks - many of which can only buy top-rated bonds. The five-year maturity was spread widened to over 30 basis points during the afternoon as the US Treasury bond market rallied, but closed back in before the end of the day.

The five-year maturity was chosen to attract the widest range of institutional and retail investors. The lead manager also noted there was a scarcity of sovereign paper at the five-year maturity - the last comparable deal being a \$1.5bn issue by Italy in 1988.

Against this, Norway's last international bond issue, a \$1.5bn five-year deal launched in June, was not an unqualified success. The deal suffered from the weak sentiment in the Euro sector and the borrower was keen to re-establish itself as a top-flight Euro-market borrower.

Following Mexico's debut Eurostarling bond issue yesterday, borrowers from the "emerging economies" of Latin America continued to provide interest.

Yesterday, Bariven, a subsidiary of Petroleos de Venezuela, the state-owned oil company, came with a \$200m five-year issue lead managed by Bankers Trust International.

The bonds carry a coupon of 9 1/2 per cent and were offered to investors at a fixed price of 99.62, where the yield is 27 1/2 basis points more than US Treasury bonds.

The deal benefited from the rarity of Venezuelan bonds - there have been only two issues since the country returned to the international markets last year, and the deal traded up to 89.70 bid.

Venezuela is expected to launch a D-Mark bond issue next week. Argentina may also

come with a two-year dollar deal, priced to yield around 370 basis points more than US Treasury bonds, possibly as early as today.

Elsewhere, syndicate officials said National Power was close to launching a 10-year sterling bond issue, the electricity generator's first foray into the bond market since it was privatised in March.

A yield spread of 80 to 85 basis points over UK government bonds was anticipated. This would offer a wider spread than the 20 basis points wider than Thames Water's outstanding \$150m 10-year deal, the only outstanding Eurostarling bond guaranteed by a core UK utility company, rather than issued through a holding company without a utility guarantee.

The Asian Development Bank launched a \$300m seven-year deal in the Far East, to be issued on the Taipei, Singapore and Hong Kong stock exchanges.

The deal, christened a "dragon bond" and the first of its kind, was designed to tap

non-Japanese demand for paper in the Far East with a structure close to a Eurobond. The bonds settle through Euroclear and Cedei, the Euro-market clearing houses, for example.

The deal, lead managed by Lehman Brothers, will be priced today to yield 37-40 basis points more than US Treasury bonds.

Japan's 15 investment trust companies bought a net Y9bn of foreign bonds in October, up 43 per cent from September's net purchase, the Investment Trust Association of Japan said.

Gross purchases totalled Y982.3bn against Y855.7bn a month earlier, while gross sales were Y828.3bn, down from September's Y727.8bn.

Wesfarmers, the diversified Australian agricultural and coal group, yesterday reported a rise in net profits to A\$7.91m (US\$6.58m) for the first quarter to end-September 1991, compared with A\$6.64m a year earlier.

Sales fell to A\$269.21m from A\$288.6m.

Mr Harry Perkins, chairman, told the group's annual meeting that he expected a rise in net profits for the year to end-June 1992 from the A\$5.7m for 1990-91.

"The outlook for the Wesfarmers group remains

reasonably encouraging," he said. "We are budgeting for a rise in net profit in the current year, although our first-quarter performance was somewhat below budget."

Mr Perkins added that returns for the September quarter rose in the dairy, gas, retailing, transport and chemicals sectors, but declined in the coal, fertilisers, rural, finance and insurance sectors.

Interest costs fell marginally. Earnings per share for the three months advanced to 4.3 cents from 4.2 cents a year earlier.

Kearney in Scandinavian acquisition

By Robert Taylor in Stockholm

A T KEARNEY, the leading US management consultant, has acquired Habberstad, one of Scandinavia's largest business consultancy groups, as part of a strategy to widen its interests beyond eastern Europe into the Soviet Union.

Peter Wagner, vice-president of Kearney's European operation based in Düsseldorf, said that the company also needed to be in the Nordic region, where a number of its important corporate clients - Norsk Hydro, Volvo and Asea Brown-Boveri - are active.

The company, which is second to McKinsey in Europe among management consultants, is already in business from Spain to Germany in recent years, it has developed its activities in Poland, Hungary and Czechoslovakia.

Nippon Life Insurance to acquire US shell company

By Emilio Terazono in Tokyo

NIPPON Life Insurance, Japan's largest insurer, is to acquire New England General Life Insurance, a US shell insurance company based in Delaware.

Nippon Life will pay \$6m for New England General and will start selling life insurance policies in the US next year, targeting employees working for Japanese companies.

The official agreement is expected to be signed next month, and Nippon Life will be the first Japanese life insurer to sell its own products in the US.

New England General - unrelated to New England Mutual Insurance - holds a license to operate in 45 states within the US. Nippon Life will name the new company Nippon Life Insurance Company of America, which, for the time being, will sell group policies for Japanese companies.

He declined to comment on any reasons for the restoration.

companies have set up subsidiaries in the US to sell life insurance products of US insurers.

On the other hand, nine US life insurers have set up operations in Japan, but have had difficulties in penetrating the market.

The World Bank will restore banking relations with Nomura Securities and Nikko Securities from next month by allowing them to rejoin an underwriting syndicate for future bond issues. Reuters reports from Tokyo.

The World Bank asked the two securities firms not to participate as syndicate members for its dollar bonds in September, mainly due to the firms' involvement in a series of share trading scandals.

"We just decided to restore business relations with the two groups," he said.

Hence the Inland Revenue taxed such bonds as deep gain securities, even though they were issued at only a very small discount to par.

In a written reply to a parliamentary question, Mr Francis Maude, financial secretary to the Treasury, pledged to introduce legislation at the next budget to take bonds with event risk or similar put options out of deep gains tax legislation.

In the meantime the Inland Revenue has been instructed not to tax such bonds as deep gain securities.

Warburg applies to join Amsterdam stock exchange

By Richard Waters

S.G. WARBURG, the UK investment bank, has applied to become a member of the Amsterdam Stock Exchange and plans to extend its securities business into Spain early next year.

Provided approval is given by the Amsterdam Exchange (CME) said it found member-firm Morgan Stanley \$10,000 for record-keeping violations, Reuters reports.

Morgan Stanley neither admitted nor denied charges it accepted a customer's orders on two days in 1987 without obtaining and recording the specific amounts of the orders before execution.

Wesfarmers net profits rise to A\$7.91m in first quarter

By Our Financial Staff

WESFARMERS, the diversified Australian agricultural and coal group, yesterday reported a rise in net profits to A\$7.91m (US\$6.58m) for the first quarter to end-September 1991, compared with A\$6.64m a year earlier.

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"The outlook for the Wesfarmers group remains

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS	Wednesday November 13 1991									
	Index	Day's Change	Est. Yield (%)	Gross Yield (%)	Net Yield (%)	Vol. 1991 to date	Index Nov 12	Index Nov 11	Index Nov 8	Year ago (approx)
Figures in parentheses show number of stocks per section										
1 CAPITAL GOODS (181)	796.74	-0.9	8.77	6.12	14.52	32.12	803.78	809.99	817.91	405.05
2 Building Materials (23)	980.82	-0.3	7.47	6.35	17.69	41.35	983.87	991.63	997.34	904.56
3 Contracting, Construction (30)	1054.46	-0.7	7.59	6.97	18.82	50.73	1061.39	1077.79	1083.41	1111.88
4 Electricals (11)	2465.01	-0.9	8.87	5.93	14.29	98.23	2468.77	2490.23	2512.12	1799.83
5 Electronics (25)	1710.76	-1.3	10.92	5.57	11.74	51.95	1714.03	1727.01	1730.90	1874.99
6 Engineering-Aerospace (8)	345.36	-1.6	18.23	7.22	7.44	18.52	350.98	357.03	360.14	390.22
7 Engineering-General (43)	480.56	-1.0	10.08	5.27	12.24	16.79	483.96	486.36	489.07	547.04
8 Metals and Metal Forming (9)	350.58	-0.5	2.11	10.11	-	18.43	352.36	370.51	422.37	395.44
9 Motors (12)	522.55	-1.4	8.02	7.47	16.94	17.56	527.00	534.38	538.02	568.74
10 Other Industrial Materials (20)	1571.66	-1.0	8.03	5.19	14.81	57.59	1586.94	1599.65	1604.99	1130.19
11 CONSUMER GOODS (190)	1596.41	-1.0	7.22	3.52	17.13	36.47	1601.80	1599.30	1596.33	1173.49
12 Brewers and Distillers (22)	1941.45	-1.2	7.93	4.46	15.34	38.33	1944.41	1940.18	1949.96	1473.49
13 Food Manufacturing (19)	1209.39	-0.9	9.36	4.13	13.21	30.07	1220.09	1217.38	1218.08	988.06
14 Food Retailing (17)	2285.19	-2.5	5.33	3.45	13.65	58.04	2294.44	2304.28	2322.41	2211.85
15 Health and Household (23)	4107.45	-0.4	8.22	2.30	12.32	67.75	4122.11	4044.21	4039.25	2399.80
16 Hotels and Leisure (24)	1356.58	-0.5	7.52	5.19	16.45	45.61	1362.92	1356.98	1354.46	1186.98
20 Media (26)	1465.99	-1.9	7.20	4.86	18.16	47.37	1494.48	1489.56	1496.75	1005.90
21 Packaging, Paper & Printing (17)	767.17	-0.4	7.83	4.13	12.74	28.49	770.67	770.20	770.21	1078.38
24 Services (32)	1025.75	-0.8	7.05	3.62	17.83	25.03	1034.08	1028.86	1042.47	704.87
25 Textiles (10)	644.70	-0.6	7.22	8.62	17.46	19.91	648.75	641.04	644.08	408.04
40 OTHER GROUPS (110)	1243.07	-1.0	9.64	5.25	13.07	36.29	1254.08	1244.90	1243.46	944.07
41 Business Services (12)	1363.36	-1.0	7.89	4.72	15.67	39.27	1378.00	1371.97	1392.46	910.40
42 Chemicals (21)	1411.40	-1.4	7.14	5.13	17.29	48.39	1430.81	1425.44	1422.78	1083.46
43 Conglomerates (11)	1440.90	-1.0	10.03	7.27	12.09	38.87	1456.10	1447.15	1455.43	1208.29
44 Transport (13)	2324.00	-0.9	6.23	4.06	20.60	68.25	2344.54	2306.38	2326.74	1736.14
45 Electricity (16)	1189.75	-1.5	14.76	5.47	8.85	27.53	1208.35	1197.46	1201.95	1001.00
46 Telephone Networks (4)	1582.05	-0.7	10.28	4.15	12.74	28.34	1613.76	1497.07	1479.13	1078.38
47 Water (10)	2795.01	-0.7	6.45	6.49	12.82	2812.94	2817.94	2817.94	2817.94	1949.16
48 Miscellaneous (23)	1846.54	-1.1	5.30	5.34	26.15	70.30	1867.48	1846.65	1857.16	1478.06
49 INDUSTRIAL GROUP (482)	1280.27	-1.0	8.27	4.54	15.14	35.98	1292.01	1285.77	1288.19	981.41
51 Oil & Gas (19)	2338.77	-2.0	11.18	5.95	11.82	103.73	2386.10	2376.16	2387.69	2243.05
500 SHARE INDEX (500)	1572.26	-1.1	8.62	4.71	14.65	41.51	1587.40	1580.66	1583.16	1086.14
61 FINANCIAL GROUP (91)	776.39	-0.9	6.00	-	-	32.19	782.29	775.85	771.79	679.77
62 Banks (9)	906.21	-0.7	4.60	5.89	41.32	37.46	912.42	903.02	895.57	715.48
63 Insurance (18) (7)	1583.23	-0.7	5.63	-	-	63.68	1613.67	1614.35	1617.36	1083.46
64 Insurance-Compensation (6)	571.47	-2.2	-	7.68	-	32.94	584.22	588.11	585.83	579.05
67 Insurance (Brokers) (10)	1098.56	-0.7	7.43	6.07	17.65	43.14	1106.79	1101.36	1099.29	918.46
68 Merchant Banks (7)	493.17	-0.6	4.28	-	-	13.08	490.05	484.77	483.43	324.41
69 Property (35)	890.48	-1.0	5.06	5.20	32.82	11.07	899.29	894.77	902.88	642.58
70 Other Financial (17)	249.47	-1.3	11.36	-	-	11.72	252.13	252.81	252.81	11.45
71 Investment Funds (7)	1211.12	-0.6	-	-	-	29.18	1218.14	1212.89	1213.54	952.24
99 ALL-SHARE INDEX (643)	1229.01	-1.1	-	4.84	-	38.60	1242.07	1234.97	1236.43	968.82
Index	Nov 13	Nov 12	Nov 11	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2
FT-SE 100 SHARE INDEX	2546.5	-29.0	2574.2	2543.6	2575.5	2594.1	2599.0	2538.0	2534.2	2546.0

RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporations, Dominion and Foreign Bonds	187	344	923
Financial and Properties	63	177	520
Oil	1	16	51
Plms	25	22	105
Others	63	40	56
Totals	359	641	1,757

LONDON RECENT ISSUES

EQUITIES											
Issue Price	Amount Paid	Latest Price	1991		Stock	Company Price	Yield	Net Div	Times Coverd	P/E Ratio	
			High	Low							
180	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
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200	F.P.	-	200	188	2	2	19%	W10.0	5.9	6.8	3.3
200	F.P.	-	200	188	2	2	19%	W10.0	5.9		

UK COMPANY NEWS

VSEL pins future on frigate order

By Andrew Bolger

VSEL CONSORTIUM, the Cumbria-based builder of Trident submarines, said yesterday it was critically important that the group should win an order to construct up to three new Type 23 frigates for the Royal Navy.

VSEL, which is making large reductions in its workforce, said that without a Type 23 order the number of people employed on naval construction at its Barrow-in-Furness yard would fall below the minimum of 5,000 it needs.

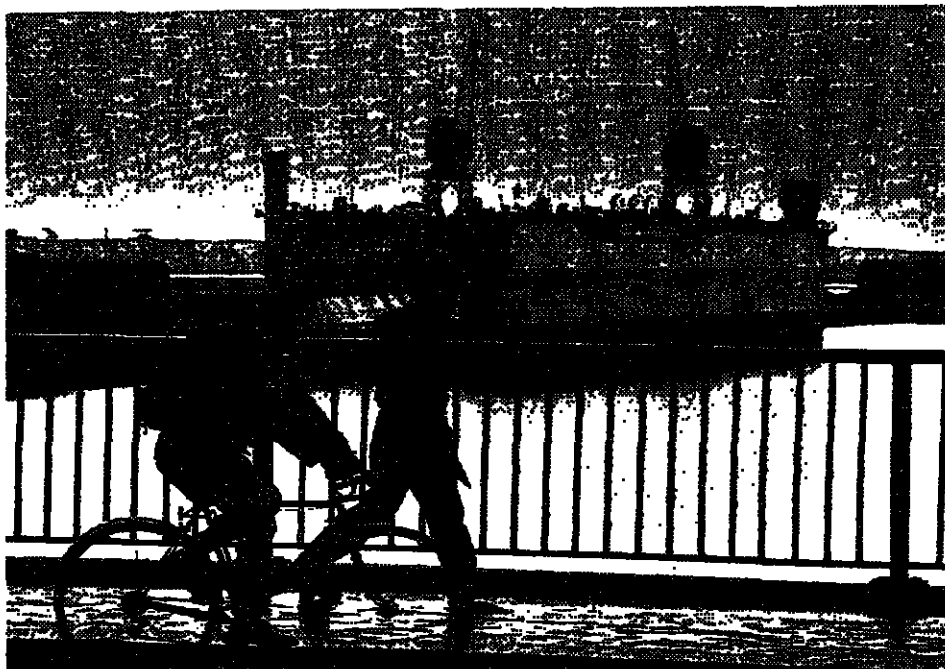
Given that base, VSEL believes it can employ a total of between 7,000 and 9,000 at the yard, compared with the current level of just over 10,000.

Tenders for the Type 23 frigates were also issued by Yarrow, Swan Hunter and Vosper Thornycroft. VSEL submitted its tender for the fourth and last Trident submarine last month, and hopes the contract will be awarded before the end of the current financial year.

VSEL increased its pre-tax profits by 36 per cent to £23.4m in the six months to September 30. However, a substantial increase in the tax rate meant the earnings per share increased by only 6 per cent, to 40p (37.9p).

The group said its tax rate had risen because of the reversal of capital allowances and the offset in previous years of advance corporation tax, and was likely to remain at about 36 per cent for the next few years.

Turnover rose 3 per cent to £256m (£248m) and trading profit increased by 17 per cent to £18.3m (£15.7m), because of



Large reductions in the Barrow workforce are likely without a Type-23 frigate order

productivity gains and the phasing of contracts. Net cash of £110m pushed up interest receivable from £800,000 to £4.1m. The interim dividend was increased from 7p to 8p.

Mr Noel Davis, chief executive, said VSEL would be more aggressive on the acquisition front, and would use some of its cash to expand into off-shore work for the oil and gas industries.

Mr Davis said talks were progressing on the future of the group's Cammell Laird shipbuilding yard at Bir-

kenhead on Merseyside. The Cammell Laird yard currently employs about 1,400 people, but that is set to fall at the rate of about 100 a month as the yard's remaining work on submarines runs down to 1993.

VSEL had entered talks with Amec, which would eventually acquire the whole Cammell Laird site, but in the meantime Mr Davis said VSEL had decided not to proceed on that basis.

Instead, it plans to establish a joint venture with Amec, based on the shipbuilding yard at the site, with a view to

exploiting opportunities in the off-shore industry. It is also likely to lease the engineering shop to Cooper Industries and may allow a French company to build a chemical treatment plant on the site's car park.

Mr Davis said it was possible Amec would eventually acquire the whole Cammell Laird site, but in the meantime he was anxious to achieve the greatest value from the site, consistent with maximising employment prospects. The plans under discussion would produce several hundred jobs.

The two major European producers are Thyssen of Germany and Usinor Sacilor of France.

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Swedish joint venture for Brit Steel

By Robert Taylor in Stockholm and Andrew Baxter in London

BRITISH STEEL and SSAB, Sweden's state-owned steel producer, have reached agreement on the creation of a joint-venture company which promises to be one of Europe's largest producers of electrical steels.

The UK company had said in March that it was in the early stages of talks with SSAB about pooling their interests in electrical steels. Flat-rolled steel that is laminated to give special electrical properties, and used to form the cores of electricity generating equipment.

The deal is part of British Steel's strategy to develop specific markets in Europe where technical expertise is of real significance.

The new company is to be called European Electrical Steel (ES), of which British Steel will own 75 per cent and SSAB the rest.

The two steelmakers believe their co-operation in electrical steel production will involve some rationalisation. Research facilities will be combined to allow specialisation and avoid duplication of effort.

By pooling their expertise, both companies hope to be able to meet stiff competition in a sector with good business prospects. The plans under discussion would produce several hundred jobs.

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British Borneo seeks £57.65m to buy N Sea assets of Norsk Hydro

By Deborah Hargreaves

BRITISH Borneo Petroleum, the oil exploration company, has agreed to buy the North Sea assets of Norsk Hydro, the Norwegian oil company, for £57.65m, the main part funded by a 3-for-2 share offer.

Around 27m shares are the subject of a placing and open offer at 205p per share to raise £55.35m excluding expenses. Shares not taken up by qualifying shareholders will be placed by NM Rothschild & Sons with clients of Cazenove.

The acquisition and associated placing and open offer are conditional on shareholders' approval and on the consent of the Secretary of

State for Energy.

The purchase gives the company a rising production profile in the North Sea and a range of potential development options which will help sustain growth. The Norsk Hydro assets include shares in four producing fields - a small stake in the large Brae field - and four potential developments.

It will give British Borneo production of 2,100 barrels of oil a day (b/d) rising to 5,100 b/d by 1997. The acreage also includes several discoveries which are still being appraised. The purchase will take Norsk Hydro out of the UK sector of the North Sea to concentrate on its core businesses.

British Borneo, which was created as a share-dealing syndicate, has begun an exploration programme in the Gulf of Mexico and Italy.

Mr Alan Gaynor, managing director, said: "This acquisition is a rare opportunity for us to make a major advance in a single move towards our aim of becoming a significant risk-diversified independent British oil and gas company."

The company has forecast a final dividend of 4.48p on the enlarged share capital, representing a total for the year of 7.1p.

Mr O'Reilly is estimated to have invested £4m of his own money into Atlantic over the past 10 years to bring Irish oil ashore. The offer requires Mr O'Reilly to subscribe to a further 2.5m shares in Conroy at 75p each.

Atlantic's shares closed unchanged at 2.25p compared with 2.54p implied by the bid terms. Conroy's shares slipped 8p to 66p. Both companies trade on the USM in London.

Atlantic said it "believes (the offer) to be fair and reasonable and in the best interests of shareholders".

Atlantic, which reported a pre-tax loss of £161,000 on turnover of £12.7m last year, suffered a further setback earlier this year when two major shareholders pulled out of a plan to

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Atlantic Resources agrees bid from Conroy Petroleum

By Tim Coone in Dublin

ATLANTIC RESOURCES, the Irish oil exploration group headed by Mr Tony O'Reilly, has recommended an all-share bid from Conroy Petroleum and Natural Resources, a rival Dublin company.

The bid, worth about £7.3m (28.7m), was seen in Dublin as an attempt by Conroy to thwart a threat to its independence from two of its main shareholders, Outokumpu of Finland and International Corona of Canada.

If the offer for Atlantic succeeds, Mr O'Reilly will personally subscribe to additional shares in Conroy and join its board. In addition to being chairman of Heinz, the US foods group, Mr O'Reilly heads a clutch of Irish companies such as Wedgwood and Waterford, Fitzwilliam and Irish

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Electrocomponents 18% decline blamed on recession and start-ups

By Michio Nakamoto

ELECTROCOMPONENTS, the distributor of electronic and electrical components, blamed poor trading conditions and high start-up costs in Europe for an 18 per cent fall in pre-tax profits from £24.5m to £20.3m at the midway stage.

The interim dividend, however, is increased to

Impala troubles 'may offset platinum surplus'

Typhoon halts copper smelting in Philippines

No definite schedule had been given, Pasar said. Electricity supplies were cut on November 5 when typhoon Thelma hit Leyte island and unleashed floodwaters that left an estimated 6,000 people dead.

Pasar's losses as of November 13 are estimated at 14 days' production.

Thelma hit the Philippines, Australia region, contributing revenues of US\$425m a year.

● Cyprus Minerals was yesterday assessing damage to its 450,000-tonnes-a-year Miami copper smelter, put out of commission by a break-out of molten copper in an electrical furnace early this week.

to taking a decision on its Zaidivar deposit, which will require \$300m to bring into production. Cominco of Canada is negotiating the financial package for its \$300m Quebrada Blanca operation.

option but to obey. Analysts said yesterday that such a ruling would leave the board under intense pressure as farmers and dairies would then be able to continue operating outside the MMB scheme.

However, some observers believe the EC could take no action, calling Mr Gummer's bluff. It is thought to suspect that he wants the board censured, and would rather have Brussels do the job for him.

plan has two central thoughts: that resources should be very precisely applied to those places and target audiences that offered the best returns and, two, that results should have a much shorter-term orientation".

The gold producers that back it seem convinced that the WGC's efforts so far are being rewarded. For example, Mr

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Compiled from Reuters

C a tonne unless otherwise stated. p-panco/kg.
 c-centa/lb. r-rings/lb. q-Nov-Jan 1-Sep/Dec
 u-Jan/May v-Nov/Dec y-Dec-Jan z-Dec latest
 Commission average fatstock prices. * change
 from a week ago. †London physical market.
 ‡CIF Rotterdam. ‡ Butlion market close m-Ma-

tion for investment funds, and late-comers such as Coya-huasi may find themselves at a disadvantage. Analysts believe Coya-huasi needs at least another year of exploration work before embarking on a feasibility study. A final decision on the project is not expected before 1993.

	Brent Crude	Jan	Feb	Jan	Feb		
Low	Vol	2160	38	46	58	93	
		2200	20	30	92		
		2200	20	30	92		

22.04	22.40	1625.0	1625.0	1624.4	1639.4	Feb
22.35	22.16					Mar
22.07	21.91	DOW JONES (Base: Dec. 31 1974 = 100)				May
21.80	21.66					Jul
21.59	21.43	Nov. 12	Nov. 11	month ago	yr ago	
21.38	21.31	Spot	112.86	112.52	114.18	123.73
21.22	21.17	Futures	121.45	121.17	122.02	127.16

Class	Previous	High/Low	
8.67	40.47	40.75	39.35
9.02	40.40	40.90	39.00
10.55	41.80	41.85	40.25
11.45	42.25	42.40	41.05

out of date

mark
the jewellery market

Chicago

Trade
Indemnity
turns to
Australia

High flyers

Trade
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High flyers

Currency nerves depress share prices

By Terry Byland, UK Stock Market Editor

CONCERN over sterling, and the latest economic statistics both in the UK and across the Atlantic, brought a shift in confidence in the London stock market yesterday. The gains of the previous session were eliminated as sterling slipped to challenge the DM2.90 level, undermining hopes that base rates can be cut tomorrow when the latest inflation data are released. Widespread economic sentiment was dented by news that UK industrial output fell by an annualised 1.7 per cent in September. A final discouragement came when Wall Street fell 14 Dow points in early trading after the announcement of increased US producer prices last month. The continued weakness in domestic industrial production dealt a further blow to the

global communications group, discouraged the London market. Share prices were easier from the opening and, with the premium on the FT-SE December futures contract narrowing sharply, losses were soon extended. There was no effective improvement during the session and share prices ended very near the day's low, with the pound still weak in late trading. The FT-SE Index closed 29 points down at 2,545.5. The loss of the Footsie 2,500 mark disappointed the equity market, as the market stood at 48p at the further setback from this level. Trading volume remained relatively light yesterday, when the Seaq-reported total reached 452m shares. The 513.6m total of the previous

session reflected customer, or retail, business worth only £593.6m, according to Stock Exchange statistics. Low retail volume in equities remains a serious problem for the London-based securities industry. The City fears another round of staff cutbacks by securities firms. The blow to interest rate hopes delivered from the foreign exchange markets inspired falls in consumer issues ranging from the store groups to the breweries. Similar factors lay behind a setback among building and construction issues although here the general picture included continuing speculation that a Continental company plans a bid for into the London market. The international blue chips drew little benefit from the

currency markets but were unsettled by the indications of recessionary pressures in the US. ICI gave ground and Reuters fell sharply on the company's comments on the outlook. Dividend worries continued to unsettle investment views on the equity market in the wake of comments last week from the Governor of the Bank of England. Mr Trevor Loughran at Kleinwort Benson Securities said that many company boardrooms will be reconsidering dividend policies in the light of lower inflation and the Governor's remarks. Bank Organisation (off a penny at 54p) and Queens Meat Houses (a fraction easier at 90p).

FINANCIAL TIMES STOCK INDICES											
	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3
Government Secs	95.92	95.96	95.97	95.98	95.99	96.00	96.01	96.02	96.03	96.04	96.05
Fixed Interest	95.96	95.97	95.98	95.99	96.00	96.01	96.02	96.03	96.04	96.05	96.06
Ordinary Shares	1894.4	1894.9	1895.0	1895.1	1895.2	1895.3	1895.4	1895.5	1895.6	1895.7	1895.8
Gold Mines	148.4	148.8	149.4	149.8	150.4	150.8	151.4	151.8	152.4	152.8	153.4
FT-SE 100 Share	2545.5	2575.5	2554.9	2550.0	2530.0	2080.0	2078.8	2054.8	2079.8	2089.8	2099.8
FT-SE Euroshare 200	1180.29	1185.75	1186.499	1189.92	1194.14	-	1188.50	1188.82	1189.61	1190.82	1191.82
GILT EDGED ACTIVITY											
Indices											
Gilt Edged	84.9	85.8	86.8	87.8	88.8	89.8	90.8	91.8	92.8	93.8	94.8
Bargains	84.9	85.8	86.8	87.8	88.8	89.8	90.8	91.8	92.8	93.8	94.8
5-Day average	92.4	93.4	94.4	95.4	96.4	97.4	98.4	99.4	100.4	101.4	102.4
FT-SE 100, Hourly changes											
Open	1981.3	1978.8	1970.0	1968.6	1965.2	1962.1	1958.8	1955.8	1952.8	1949.8	1946.8
Close	2575.5	2554.9	2550.0	2530.0	2080.0	2078.8	2054.8	2079.8	2089.8	2099.8	2109.8
FT-SE Euroshare 200, Hourly changes											
Open	1180.29	1185.75	1186.499	1189.92	1194.14	-	1188.50	1188.82	1189.61	1190.82	1191.82
Close	1180.29	1185.75	1186.499	1189.92	1194.14	-	1188.50	1188.82	1189.61	1190.82	1191.82

Setback for Reuters

AN international conference held by Reuters for securities houses and institutions in the US led to sharp falls for the London-based news agency yesterday, where they are traded in the form of American depositary receipts (ADRs). The conference was conducted by telephone from London and hosted by Mr Peter Job, Reuters' chief executive. It contained few surprises, but there was a reminder that income would be held down next year and also a strong suggestion that Reuters was considering acquisitions in previously uncharted territory. It was held after the market closed in London on Tuesday but the ADRs declined by \$1, and when London opened yesterday the shares fell sharply. They recovered, but only to fall back in the afternoon on further US weakness to close 46 down on the day at 49p. Turnover came to 2.1m, heavy for the stock. In the UK, Kleinwort Benson and James Capel were said to have turned bearish on the stock. Capel said it did not alter its stance. However, it is a traditional bear of the shares and was last night sending out to clients a substantial document on the prospects for the company's trading systems. Kleinwort shifted its view from long-term buy to trading sell and long-term hold. In New York, Goldman Sachs was said to have cut its 1992 estimate for Reuters from \$36m. However, Mr Eric Philo of Goldman stressed that he still regarded the company as a buy and had held his forecasts. On the other hand, US brokerage house Bear Stearns also cited as a seller, said that after the conference it decided the outlook was "not as positive as previously thought". Yesterday, by midday New York time, Reuters ADRs were down \$1 1/4 at \$49 1/4 in reasonably heavy trade.

Ratners weak

Ratners continued its rapid descent, with more brokers said to have moved profits expectations for the jeweller group sharply lower after similar moves earlier this week. At their worst Ratners fell to 45p before recovering to close 8 off at 49p. The shares began the week at 70p and at their peak in mid-1987 were near the

400p level. Turnover expanded to 7.3m, far in excess of average levels.

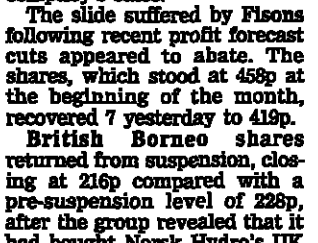
The shares have been ravaged by worries about the possibility of poor sales in the run-up to Christmas and there are lingering fears that Ratners' dividend may be cut.

Steetley alert

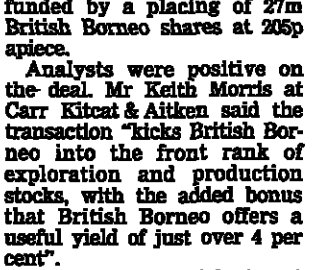
The market was rife with stories that a long-expected bid for Steetley, the building materials group, was imminent. The stock has risen from around 270p to the current level in little more than three weeks as talk of a takeover have circulated in the market. Steetley shares climbed 13 to 380p yesterday, with speculators said to have paid up to 340p for stock. Turnover amounted to 1m shares, well down on recent bid-inspired levels which included more than 3m changing hands on Monday.

Redland was the speculators' favourite to launch an offer for Steetley but building sector specialists now discount that angle. However, Redland was still put forward as a possible white knight against an unexpected bid from the Continent. "The company would undoubtedly prefer marriage to rape," said one analyst. Overseas predators mentioned yesterday included Lafarge and Imetal. The latter, the fourth largest French building materials company, was seen as a credible bidder and is already involved in a joint venture with Steetley. News that SmithKline Beecham had to withdraw 5m bottles of Lucozade from shops throughout the UK, following a suspected plot by animal rights activists to contaminate the drink, depressed the shares. The "A" stock fell 14 at the start of trading but picked up slowly to finish a net 10 off at 80p. The fall was mainly the result of negative sentiment rather than genuine trading

FT-A All-Share Index



Equity Shares Traded



dipped 3 1/2 to 343 1/2p. Tuesday's rally in Royal Insurance, the composite insurance group regarded as the worst case for a substantial loss in the UK market, was a short-lived affair. Royal shares dropped 15 to 231p ahead of today's third-quarter figures, which the market hopes will be accompanied by a comprehensive review of the group's operations.

Food retailers were upset by two factors: firstly the latest supermarket price war instigated by Asda, and secondly by the near £100m rights issue launched by William Morrison, the Northern-based supermarket group. Morrison follows Tesco, Argyl, J. Sainsbury and Asda in raising cash via a rights issue. Morrison shares fell 12 to 267p on the cash-call news. The price-cutting war left Asda 2 1/2 off at 48 1/2p. Tesco 8 lower at 227p and Sainsbury the same amount down at 345p. Argyl slipped 5 1/2 to 280 1/2p.

Northern Foods remained under pressure from cash-raising fears in connection with its probable purchase of some of Express Dairy's businesses from Grand Metropolitan, with the stock 7 lower at 510p. Independent television companies were firm in a weak market after Mr Kenneth Baker, the home secretary, announced that they will have their special levy payments reduced in the last year of the old regime. Ulster was up a penny at 150p and Scottish Television held at 60p.

Leisure shares were steady ahead of a positive note by

NEW HIGHS AND LOWS FOR 1991

Equity Shares Traded
Turnover by volume (million)
Excluding:
Inter-market business & Overseas turnover

1300
1250
1200
600
400
200
0

Sep 1991 Nov

Slipped 3% to 343½p.
Tuesday's rally in Royal Insurance, the composition of the most affected by substantial losses in the UK mortgage and indemnity market, was a demerit market. Royal shares dropped 1% to 251½ ahead of today's third-quarter figures, which the market hopes will be accompanied by a comprehensive run-down on Royal's exposure to mortgage indemnity.
Food retailers were up 1½p. Supermarket factors: firstly the late Tesco, which had slipped 1½p, today's third-quarter figures were launched by the Northern-based supermarket group. Morrison followed Tesco, Argill, J. Sainsbury and Asda, and secondly by Asda, which had slipped 1½p. Morrison shares fell 12½p on the cash-call news. Tesco's share price was up 1½p, while Asda's was down 1½p. Tesco's share

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AMERICANS

[illegible]

BUILDING, TIMBER, ROADS - Contd

[illegible]**DRAPERY AND STORES - Contd**

1991		Price	Re	Re	Re
1990			1990	1991	1992
101	1111	1111	1111	1111	1111
102	1112	1112	1112	1112	1112
103	1113	1113	1113	1113	1113
104	1114	1114	1114	1114	1114
105	1115	1115	1115	1115	1115
106	1116	1116	1116	1116	1116
107	1117	1117	1117	1117	1117
108	1118	1118	1118	1118	1118
109	1119	1119	1119	1119	1119
110	1120	1120	1120	1120	1120
111	1121	1121	1121	1121	1121
112	1122	1122	1122	1122	1122
113	1123	1123	1123	1123	1123
114	1124	1124	1124	1124	1124
115	1125	1125	1125	1125	1125
116	1126	1126	1126	1126	1126
117	1127	1127	1127	1127	1127
118	1128	1128	1128	1128	1128
119	1129	1129	1129	1129	1129
120	1130	1130	1130	1130	1130
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123	1133	1133	1133	1133	1133
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125	1135	1135	1135	1135	1135
126	1136	1136	1136	1136	1136
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128	1138	1138	1138	1138	1138
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130	1140	1140	1140	1140	1140
131	1141	1141	1141	1141	1141
132	1142	1142	1142	1142	1142
133	1143	1143	1143	1143	1143
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152	1162	1162	1162	1162	1162
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162	1172	1172	1172	1172	1172
163	1173	1173	1173	1173	1173
164	1174	1174	1174	1174	1174
165	1175	1175	1175	1175	1175
166	1176	1176	1176	1176	1176
167	1177	1177	1177	1177	1177
168	1178	1178	117		

ENGINEERING

[illegible]

INDUSTRIALS (Miscel.)—Contd

[illegible]**INDUSTRIALS (Miscel.)—Contd.**

1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583	582	581	580	579	578	577	576	575	574	573	572	571	570	569	56
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CANADIANS

[illegible]

BANKS, HP & LEASING

1991	1990	Stock	Price	1991	1990	1991	1990
101	101	AGRI BANK FID.	23.14	101	101	101	101
102	102	AGRI BANK FID.	23.14	102	102	102	102
103	103	AGRI BANK FID.	23.14	103	103	103	103
104	104	AGRI BANK FID.	23.14	104	104	104	104
105	105	AGRI BANK FID.	23.14	105	105	105	105
106	106	AGRI BANK FID.	23.14	106	106	106	106
107	107	AGRI BANK FID.	23.14	107	107	107	107
108	108	AGRI BANK FID.	23.14	108	108	108	108
109	109	AGRI BANK FID.	23.14	109	109	109	109
110	110	AGRI BANK FID.	23.14	110	110	110	110
111	111	AGRI BANK FID.	23.14	111	111	111	111
112	112	AGRI BANK FID.	23.14	112	112	112	112
113	113	AGRI BANK FID.	23.14	113	113	113	113
114	114	AGRI BANK FID.	23.14	114	114	114	114
115	115	AGRI BANK FID.	23.14	115	115	115	115
116	116	AGRI BANK FID.	23.14	116	116	116	116
117	117	AGRI BANK FID.	23.14	117	117	117	117
118	118	AGRI BANK FID.	23.14	118	118	118	118
119	119	AGRI BANK FID.	23.14	119	119	119	119
120	120	AGRI BANK FID.	23.14	120	120	120	120
121	121	AGRI BANK FID.	23.14	121	121	121	121
122	122	AGRI BANK FID.	23.14	122	122	122	122
123	123	AGRI BANK FID.	23.14	123	123	123	123
124	124	AGRI BANK FID.	23.14	124	124	124	124
125	125	AGRI BANK FID.	23.14	125	125	125	125
126	126	AGRI BANK FID.	23.14	126	126	126	126
127	127	AGRI BANK FID.	23.14	127	127	127	127
128	128	AGRI BANK FID.	23.14	128	128	128	128
129	129	AGRI BANK FID.	23.14	129	129	129	129
130	130	AGRI BANK FID.	23.14	130	130	130	130
131	131	AGRI BANK FID.	23.14	131	131	131	131
132	132	AGRI BANK FID.	23.14	132	132	132	132
133	133	AGRI BANK FID.	23.14	133	133	133	133
134	134	AGRI BANK FID.	23.14	134	134	134	134
135	135	AGRI BANK FID.	23.14	135	135	135	135
136	136	AGRI BANK FID.	23.14	136	136	136	136
137	137	AGRI BANK FID.	23.14	137	137	137	137
138	138	AGRI BANK FID.	23.14	138	138	138	138
139	139	AGRI BANK FID.	23.14	139	139	139	139
140	140	AGRI BANK FID.	23.14	140	140	140	140
141	141	AGRI BANK FID.	23.14	141	141	141	141
142	142	AGRI BANK FID.	23.14	142	142	142	142
143	143	AGRI BANK FID.	23.14	143	143	143	143
144	144	AGRI BANK FID.	23.14	144	144	144	144
145	145	AGRI BANK FID.	23.14	145	145	145	145
146	146	AGRI BANK FID.	23.14	146	146	146	146
147	147	AGRI BANK FID.	23.14	147	147	147	147
148	148	AGRI BANK FID.	23.14	148	148	148	148
149	149	AGRI BANK FID.	23.14	149	149	149	149
150	150	AGRI BANK FID.	23.14	150	150	150	150
151	151	AGRI BANK FID.	23.14	151	151	151	151
152	152	AGRI BANK FID.	23.14	152	152	152	152
153	153	AGRI BANK FID.	23.14	153	153	153	153
154	154	AGRI BANK FID.	23.14	154	154	154	154
155	155	AGRI BANK FID.	23.14	155	155	155	155
156	156	AGRI BANK FID.	23.14	156	156	156	156
157	157	AGRI BANK FID.	23.14	157	157	157	157
158	158	AGRI BANK FID.	23.14	158	158	158	158
159	159	AGRI BANK FID.	23.14	159	159	159	159
160	160	AGRI BANK FID.	23.14	160	160	160	160
161	161	AGRI BANK FID.	23.14	161	161	161	161
162	162	AGRI BANK FID.	23.14	162	162	162	162
163	163	AGRI BANK FID.	23.14	163	163	163	163
164	164	AGRI BANK FID.	23.14	164	164	164	164
165	165	AGRI BANK FID.	23.14	165	165	165	165
166	166	AGRI BANK FID.	23.14	166	166	166	166
167	167	AGRI BANK FID.	23.14	167	167	167	167
168	168	AGRI BANK FID.	23.14	168	168	168	168
169	169	AGRI BANK FID.	23.14	169	169	169	169
170	170	AGRI BANK FID.	23.14	170	170	170	170
171	171	AGRI BANK FID.	23.14	171	171	171	171
172	172	AGRI BANK FID.	23.14	172	172	172	172
173	173	AGRI BANK FID.	23.14	173	173	173	173
174	174	AGRI BANK FID.	23.14	174	174	174	174
175	175	AGRI BANK FID.	23.14	175	175	175	175
176	176	AGRI BANK FID.	23.14	176	176	176	176
177	177	AGRI BANK FID.	23.14	177	177	177	177
178	178	AGRI BANK FID.	23.14	178	178	178	178
179	179	AGRI BANK FID.	23.14	179	179	179	179
180	180	AGRI BANK FID.	23.14	180	180	180	180
181	181	AGRI BANK FID.	23.14	181	181	181	181
182	182	AGRI BANK FID.	23.14	182	182	182	182
183	183	AGRI BANK FID.	23.14	183	183	183	183
184	184	AGRI BANK FID.	23.14	184	184	184	184
185	185	AGRI BANK FID.	23.14	185	185	185	185
186	186	AGRI BANK FID.	23.14	186	186	186	186
187	187	AGRI BANK FID.	23.14	187	187	187	187
188	188	AGRI BANK FID.	23.14	188	188	188	188
189	189	AGRI BANK FID.	23.14	189	189	189	189
190	190	AGRI BANK FID.	23.14	190	190	190	190
191	191	AGRI BANK FID.	23.14	191	191	191	191
192	192	AGRI BANK FID.	23.14	192	192	192	192
193	193	AGRI BANK FID.	23.14	193	193	193	193
194	194	AGRI BANK FID.	23.14	194	194	194	194
195	195	AGRI BANK FID.	23.14	195	195	195	195
196	196	AGRI BANK FID.	23.14	196	196	196	196
197	197	AGRI BANK FID.	23.14	197	197	197	197
198	198	AGRI BANK FID.	23.14	198	198	198	198
199	199	AGRI BANK FID.	23.14	199	199	199	199
200	200	AGRI BANK FID.	23.14	200	200	200	200

CHEMICALS, PLASTICS

[illegible]

ELECTRICALS

[illegible]**FOOD, GROCERIES, ETC**[illegible]

BEERS, WINES & SPIRITS

364	404	404	18	21	14
365	405	405	18	21	14
366	406	406	18	21	14
367	407	407	18	21	14
368	408	408	18	21	14
369	409	409	18	21	14
370	410	410	18	21	14
371	411	411	18	21	14
372	412	412	18	21	14
373	413	413	18	21	14
374	414	414	18	21	14
375	415	415	18	21	14
376	416	416	18	21	14
377	417	417	18	21	14
378	418	418	18	21	14
379	419	419	18	21	14
380	420	420	18	21	14
381	421	421	18	21	14
382	422	422	18	21	14
383	423	423	18	21	14
384	424	424	18	21	14
385	425	425	18	21	14
386	426	426	18	21	14
387	427	427	18	21	14
388	428	428	18	21	14
389	429	429	18	21	14
390	430	430	18	21	14
391	431	431	18	21	14
392	432	432	18	21	14
393	433	433	18	21	14
394	434	434	18	21	14
395	435	435	18	21	14
396	436	436	18	21	14
397	437	437	18	21	14
398	438	438	18	21	14
399	439	439	18	21	14
400	440	440	18	21	14

DRAPERY AND STORES

[illegible]

ELECTRICITY

214 Eastern Dist 50k	243	1	1.45	2.3	6.2	8.7
2122a Western Dist 50k	250	1	1.15	2.3	6.2	8.7
204a central East 50k	250	1	1.15	2.3	6.2	8.7
2201a Midwest 50k	253	1	1.16	2.4	6.2	8.7
2004a Midwest Dist 50k	244	1	1.15	2.5	6.2	8.7
1101a Northern 50k	1471	1	1.15	2.5	6.2	8.1
211a Northern Dist 50k	263	1	1.16	2.2	6.1	8.4
2007a Western 50k	273	1	1.15	2.3	6.1	10.3
112a Southern 50k	1574	1	1.15	2.3	6.1	8.4
1003a N. Eastern 50k	1574	1	1.15	2.3	6.1	8.4
1001a Southern 50k	1611	1	1.2	2.3	6.1	13.3
204a Southern 50k	256	1	1.17	2.3	6.1	8.6
2201a Southern East 50k	260	1	1.17	2.3	6.1	7.6
2201a Western East 50k	257	1	1.17	2.3	6.1	7.6
2004a Western Dist 50k	311	1	1.15	2.2	6.2	7.9
2004a Western Dist 50k	311	1	1.15	2.2	6.2	7.9

HOTELS AND CATERERS

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500
2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500
2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414																																																																																						

INDUSTRIALS (Miscel.)

115AAF Inv. 74 p...	156	19.0	1.8	7.7	8.9
75ADT 1A	49	14	1.2	4.7	18.9
75ADT 1B	385	10	0.006	0.006	0.006
75ADT 1C	429	4	0.024	1.8	22.9
75ADT 1D	183	5.8	1.8	4.0	18.4
75ADT 1E	107	3.6	3.4	4.8	8.4
75ADT 1F	63	2.0	3.5	4.2	9.7
75ADT 1G	63	2.0	3.5	4.2	9.7
75ADT 1H	118	0.3	2.7	5.0	13.4
75ADT 1I	210	0.5	2.7	5.0	13.4
75ADT 1J	174	1.0	2.8	5.0	13.4
75ADT 1K	374	1.0	2.8	5.0	13.4

INSURANCES

132	CRASHED 501	2534	10	04.00	2.9	5.6	7.0
133	CRASHED 501	2535	10	05.00	3.0	5.7	7.1
134	CRASHED 501	2536	10	06.00	3.1	5.8	7.2
135	CRASHED 501	2537	10	07.00	3.2	5.9	7.3
136	CRASHED 501	2538	10	08.00	3.3	6.0	7.4
137	CRASHED 501	2539	10	09.00	3.4	6.1	7.5
138	CRASHED 501	2540	10	10.00	3.5	6.2	7.6
139	CRASHED 501	2541	10	11.00	3.6	6.3	7.7
140	CRASHED 501	2542	10	12.00	3.7	6.4	7.8
141	CRASHED 501	2543	10	13.00	3.8	6.5	7.9
142	CRASHED 501	2544	10	14.00	3.9	6.6	8.0
143	CRASHED 501	2545	10	15.00	4.0	6.7	8.1
144	CRASHED 501	2546	10	16.00	4.1	6.8	8.2
145	CRASHED 501	2547	10	17.00	4.2	6.9	8.3
146	CRASHED 501	2548	10	18.00	4.3	7.0	8.4
147	CRASHED 501	2549	10	19.00	4.4	7.1	8.5
148	CRASHED 501	2550	10	20.00	4.5	7.2	8.6
149	CRASHED 501	2551	10	21.00	4.6	7.3	8.7
150	CRASHED 501	2552	10	22.00	4.7	7.4	8.8
151	CRASHED 501	2553	10	23.00	4.8	7.5	8.9
152	CRASHED 501	2554	10	24.00	4.9	7.6	9.0
153	CRASHED 501	2555	10	25.00	5.0	7.7	9.1
154	CRASHED 501	2556	10	26.00	5.1	7.8	9.2
155	CRASHED 501	2557	10	27.00	5.2	7.9	9.3
156	CRASHED 501	2558	10	28.00	5.3	8.0	9.4
157	CRASHED 501	2559	10	29.00	5.4	8.1	9.5
158	CRASHED 501	2560	10	30.00	5.5	8.2	9.6
159	CRASHED 501	2561	10	31.00	5.6	8.3	9.7
160	CRASHED 501	2562	10	32.00	5.7	8.4	9.8
161	CRASHED 501	2563	10	33.00	5.8	8.5	9.9
162	CRASHED 501	2564	10	34.00	5.9	8.6	10.0
163	CRASHED 501	2565	10	35.00	6.0	8.7	10.1
164	CRASHED 501	2566	10	36.00	6.1	8.8	10.2
165	CRASHED 501	2567	10	37.00	6.2	8.9	10.3
166	CRASHED 501	2568	10	38.00	6.3	9.0	10.4
167	CRASHED 501	2569	10	39.00	6.4	9.1	10.5
168	CRASHED 501	2570	10	40.00	6.5	9.2	10.6
169	CRASHED 501	2571	10	41.00	6.6	9.3	10.7
170	CRASHED 501	2572	10	42.00	6.7	9.4	10.8
171	CRASHED 501	2573	10	43.00	6.8	9.5	10.9
172	CRASHED 501	2574	10	44.00	6.9	9.6	11.0
173	CRASHED 501	2575	10	45.00	7.0	9.7	11.1
174	CRASHED 501	2576	10	46.00	7.1	9.8	11.2
175	CRASHED 501	2577	10	47.00	7.2	9.9	11.3
176	CRASHED 501	2578	10	48.00	7.3	10.0	11.4
177	CRASHED 501	2579	10	49.00	7.4	10.1	11.5
178	CRASHED 501	2580	10	50.00	7.5	10.2	11.6
179	CRASHED 501	2581	10	51.00	7.6	10.3	11.7
180	CRASHED 501	2582	10	52.00	7.7	10.4	11.8
181	CRASHED 501	2583	10	53.00	7.8	10.5	11.9
182	CRASHED 501	2584	10	54.00	7.9	10.6	12.0
183	CRASHED 501	2585	10	55.00	8.0	10.7	12.1
184	CRASHED 501	2586	10	56.00	8.1	10.8	12.2
185	CRASHED 501	2587	10	57.00	8.2	10.9	12.3
186	CRASHED 501	2588	10	58.00	8.3	11.0	12.4
187	CRASHED 501	2589	10	59.00	8.4	11.1	12.5
188	CRASHED 501	2590	10	60.00	8.5	11.2	12.6
189	CRASHED 501	2591	10	61.00	8.6	11.3	12.7
190	CRASHED 501	2592	10	62.00	8.7	11.4	12.8
191	CRASHED 501	2593	10	63.00	8.8	11.5	12.9
192	CRASHED 501	2594	10	64.00	8.9	11.6	13.0
193	CRASHED 501	2595	10	65.00	9.0	11.7	13.1
194	CRASHED 501	2596	10	66.00	9.1	11.8	13.2
195	CRASHED 501	2597	10	67.00	9.2	11.9	13.3
196	CRASHED 501	2598	10	68.00	9.3	12.0	13.4
197	CRASHED 501	2599	10	69.00	9.4	12.1	13.5
198	CRASHED 501	2600	10	70.00	9.5	12.2	13.6
199	CRASHED 501	2601	10	71.00	9.6	12.3	13.7
200	CRASHED 501	2602	10	72.00	9.7	12.4	13.8
201	CRASHED 501	2603	10	73.00	9.8	12.5	13.9
202	CRASHED 501	2604	10	74.00	9.9	12.6	14.0
203	CRASHED 501	2605	10	75.00	10.0	12.7	14.1
204	CRASHED 501	2606	10	76.00	10.1	12.8	14.2
205	CRASHED 501	2607	10	77.00	10.2	12.9	14.3
206	CRASHED 501	2608	10	78.00	10.3	13.0	14.4
207	CRASHED 501	2609	10	79.00	10.4	13.1	14.5
208	CRASHED 501	2610	10	80.00	10.5	13.2	14.6
209	CRASHED 501	2611	10	81.00	10.6	13.3	14.7
210	CRASHED 501	2612	10	82.00	10.7	13.4	14.8
211	CRASHED 501	2613	10	83.00	10.8	13.5	14.9
212	CRASHED 501	2614	10	84.00	10.9	13.6	15.0
213	CRASHED 501	2615	10	85.00	11.0	13.7	15.1
214	CRASHED 501	2616	10	86.00	11.1	13.8	15.2
215	CRASHED 501	2617	10	87.00	11.2	13.9	15.3
216	CRASHED 501	2618	10	88.00	11.3	14.0	15.4
217	CRASHED 501	2619	10	89.00	11.4	14.1	15.5
218	CRASHED 501	2620	10	90.00	11.5	14.2	15.6
219	CRASHED 501	2621	10	91.00	11.6	14.3	15.7
220	CRASHED 501	2622	10	92.00	11.7	14.4	15.8
221	CRASHED 501	2623	10	93.00	11.8	14.5	15.9
222	CRASHED 501	2624	10	94.00	11.9	14.6	16.0
223	CRASHED 501	2625	10	95.00	12.0	14.7	16.1
224	CRASHED 501	2626	10	96.00	12.1	14.8	16.2
225	CRASHED 501	2627	10	97.00	12.2	14.9	16.3
226	CRASHED 501	2628	10	98.00	12.3	15.0	16.4
227	CRASHED 501	2629	10	99.00	12.4	15.1	16.5
228	CRASHED 501	2630	10	100.00	12.5	15.2	16.6
229	CRASHED 501	2631	10	101.00	12.6	15.3	16.7
230	CRASHED 501	2632	10	102.00	12.7	15.4	16.8
231	CRASHED 501	2633	10	103.00	12.8	15.5	16.9
232	CRASHED 501	2634	10	104.00	12.9	15.6	17.0
233	CRASHED 501	2635	10	105.00	13.0	15.7	17.1
234	CRASHED 501	2636	10	106.00	13.1	15.8	17.2
235	CRASHED 501	2637	10	107.00	13.2	15.9	17.3
236	CRASHED 501	2638	10	108.00	13.3	16.0	17.4
237	CRASHED 501	2639	10	109.00	13.4	16.1	17.5
238	CRASHED 501	2640	10	110.00	13.5	16.2	17.6
239	CRASHED 501	2641	10	111.00	13.6	16.3	17.7
240	CRASHED 501	2642	10	112.00	13.7	16.4	17.8
241	CRASHED 501	2643	10	113.00	13.8	16.5	17.9
242	CRASHED 501	2644	10	114.00	13.9	16.6	18.0
243	CRASHED 501	2645	10	115.00	14.0	16.7	18.1
244	CRASHED 501	2646	10	116.00	14.1	16.8	18.2
245	CRASHED 501	2647	10	117.00	14.2	16.9	18.3
246	CRASHED 501	2648	10	118.00	14.3	17.0	18.4
247	CRASHED 501	2649	10	119.00	14.4	17.1	18.5
248	CRASHED 501	2650	10	120.00	14.5	17.2	18.6
249	CRASHED 501	2651	10	121.00	14.6	17.3	18.7
250	CRASHED 501	2652	10	122.00	14.7	17.4	18.8
251	CRASHED 501	2653	10	123.00	14.8	17.5	18.9
252	CRASHED 501	2654	10	124.00	14.9	17.6	19.0
253	CRASHED 501	2655	10	125.00	15.0	17.7	19.1
254	CRASHED 501	2656	10	126.00	15.1	17.8	19.2
255	CRASHED 501	2657	10	127.00	15.2	17.9	19.3
256	CRASHED 501	2658	10	128.00	15.3	18.0	19.4
257	CRASHED 501	2659	10	129.00	15.4	18.1	19.5
258	CRASHED 501	2660	10	130.00	15.5	18.2	19.6
259	CRASHED 501	2661	10	131.00	15.6	18.3	19.7
260	CRASHED 501	2662	10	132.00	15.7	18.4	19.8
261	CRASHED 501	2663	10	133.00	15.8	18.5	19.9
262	CRASHED 501	2664	10	134.00	15.9	18.6	20.0
263	CRASHED 501	2665	10	135.00	16.0	18.7	20.1
264	CRASHED 501	2666	10	136.00	16.1	18.8	20.2
265	CRASHED 501	2667	10	137.00	16.2	18.9	20.3
266	CRASHED 501	2668	10	138.00	16.3	19.0	20.4
267	CRASHED 501	2669	10	139.00	16.4	19.1	20.5
268	CRASHED 501	2670	10	140.00	16.5	19.2	20.6
269	CRASHED 501	2671	10	141.00	16.6	19.3	20.7
270	CRASHED 501	2672	10	142.00	16.7	19.4	20.8
271	CRASHED 501	2673	10	143.00	16.8	19.5	20.9
272	CRASHED 501	2674	10	144.00	16.9	19.6	21.0
273	CRASHED 501	2675	10	145.00	17.0	19.7	21.1
274	CRASHED 501	2676	10	146.00	17.1	19.8	21.2
275	CRASHED 501	2677	10	147.00	17.2	19.9	21.3
276	CRASHED 501	2678	10	148.00	17.3	20.0	21.4
277	CRASHED 501	2679	10	149.00	17.4	20.1	21.5
278	CRASHED 501	2680	10	150.00	17.5	20.2	21.6
279	CRASHED 501	2681	10	151.00	17.6	20.3	21.7
280	CRASHED 501	2682	10	152.00	17.7	20.4	21.8
281	CRASHED 501	2683	10	153.00	17.8	20.5	21.9
282	CRASHED 501	2684	10	154.00	17.9	20.6	22.0
283	CRASHED 501	2685	10	155.00	18.0	20.7	22.1
284	CRASHED 501	2686	10	156.00	18.1	20.8	22.2
285	CRASHED 501	2687	10	157.00	18.2	20.9	22.3
286	CRASHED 501	2688	10	158.00	18.3	21.0	22.4
287	CRASHED 501	2689	10	159.00	18.4	21.1	22.5
288	CRASHED 501	2690	10	160.00	18.5	21.2	22.6
289	CRASHED 501	2691	10	161.00	18.6	21.3	22.7
290	CRASHED 501	2692	10	162.00	18.7	21.4	22.8
291	CRASHED 501	2693	10	163.00	18.8	21.5	22.9
292	CRASHED 501	2694	10	164.00	18.9	21.6	23.0
293	CRASHED 501	2695	10	165.00	19.0	21.7</	

LEISURE

27	Airtrek Leisure Corp.	57	1.75	1.8	6.3	9.6
28	Airtours Ltd.	81	-2	18.25	2.9	25.6
29	Airwest Labs. 50	98		4.75	1.7	6.9
30	Allied Radio	22	-1			8.1

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MINES – Contd

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar swings in busy trading

THE DOLLAR finished unchanged after fluctuating in a wide range in busy trading as the market tried to assess dis-inflating US inflation figures and an official warning that Germany could slide into recession next year.

The dollar had opened slightly firmer in Europe at around DM1.6380, where it remained until the release of the US October producer price figures.

The US currency advanced to DM1.6430 after it was announced that prices had risen by 0.7 per cent compared with forecasts of a 0.1 per cent rise. There were suggestions that if inflationary pressures are building, the Federal Reserve will not be able to lower interest rates any further, and this attracted dollar buyers.

But on reflection dealers began to have second thoughts about the data. Some economists said the figures may have just been a one-off, while others argued that rising inflation and a weak economy could be the worst combination for the dollar.

In any case, there was active selling on the inter-bank market after the numbers were released and the dollar fell to a just above DM1.6300.

The then dollar bounced off that level on a report that the

gains posted by the mark against the lira in recent days. The mark's softness helped sterling hold above DM2.90. On Tuesday the Bank of England supported the pound when it slipped below that level. Sterling's weakness has dampened the speculation about an early cut in interest rates, which in turn has contributed to the pound's steadiness.

Starting closed higher at DM2.9050 from DM2.9000 but slipped to \$1.7710 by 17.30. The Spanish peseta strengthened with the ERM grid, as traders shrugged off a small cut in money market rates, and instead focused on a rise in Spain's underlying inflation rate.

The mark dropped to Ptas62.85 from around Ptas 62.80 at the previous session's close, while within the ERM grid, the peseta's lead over the weakest currency rose to 5.38 per cent from 5.19 per cent.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Spread	Interest
Spanish Peseta	131.63	128.50	-1.79	3.79	66
Belgian Franc	40.33	42.10	-4.42	3.02	49
Italian Lira	2,036.26	2,042.00	-0.28	1.07	42
French Franc	6.55	6.55	0.00	0.00	0
German Mark	1.00	1.00	0.00	0.00	0
British Pound	0.79	0.79	0.00	0.00	0
Irish Punt	0.78	0.78	0.00	0.00	0
Portuguese Escudo	200.48	200.48	0.00	0.00	0
Greek Drachma	340.75	340.75	0.00	0.00	0
Japanese Yen	163.60	163.60	0.00	0.00	0

Unit rates are set by the European Commission. Conversion rates are rounded to two decimal places. Percentage change is for the day. A positive change denotes a weak currency. Interest rates are the percentage difference between the actual rate and the ECU rate for a currency, and the maximum permitted percentage deviation of the currency's market rate from its ECU central rate.

Adjustment calculated by Financial Times.

POUND SPOT - FORWARD AGAINST THE POUND

Nov 13	Nov 14	Nov 15	Nov 16	Nov 17	Nov 18	Nov 19	Nov 20	Nov 21	Nov 22	Nov 23	Nov 24	Nov 25	Nov 26	Nov 27	Nov 28	Nov 29	Nov 30	Dec 1	Dec 2	Dec 3	Dec 4	Dec 5	Dec 6	Dec 7	Dec 8	Dec 9	Dec 10	Dec 11	Dec 12	Dec 13	Dec 14	Dec 15	Dec 16	Dec 17	Dec 18	Dec 19	Dec 20	Dec 21	Dec 22	Dec 23	Dec 24	Dec 25	Dec 26	Dec 27	Dec 28	Dec 29	Dec 30	Dec 31																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
US	1.7762	1.7758	1.7762	1.7715	1.7715	0.82	0.80	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Stock	Price	Change	Volume	High	Low	Open	Close	Settle
IBM	125.00	+1.00	100	125.00	124.00	124.50	125.00	125.00
Microsoft	140.00	+2.00	200	140.00	138.00	139.00	140.00	140.00
Apple	110.00	+1.00	150	110.00	109.00	109.50	110.00	110.00
Amazon	200.00	+3.00	300	200.00	197.00	198.00	200.00	200.00
Google	180.00	+2.00	250	180.00	178.00	179.00	180.00	180.00
Facebook	150.00	+1.00	180	150.00	149.00	149.50	150.00	150.00
Twitter	40.00	+0.50	120	40.00	39.50	39.75	40.00	40.00
LinkedIn	30.00	+0.20	80	30.00	29.80	29.90	30.00	30.00
Slack	25.00	+0.30	60	25.00	24.70	24.80	25.00	25.00
Zoom	15.00	+0.10	40	15.00	14.90	14.95	15.00	15.00

Continued on next page

NASDAQ NATIONAL MARKET

1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100

Stock	Dr.	Pr	Stk	High	Low	Last	Chng	Stock	Dr.	Pr	Stk	High	Low	Last	Chng	Stock	Dr.	Pr	Stk	High	Low	Last	Chng	Stock	Dr.	Pr	Stk	High	Low	Last	Chng
Admiral	0.30	21	58	31	30	30	+	Dr West	0.20	22	10	9 1/2	11	11	+	LDGS A								Score Bros							
ACC Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS B								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS C								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS D								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS E								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS F								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS G								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS H								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS I								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS J								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS K								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS L								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS M								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS N								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS O								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS P								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS Q								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS R								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS S								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS T								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS U								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS V								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS W								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS X								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS Y								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS Z								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AA								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AB								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AC								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AD								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AE								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AF								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AG								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AH								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AI								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AJ								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AK								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AL								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AM								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AN								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AO								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AP								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AQ								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AR								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AS								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AT								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AU								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AV								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AW								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AX								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AY								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS AZ								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11	11	+	LDGS BA								Seashell	1.20	12	67	35 1/2	35 1/2	35 1/2	+
Adm Corp	0.30	21	58	31	30	30	+	Dr Tect	0.20	22	10	9 1/2	11																		

3:00 pm prices November 13

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FT SURVEYS

AMERICA

Falling bonds hit equities after producer price data

Wall Street

AN UNEXPECTEDLY large rise in the latest inflation figures left share prices weaker across the board yesterday morning in the wake of higher bond yields, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was down 13.98 at 3,040.25. The more broadly based Standard & Poor's 500 was also lower, slipping 1.84 to 394.90, while the Nasdaq composite of over-the-counter stocks eased 3.71 to 552.97 and looked like ending four consecutive days of record-setting rises. Volume on the NYSE was 111m shares by 1 pm, and declines outpaced rises by almost two to one.

The market opened weaker on the heels of a big decline in bond prices. The benchmark 30-year bond was down 1 1/2 points at one stage - which pushed long-term market interest rates sharply higher. The bond market sell-off, which approached panic proportions in frantic early trading, was triggered by news of a 0.7 per cent rise in October producer prices.

The market had been expecting a rise of no more than 0.2 per cent, so the figures revived fears that climbing inflation could reappear in the economy and threaten the Federal Reserve's accommodating monetary policy.

EUROPE

Domestic inflation decline fails to inspire Madrid

THE US producer price data gave an unhappy tone to later trading in bourses yesterday, writes Our Markets Staff.

MADRID was not impressed by news of a fall in domestic inflation in October. Mr Miguel Olabarri of Schroder Securities pointed out that, in the same month last year, petrol prices had been at a peak and a transport strike had raised fresh fruit prices. Excluding petrol and fresh fruit, inflation actually moved higher last month.

The bourse's general index fell 2.08 or 0.8 per cent to 252.85 in turnover of about Ptas14bn, up from Ptas8bn. Banks and construction stocks were weak, with BBV down Ptas40 to Ptas895 and Dragados off Ptas5 at Ptas1,670. Endesa was active, rising Ptas5 to Ptas2,825 in 803,140 shares. Mr Olabarri suggested that there had been US buying of Endesa, which also has ADRs listed in New York.

FRANKFURT had a mixed day, sparkling in the pre-bourse, stagnating during the official trading session and subsiding in the afternoon. The stars of the early morning had been in Siemens and Volkswagen, said Mr Jens Wiewicke of Merck Finck in Düsseldorf, with rises of DM11.50 to DM842, and DM5.50 to DM334 respectively. Siemens fans were hoping for good results and a higher dividend. Equities flattened out after that. Siemens closing DM6 higher at DM638.50 - effectively consolidating the gains it made after hours on Tuesday - and VW DM3 higher at DM331.50. The DAX index ended 2.01 higher on the day after a 1.11 fall to 658.28 in the FAZ at mid-session. Volume fell from DM7.1bn to DM5bn. Siemens later came out with satisfactory profits and an unchanged dividend. After the US producer prices news, bond prices were weak in New York

etary policy. Many analysts asserted that, because of unusual seasonal factors, last month's producer prices data would probably prove a one-off phenomenon, and were not evidence of growing inflationary pressures in the economy. But the damage had been done and share prices struggled to recover their lost ground.

Among individual stocks, McDonnell Douglas rose 2 1/2% to \$79 1/4 after the company said that it might sell up to 40 per cent of its civil aviation operations to a group of Far East and Pacific Rim buyers for about \$2bn. McDonnell has been seeking a partner for its jetliner business to raise funds for the launch of its new MD-12 wide-body line of commercial aircraft.

In the same sector, United Technologies fell 5 1/4% to \$49 1/4 after announcing that its cost-cutting programme would result in fourth quarter charges which would push the company into a loss for the year.

Kimberly-Clark fell 8 1/4% to \$94 1/4 after the company warned that 1992 earnings could fall short of some market estimates. The group also unveiled a two-for-one stock split and boosted its dividend. Goodyear fell 8 1/4% to \$49 1/4 after it priced 12m shares at \$50 each. Nike fell 1 1/4% to \$59 1/4 after Shearson Lehman low-

ered its rating on the stock. On the over-the-counter market, Immune Response plunged 51 1/4% to \$45 on volume of 3.2m shares on concern that an AIDS vaccine being developed by the company was not as near to receiving approval from the Food and Drug Administration as originally had been hoped.

The ADIRs of Reuters, the UK-based news agency and financial information provider, slumped 1 1/4% to \$49 1/4 on reports that Bear Stearns, the New York brokerage house, had taken a more negative view of the stock after a conference call with the company on Tuesday.

IDB Communications eased 1/4% to \$14 1/4 in active trading after its offering of 2.3m additional shares of common stock was made at \$14.75 a share.

Canada

PROFIT-TAKING pulled Toronto lower after the market hit a 1991 high on Tuesday. The US inflation figures undermined the bond market, which in turn depressed equities.

The composite index lost 19.9 to 3,584.2. Falls led advances by 293 to 136 in volume of 19.5m shares valued at C\$345.7m.

Northern Telecom built on Tuesday's rise of C\$1 1/4, gaining C\$1 1/4 to C\$51 1/4. The telecoms giant has won contracts from Ameritech worth between US\$650m and US\$750m.

Latin America produces trio of big movers

Argentina and two laggards led emerging markets last month, says Jacqueline Moore

THE extraordinary performance of Latin America's stock markets in the past couple of years continued unabated last month. While Asian and European emerging markets were uncharacteristically subdued, with none up or down by more than 10 per cent in dollar terms, Latin America produced a trio of big movers, according to the International Finance Corporation (IFC), part of the World Bank.

Of the three stars, Argentina reinforced its position as the best performing market in the world this year, rising 19.5 per cent on the month and 367.4 per cent on the year in dollar terms. The other two, Colombia and Venezuela, were even stronger, both growing by more than 30 per cent.

Before last month, Colombia and Venezuela were the region's two laggards, up 8 per cent and down 5.1 per cent respectively in dollar terms. October's rises were, therefore, partly a catch-up process. "Everyone is trying to find the next successful market," says Mr Perry Mahony of Baring American Asset Management in

Boston, Massachusetts. Both markets were strong last year, however, when Venezuela was the world's best performer and Colombia was fourth, according to the IFC.

Colombia rallied in the run-up to new regulations, signed on October 23, which allow foreigners to invest directly in the market, says Mr Paul Weiss at Corredores Asociados, a brokerage based in Bogotá. Foreigners have not yet started to invest, but the market has risen on the expectations that some are currently doing the legal paperwork necessary to do so.

In spite of the market's advance, volumes have not been heavy, because available stock is limited, says Mr Weiss. Of the 170 stocks listed, about half are listed simply for political reasons, he adds, and only about 30 are regularly traded.

IFC EMERGING MARKETS PRICE INDICES						
Market	No. of stocks	Dollar terms		Local currency terms		Local currency terms
		Oct 31	% Change	Oct 31	% Change	1991 over month on Dec '90
Latin America						
Argentina	(29)	1218.06	+19.5	+367.4	+19.6	+717.3
Brazil	(67)	91.73	+5.2	+120.0	+27.2	+784.1
Chile	(35)	1647.22	-6.1	+103.1	-5.6	+117.3
Colombia	(29)	425.54	+32.6	+44.4	+38.0	+87.6
Mexico	(58)	1388.88	+10.0	+93.1	+10.8	+101.2
Venezuela	(16)	624.06	+31.1	+24.0	+36.9	+47.1
South Korea	(77)	332.54	-4.0	-3.0	-2.9	+1.9
Philippines	(38)	1275.22	+6.1	+36.1	+7.1	+35.8
Taiwan	(70)	500.80	-8.0	-6.1	-5.6	-8.4
East Asia						
India	(80)	274.78	-0.3	+16.0	-0.2	+64.9
Indonesia*	(66)	49.82	-9.9	-49.2	-9.6	-46.8
Malaysia	(62)	135.57	+1.8	+3.0	+2.0	+5.0
Pakistan	(54)	181.24	+5.3	+47.5	+5.9	+67.0
Thailand	(43)	287.09	-4.8	-9.5	-4.4	-8.5
Euro/Mid East						
Greece	(32)	398.11	+1.4	-25.0	+81.04	+2.4
Jordan	(25)	90.58	-0.7	-0.2	+1.9	+7.4
Portugal	(30)	413.58	-3.2	-6.1	-3.1	+0.5
Turkey	(25)	61.47	-9.3	-96.0	-395.46	-6.2

Source: International Finance Corporation. Base date: Dec 1984=100. *Dec 1980=100. Jan 1988=100. Dec 1987=100

Colombia's reputation as a drug producer is not discouraging foreign interest, says Mr Mahony. Investors are prepared to look more at the fundamentals, he adds, pointing to the country's good economic growth, lack of

hyperinflation and well-managed companies. Venezuela was driven higher last month partly by American interest, which was stimulated by news of the country's first American depositary receipt

(ADR) on the over-the-counter market in New York, according to Mr Mahony. Svenska, a steel company, said at the end of September that it had established an ADR facility. Another reason for the gains

was a takeover rumour, centring on Electricidad de Caracas, which has seen its share price surge from about 200 pesos six weeks ago to a peak of 550 pesos before easing back to 431, says Mr Mahony.

ASIA PACIFIC

Nikkei retreats as interest evaporates

Tokyo

ARBITRAGE-related selling combined with a lack of conventional investor interest yesterday pulled the Nikkei down from a record high of 25,150 to 24,162.33, but in London the FTSE 100 index gained 10.5 to 2,839.50.

The Nikkei receded 251.50 to close at the day's low of 24,162.33, after reaching a high of 25,150. The Nikkei's decline was attributed to arbitrage buying, volume remained low, at 200m shares. Declines led advances by 548 to 357, with 212 issues unchanged. The Toxip index of all first section stocks slipped 7.21 to 1,857.51, but in London the FTSE 100 index firmed 10.5 to 2,839.50.

The lack of commitment by domestic investors and the thin activity on the part of foreign investors depressed volume. Mr Chris Newton at James Capel and Partners ended modestly bullish on Japanese equities, but institutional investors are very cautious. He added, however, that foreigners were still willing to commit funds to Japanese stocks.

The equity and bond markets were depressed by reports that a Bank of Japan official had commented that the central bank would cut the discount rate today by only 0.5 of a percentage point. Some market participants had been looking for a 0.75 point cut.

High-technology issues were weaker on light selling by foreign investors and investment trusts. Hitachi declined 77 to Y965 and Sony Y10 to Y5,000. Power utilities was one of the sectors that showed some recovery. Tokyo Electric Power added Y90 to Y3,580.

Yokogawa Bridge dropped Y70 to Y1,800. Investors were disappointed by the company's downward revision for current year profits. It changed its forecast from an 11 per cent fall in pre-tax profits to Y1.9bn, to a 45 per cent drop to Y1.9bn.

Traders looking for short-term price gains turned speculative issues. Clarion up on Y40 to Y1,410 and Nihon Nohyaku, the agrochemical maker, rose Y300 to Y1,900. In Osaka, the OSE average gained 42.54 to 2,472.29 in volume of 16.5m shares. Shimano, the bicycle parts maker, rose initially after the company

denied rumours of a downward revision in earnings, but finished Y60 down on the day at Y2,490 on profit-taking.

Rohm, the microchip maker, moved ahead Y40 to Y3,170 in spite of the unpopularity in high-technology stocks. Rohm is projecting favourable results for the current year.

Roundup

PROFIT-TAKING was widespread throughout the Pacific Rim markets yesterday.

AUSTRALIA's correction continued. The All Ordinaries index dipped 8.0 to 1,669.0 as turnover increased to \$424m.

Against the trend, Asteam jumped 10 cents to 28 cents and associated companies were also firm, with David Jones up 4 cents at 30 cents and Tooth 10 cents higher at 60 cents. The strength followed news that the group's debt refinancing

plans were nearing completion and speculation that the Woolworths flotation would be brought forward.

ANZ eased 5 cents to A\$2.12 after Consolidated Press Holdings sold its 10m shares in the company at A\$2.03 each.

NEW ZEALAND lost ground on profit-taking. The NZSE-40 index relinquished 9.38 to 1,547.78 in turnover of NZ\$19.2m, up from NZ\$13.6m. Telecom, which reached its best level since its July listing earlier this week, surrendered 6 cents to NZ\$2.63 in the day's most active volume of 1.7m shares.

HONG KONG also suffered from profit-taking. The Hang Seng index gave up 12.74 to 4,240.28 in active trading worth HK\$2.14bn, up from HK\$1.87bn.

Property development shares continued to weaken in the wake of the recent measures to reduce speculation, as investors switched into banks

and other defensive sectors. Cheung Kong fell 40 cents to HK\$19.60, but HSBC Holdings, the listed name of Hongkong and Shanghai Banking, gained 50 cents to HK\$55.75.

SINGAPORE eased as investors took profits. The Straits Times Industrial index lost 9.79 to 1,472.41 as turnover slumped to S\$133m from S\$233m.

Van Der Horst appreciated 9 cents to S\$1.21 as 3.2m shares changed hands on a rumour of takeover plans by the Sembawang group.

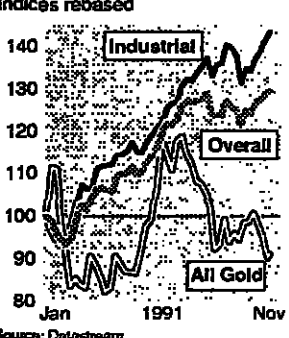
JAKARTA rose across the board on active foreign buying, the official index gaining 5.01 to 242.24. Volume stayed high, amounting to 7.6m shares.

MANILA's composite index rose 15.13 to 1,118.65 in anticipation of fourth-quarter corporate results. Stock scandal talk and political worries pushed TAIWAN 21.95 lower to 4,468.73 in thin trading after the previous day's holiday.

SOUTH AFRICA

Johannesburg

Indices rebounded



JOHANNESBURG hit a record yesterday for the second day in a row. The rally followed the transfer of the management of state pension funds to local institutions, which were buying big-capital stocks, said one analyst. The overall index rose 38 to a record 3,580 and the industrial index gained 31 to 4,365. De Beers rose R1.85 to a year's high of R190.15 in heavy turnover of R26m.

VIEWPOINT

The Commerzbank report on German business and finance

Investment activity in eastern Germany is now in full swing

The potential investor is puzzled by the mixed signals being sent out by the eastern German economy. Until recently, industrial production had been falling sharply. Adoption of the western German monetary and social system, combined with the introduction of the D-mark at an over-generous conversion rate, rendered most of eastern Germany's manufacturing sector uncompetitive; rapidly rising wages exacerbated the problem. In addition, trade with the Soviet Union and Eastern Europe has virtually collapsed with the abolition of preferential market access. At the same time, though, privatisation has gathered momentum. The Treuhandanstalt is currently selling off an average of 20 firms per day. All the public utilities, banks, insurers and wholesale and retail trading firms have now been privatised.

"The opportunities currently being offered to investors are unique."

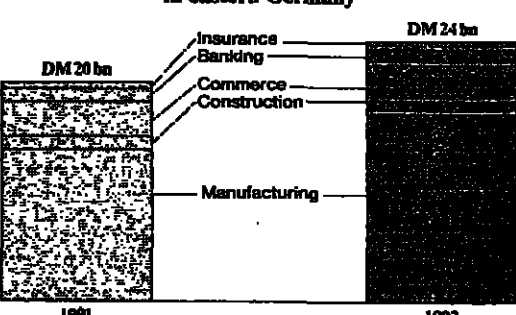
One of the things that sets the former GDR apart from the other ex-communist countries is the massive financial support being provided by western Germany. In fact, transfer payments from the west make up two-thirds of eastern Germany's GNP, allowing it to press ahead with industrial restructuring, while offsetting the high social costs through substantial unemployment benefits. By contrast, Eastern Europe is having to proceed much more cautiously in this respect, and, as a result, overmanning is seriously retarding the pace of economic reform.

Of late, investors from Western Europe and America have been showing a strong interest in acquiring eastern German companies. Initial reservations about the general thrust and effectiveness of economic policy for the east, as well as the political will to see reforms through, have now been dispelled. Increasingly, investors from abroad are recognizing eastern Germany's advantages as a base from which to do business in the Single European Market.

The Treuhandanstalt is actively encouraging bidding by foreign investors through its liaison offices in New York

and Tokyo. Using generally accepted accounting standards, it has compiled and published financial data on firms it proposes to sell. Telecommunications, specialized chemical companies and food processing are the sectors meeting with the greatest interest. The preferred regions are Berlin and its environs and the industrial areas of Saxony and Thuringia. While the Treuhandanstalt is at pains not to let firms go for less than their market value, it is keen to sell to

Investment plans of western German business in eastern Germany



investors presenting a viable restructuring plan.

As eastern Germany develops its market economy, new industrial structures are emerging and positions are being staked out for the future. Key relationships are being forged with customers. Before too long, investment incentives such as subsidies and preferential tax treatment will have been phased out, and the unique opportunities currently being offered to investors will be a thing of the past.

COMMERZBANK
German knowhow in global finance

VIEWPOINT is presented as a service to the international business and financial community by Commerzbank Economics Department, PO Box 1005 05, D-6800 Frankfurt/Main 1, Germany. International agencies: Amsterdam, Antwerp, Atlanta, Bangkok, Barcelona, Beijing, Bombay, Buenos Aires, Calcutta, Chicago, Copenhagen, Geneva, Grand Cayman, Hong Kong, Istanbul, Jakarta, Johannesburg, London, Los Angeles, Luxembourg, Madrid, Moscow (Belarus), Mexico City, Milan, Moscow, New York, Osaka, Paris, Prague, Rio de Janeiro, Rotterdam, São Paulo, Seoul, Singapore, Sydney, Tehran, Tokyo, Toronto, Warsaw, Zurich.

FT-ACTUARIES WORLD INDICES														
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries														
TUESDAY NOVEMBER 12 1991														
MONDAY NOVEMBER 11 1991														
DOLLAR INDEX														
NATIONAL AND REGIONAL MARKETS	US Dollar Index	Day's Change %	Pound Sterling Index	Yan Index	DM Index	Local Currency Index	% Chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yan Index	DM Index	Local Currency Index	Year Ago (approx)
Figures in parentheses show number of firms of stock														
Australia (89)	158.84	-0.9	132.83	130.13	135.03	134.25	-1.1	4.51	160.29	134.30	131.72	136.80	135.72	125.13
Austria (30)	172.44	+1.0	144.19	141.27	146.58	146.54	+0.8	1.85	170.72	145.04	140.29	145.70	145.00	122.51
Belgium (47)	134.40	+0.1	111.95	109.29	113.39	111.03	-0.2	5.33	133.31	111.69	109.54	113.77	111.28	118.04
Canada (113)	143.97	+1.2	120.39	117.33	122.37	118.01	+1.2	3.16	142.27	119.20	116.50	121.41	115.57	126.48
Denmark (37)	261.81	+0.3	218.92	214.46	222.54	226.29	+0.1	1.57	261.07	216.74	214.53	222.60	220.69	217.74
Finland (15)	87.56	-1.1	73.22	71.74	74.43	73.72	-1.1	3.30	88.54	74.19	72.78	75.56	74.54	125.15
France (109)	145.90	+0.5	122.00	115.51	124.01	127.87	+0.1	3.47	145.23	121.89	119.34	123.93	122.75	119.11
Germany (65)	113.01	+1.0	94.50	92.59	96.06	96.06	+0.8	2.36	111.82	93.77	91.98	95.51	95.51	125.36
Hong Kong (88)	175.29	+0.3	146.96	143.60	149.01	147.80	+0.3	1.35	170.72	146.44	143.82	149.18	174.13	175.29
Ireland (18)	162.72	+1.5	136.07	133.31	138.32	140.19	+1.0	3.57	160.35	134.36	131.77	136.86	136.86	132.98
Italy (77)	70.16	+0.7	59.67	57.48	59.64	64.56	+0.6	3.69	69.65	58.36	57.23	59.44	64.15	88.23
Japan (474)	140.39	+1.0	117.99	115.01	119.35	118.01	+0.7	0.74	139.00	116.48	114.22	118.64	114.22	118.67
Malaysia (68)	212.87	+0.8	178.00	174.38	180.94	224.20	+0.8	2.77	211.14	178.91	173.50	180.19	223.05	247.78
Mexico (17)	134.18	+0.0	112.01	110.18	114.20	113.30	+0.0	1.13	134.56	112.71	110.47	114.61	114.61	123.05
Netherlands (31)	147.65	+1.3	123.46	120.96	125.51	124.20	+0.9	4.36	145.76	122.12	119.78	124.39	123.11	147.86
New Zealand (14)	30.02	+1.2	41.83	40.98	42.52	47.20	+0.7	6.03	49.32	41.40	40.40	42.77	46.89	54.48
Norway (30)	187.13	+1.3	156.48	153.30	159.07	162.87	+0.7	4.59	184.19	156.85	152.10	160.99	159.94	171.58
Sweden (23)	211.62	-1.1	176.96	173.36	178.88	186.94	-0.7	2.13	213.93	179.24	176.80	182.57	180.38	224.91
South Africa (61)	363.88	-0.6	220.50	224.14	228.44	178.48	-0.7	2.74	365.18	220.19	217.91	226.31	227.54	218.00
Switzerland (34)	151.13	-0.6	128.33	123.81	126.42	119.96	-0.8	4.86	152.10	122.44	120.49	125.83	125.83	131.51
Sweden (23)	211.62	-1.1	176.96	173.36	178.88	186.94	-0.7	2.13	213.93	179.24	176.80	182.57	180.38	224.91
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